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Elusive agenda for arms control talks, Page 15

Monday December 10 1984

EUROPE'S BUSINESS NEWSPAPER

D 8523 B

### **NEWS SUMMARY**

### Tehran hijackers expect give in **EMS** to troops stability

Iranian troops stormed the hi-jacked Kuwalti aircraft held at Tehran for more than five days. They secured the surrender of the five gummen, who came down the air-craft steps with the remaining hea-tages, both groups holding their hands above their heads.

Earlier the hijackers, believed to be three Lebanese and two Palestinians, released seven more hostages but stepped up their threats to blow up the aircraft. At least five hostages had already been shot dead by the gummen, who were demanding the release of 17 prisoners held by Kuwait.

#### Nato HQ attacked

A left-wing urban guerrilla group, the Popular Front of April 25, claimed responsibility for a grenade attack on Nato's Iberian beadquarters at Ociras near Lisbon.

#### Green options open

and analog

The "pragmatist" wing of West Germany's Greens has succeeded in keeping alive its party's option of power-sharing with the Social Democrats. Page 3

#### France 'to acquiesce'

France has decided to acquiesce on the Libyan military occupation of northern Chad, agency reporters were told by an unnamed senior official close to President François Mitterrand, who is visiting Zaire. France is to take no further military action to distodge Libyan troops supporting Chad rebels north of the 16th parallel.

#### Atomic power talks

gotiation with France over the pospower stations. Page 3

#### Romanian changes

Romanian leader Nicolae Cenuces on has reshuffled the ruling Communist Party's top decision-making body, the Standing Bureau, which has been cut from 13 members to eight

#### Craxi criticised

Italian Prime Minister Bettino Crexi was criticised by his coalition partners for meeting Palestine Liberation Organisation leader, Yassir

#### Paris car bomb

A bomb, thought to have been placed under a parked car, wrecked the Paris headquarters of France's main opposition party, the RPR. No one was injured.

#### Election peace plea

India's Election Commission appealed for an end to violence during the campaign as a policeman was reported killed in eastern Bihar

#### Rebels' TV coup

Peruvian guerrilias captured a television crew, made them tape a pro-test against alleged torture of jailed left-wing rebels and persuaded the

country's Channel 2 to broadcast it. Students released

#### Egypt's state security prosecutor or-dered the release of 65 of about 100 students arrested during last

Sharon 'must return' Mr Ariel Sharon, Israeli Trade and

month's riots at Al-Azhar university

Industry Minister, should return home immediately from New York, where he is suing Time magazine for libel, or resign from the Govern-ment, said a fellow Cabinet minis-

#### U.S. airline grounded

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and the second

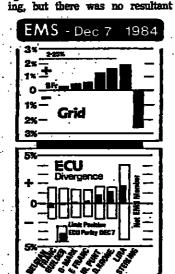
Victor Contract

# Germans

No. 29.496

ties believe there is a good chance that no currency realignment within the European Monetary System will be needed for at least another year. Page 16

TRADING volume slowed significantily in the European Monetary System last week as activity started to slow down before the year end. The dollar was slightly weaker against the D-Mark in erratic trad-



pressure on the weaker members of the system. The D-Mark's firmer trend against the dollar reflected renewed open market intervention by the Bundesbank, which took advantage of the low volume to push the dollar weaker. The Italian lira remained the strongest currency, followed by the Danish krone.

The chart shows the two constraints on European Monetary System ex-change rates. The upper grid, based on the weakest currency in the sys-tem, defines the cross rates from which no currency (except the line may more more than 2% per cent. The lower chart gives each curren-cial discovering from its "central cy's divergence from its "central rate" against the European Curren-cy Unit (ECU), itself a basket of Eu-

NORWAY threatens to abandon the sale to the UK of gas worth £20bn (\$24bn) from the Sleipner field unless the British Government states its intention by the end of the year to buy the gas. Page 4

**EEC AND Japanese trade officials** are expected to announce today details of a new agreement restrain-ing Japan's videocassette recorder

exports in 1985. Page 15 SUDAN and a Saudi Arabian businessman, Adnan Khashoggi, have

agreed the operational rules of the National Oil Company of Sudan (NOCS) they set up in September.

TREASURY Secretary Donald Regan said U.S. economic growth might not reach 4 per cent next year, as he had predicted.

LLOYD'S ruling council will decide today what action should be taken against two of its insurance underwriters after an investigation into their dealings with an offshore company in Bermuda. Page 8

HONDA agreed to supply technology and parts to China's Shanghai-Yichu Motorcycle Company, which hopes to produce an eventual 120,000 units per year of a 125cc model developed by Honda.

SALENINVEST Swedish shipping group, said a consortium of finance ompanies and merchant banks had agreed to underwrite a SKr 300m (534m) injection of new equity capital. Page 19

INDEPENDENT directors on the board of United Technologies, the U.S. conglomerate, rejected claims that the group's management had been "engaged in illegal or improp-er activities" after chairman Mr Harry Gray was accused of elecronically bugging other executives.

Page 19 The U.S. Federal Aviation Adminis- VOLKSWAGEN DO BRASIL is set tration grounded another small to complete a \$630m triangular commuter airline, American Central based in Iowa, citing 30 safety which includes the sale of cars in violations and falsification of return for petroleum to sell to Brazil's state oil company.

# Union Carbide still unsure about cause of gas leak

BY JOHN ELLIOTT IN BHOPAL AND OUR NEW YORK STAFF

UNION CARBIDE, the U.S. chemicals group, said yesterday that it still could not offer a clear account of what went wrong in Bhopal, central India, where more than 2,500 people are estimated to have died in the past week after a gas leak. More than 100,000 have been treated in hospitals and clinics.

Mr Warren Anderson, Union Carbide chairman, is planning to give a press conference today at the company's headquarters in Connecticut to report on his visit to the disaster

The company said yesterday it

was not clear when Mr Anderson

would arrive back in the U.S. after

the troubled visit in which he was

THE BRITISH National Oil Corpor-

to reach agreement with its suppli-ers and customers on the details of

its new spot-market-related pricing

mechanism.

Meanwhile, Mr Alick Buchanan-

Smith, the British Energy Minister, who returned from China at the

weekend, is expected to set out the

Government's views on the change

Mr Buchanan-Smith, who is due to appear before the House of Com-

mons energy committee, is expect-

ed to play down suggestions being made elsewhere in Whitehall the oil

industry and in that the time has

come for a radical review of BNOC's

In arguing that BNOC should be

allowed to evolve in response to

changing market conditions, the

minister will be giving support to

the type of pricing mechanism BNOC is now trying to put in place

official prices in advance each quar-

than a dollar a barrel below BNOC's

This nominal price will be the ac- ed oil market.

of direction at BNOC, tomorrow.

plant gas leak. The company also faces a \$15bn around its plant.

class action suit filed in a U.S. district court late on Friday by lawyers representing Indians killed in the

Union Carbide said it believed Mr Anderson last week, was allowed entry to the insecticide plant said. on Friday. No reports had been re-ceived by the company, however, and it was expected that it would be a "matter of weeks" before a detailed account of the causes of the disaster was made public.

**BNOC** seeks support

For BNOC customers, the posi-

ed. Some have already been told that BNOC intends to use the nomi-

nal price as a point of reference in

setting the figure at which it sells oil, but that the actual price could

Customers who remain willing to

sign long-term agreements, for example, would probably pay a lower price than those who wish to keep

In pursuing this course BNOC

• To eliminate or at least greatly

reduce its trading losses, caused by buying at a high official price and

selling at a lower, mainly spot price.

• To remove the incentive for oil

companies to sell their own North

Sea oil in the spot market and then

buy back the same volume in order

to cut the amount of tax they pay.

some companies to have been a not-

nominal price. This is said to carry

vary from deal to deal.

all their options open.

has three aims:

with its suppliers and customers.

The likeliest shape of BNOCs market in recent months.

The likeliest shape of BNOCs market in recent months.

To make it harder for outsiders to rent may place the current practice of setting judge exactly BNOCs official or lished.

their North Sea production to pend upon the reaction of custom-

for reshaped oil

By IAN HARGREAVES AND DOMINIC LAWSON IN LONDON

ation BNOC will this week attempt tion is likely to be more complicat-

pricing mechanism

and charged with criminal conspir- clear that Union Carbide had no main difference, apart from size less damage done," according to or acy in connection with the pesticide safety or emergency procedures ar- and the absence of some computer company expert. ranged with the local community

"We did not know that such a small amount of gas leaked had the capacity to destroy human lives to this extent. The lethal properties were not known. We thought our that the company's five-man technisafety controls were adequate so cal team, which left the U.S. with did not do any community educadid not do any community educa-tion," one of the plant's managers,

> not know what to do if there was a leakage. Inside, we knew what to do, but not those outside," Mr Hadan Lal Ranji, president of the local Union Carbide trade union, said.
>
> That so far appears to be the

especially dependent on the meet-

ing of Opec ministers in Geneva on

whether to try to implement

changes rapidly before the meeting

and then allow Opec to react or

whether to wait until after the Gen-

Richard Johns adds: At a meet

ing in Kuwait at the weekend

Opec's committee on differentials

erence price of \$29 a barrel for Ara-

bian Light crude oil should remain

Sheikh Ahmed Zaki Yamani

to next week's full conference.

structure taking into account cur

ecided to recommend that its ref-

controls, between the relatively small plant in Bhopal and Union Carbide's other, much larger, plant producing pesticides with lethal methyl isocyanate in the U.S. state

of West Virginia, where there is full

community liaison. As a result, people ran in various directions away from the plant when the lethal gas descended on their homes near the factory. It was driven by a south-west wind and forced to the ground by heavy, misty winter air at 1 am last Mon-

"If it had been summer with thin air, most of the gas would probably have gone straight upwards and far

The factory employees knew to run in the opposite direction from the wind. Some remembered their training and put damp cloths over their faces, which neutralises the

The general population had no such detailed knowledge, however. The first they knew was the sensa tion of burning throats and sore eyes, and all they thought of doing was to run away.

Methyl isocyanate, used to produce pesticides, has been stored since production started in 1979 in three underground 15-ton tanks,

Continued on Page 16

# **Delors** achieves bloodless EEC jobs shareout

BY QUENTIN PEEL IN BRUSSELS

M JACQUES DELORS, presidentelect of the European Commission, has succeeded in allocating all the key jobs in his forthcoming administration without the traditional own position at the same time.

His line-up of portfolios in the 14-man Commission, which takes over in Brussels in January, puts indus-trial and economic affairs in West German hands. British nominees will be responsible for transport. the environment and creating a genuine common market in goods and services. External relations and development will be split between Belgian, French and Italian com-

Saudi Arabian Oil Minister, who M Delors himself will be responheads the committee, said that it sible for monetary policy, which had agreed to change differentials means development of the Eurobetween varieties of grades. Its recpean Monetary System, a key area ommendations would be submitted for future expansion. However, he has simultaneously managed to There is a general consensus in find meaningful jobs for almost all This so-called "spinning" is held by the oil industry that lighter oils as the representatives of the smaller well as the Opec reference crude able destabilising factor in the oil need to be lowered if a stable price states in the 10, with agriculture going to the Netherlands, competition and social affairs to Ireland, regionrent market realities, is to be estabal affairs to Greece, and the EEC

budget to Denmark. "Instead, the strategy to be proter, is a method whereby the nomipolitical advantages at a time when posed by Sheikh Yamani and his nal price of BNOC oil will be set for the Organisation of Petroleum Exception of Pe each month according to the aver- porting Countries (Opec) is putting of the United Arab Emirates and great pressure upon the UK to help Mr Fazwi Shakshuki of Libya, will to support the sagging, oversupplievidently concentrate on raising the sioners from Spain and one from folio, he has been given responsibility to support the sagging oversupplied of the sagging oversupplied oversup

This nominal price will be the actual price paid to producers, who
are obliged to sell 51 per cent of the pricing arrangements will detual price of heavier oils while bringing the higher differentials on lighter varieties down close to \$29. Smooth allocation of jobs in the new Commission has been one of M Mediterranean policy. their North Sea production to pend upon the reaction of cases.

BNOC. It means that the amount paid for a barrel will fall sharply, and on political developments in since snot prices are currently more the UK. Delegates at the oil producers' Delors's top priorities in recent The timing of the planned Sea prices to spot market realisaseems largely to have achieved both

European Commission Portfollos

and fisheries

customs, financial institutions Startey Clinton Davies (UK), Environ-ment, consumer protection, nuclear security, forestry, transport Willy de Clercq (Bel), External rela-

tions, commercial policy Carlo Ripa de Meana (it), institutions, citizens' problems, information, cul-

coles Mosar (Lux), Energy, Euratom, publications

largement Alois Pfeitfer (Ger), Economic affairs, employment
Peter Sutherland (Ire), Competition,

A key task has been to accommo-The new president has also man-date M Claude Cheysson, the outgonied his former development port-Portugal are supposed to join the ity for all North-South relations outside the Lome agreement and for the development of a more coherent

It remains to be seen how sucweeks, as has a more logical and balanced division of portfolios. He seems largely to have achieved both cessfully he can work with Mr Willy de Clercq, the outgoing Belgian Fi-nance Minister, who will be respon-

Jacques Delors (Fr), President, mone tary affairs, legal services Frans Andriessan (Neth), Agriculture Claude Cheysson (Fr), North-South relations, Mediterranean policy Henning Christopherson (Den), Bud-

get, administration ord Cockfield (UK), Internal market.

Karl-Heinz Narjes (Ger), Industry, in-formation technology, R & D Lorenzo Natali (tt), Development, en-

social affairs Grigoris Variis (Gr), Regional affairs, parliamentary relations

aged to leave open for himself the ing French Foreign Minister. Al. mixed credits offers where governoption of a reshuffle in a year's though Mr Cheysson has been de ment aid constitutes between

Continued on Page 16

# to dash U.S. hopes in mixed credit talks

By Christian Tyler, Trade Editor

U.S. HOPES of an international agreement to end the price war in trade and project loans to developing countries are likely to be disappointed when officials of the Organisation for Economic Co-operation and Development meet in Paris this

The U.S. has indicated that tomorrow's negotiations on the con-troversial issue of mixed credits commercial lending softened with aid money) will be a make-or-break

Unless OECD nations agree to check the proliferation of such deals, U.S. officials have said, America will retaliate with large-scale "predatory" trade financing of its own in order to support its capital

Despite the threats, other OECD nations appear reluctant to accept U.S. demands. The chief opposition in Europe comes from France, pio-neer of the mixed credit technique. The Japanese and Canadians, however, are said to be almost equally wary of sacrificing what they see as their sovereign right to use soft

The EEC, largely because of the French opposition, has failed to agree a common stance so far. Comnunity finance ministers meet to day but are expected to discuss only ways of improving the informal sys-tem for reporting mixed-credit contracts won by OECD member coun-

The U.S. wants to outlaw any soft credit in which the aid component is less than half the credit package. At present, the OECD's "gentle-man's agreement" on export credits requires a minimum aid element of only 20 per cent.

According to officials, there is probably not even a majority in the OECD in favour of raising the threshold above 25 per cent. So the U.S. will probably be asked to be content with a better reporting system - or more "transparency" - to stop countries cheating. The OECD guidelines require

countries to report in advance more than 25 per cent, they have only to tell their competitors U.S. negotiators succeeded last

year in overcoming French opposition and reforming the separate OECD agreement on interest-rate subsidies for export loans. Thunder stolen from U.S. stand,

Page 4

# Norsk Hydro and Phillips meet as Pickens secures bid funds

changes remains in doubt, and is tions as a grave threat to Opec

BY FAY GJESTER IN OSLO AND WILLIAM HALL IN NEW, YORK

NORSK HYDRO, the Norwegian energy group, confirmed yesterday that it was discussing with Phillips

Norsk Hydro and Phillips are stake-holders in the important Ekofisk field in Norway's sector of the North Sea. Phillips is the field's operator and has nearly a 37 per cent holding. Norsk Hydro has a 6.7 per cent share and Fina, Agip, Elf and

Total hold significant stakes.
Phillips's Ekofisk stake is a big contributor to its earnings. More than half of the company's profits are from non-U.S. operations, of which the bulk comes from the North Sea field. Ekofisk accounts for a third of Phillips's worldwide oil production in volume terms. Norsk Hydro says it is watching the situation closely and consider-ing what to do, "perhaps in co-operation with Phillips," to safe-guard the Ekofisk interests.

Confirmation has emerged in New York that Mr Pickens has aised the extra finance to enable him and his associates to proceed with a \$1.38bn tender offer for 15 per cent of Phillips. This is the first step in what might develop into one of the biggest takeover battles in corporate history.

Mesa Petroleum, Mr Pickens's 21 per cent of Phillips. It reflected master company, said on Friday the amount of money the Pickens that it had arranged an additional group had available. The percen-Petroleum about the possible effects of the bid by Mr T. Boone of unidentified banks. The new borPickens for control of the U.S. oil rowings will be used in conjunction were bidding for in the climax of with a \$1bn oil and gas credit,

Last Tuesday when Mr Pickens \$60-a-share tender offer for Phillips, the ninth biggest U.S. oil company, they said they intended to purchase between 15m and 23m Phillips shares dependent on financing.

The investor group, which al-ready owns 8.9m Phillips shares, now plans to tender for 23m shares which would increase its stake to about 21 per cent of the company. Mr David Batchelder, Mesa's new finance chief, was unable to predict on Friday when the tender offer would begin, because of the continued legal manoeuvrings by both

Phillips's shares closed \$% higher at \$53 in heavy trading on Friday. Phillips has a current market capitalisation of \$8.28bn compared with Mr Pickens's Mesa Petroleum, which is capitalised at \$1.4bn.

rowings will be used in conjunction were bidding for in the climax of their six-month battle for control of raised earlier this year, to finance Gulf Corporation. Mesa and its Mr Pickens and his two associates, partners had built up a stake of 13.2 Mr Cyril Wagner and Mr Jack

Brown.

Mr Cyril Wagner and Mr Jack

per cent and were bidding for another 8 per cent at \$65 a share when Last Tuesday when Mr Pickens and his associates announced their friendly \$13.2bn bid at \$80 a share.

Compared with Mr Pickens's earlier battle for Gulf, when he shared the financing burden with several other investors, this time his own company, Mesa Petroleum, is carrying the vast bulk of the financial burden. It is committing itself to provide \$1.6bn to the partnership making the tender offer, while Mr Wagner and Mr Brown are each committing \$100m.

Another difference in the battle for Phillips is that Mr Pickens is no longer advocating that Phillips should spin off a large part of its re-serves in the form of a royalty trust from which income would flow direct to shareholders.

The royalty trust concept was an important issue in the Gulf battle but, according to Mr Batchelder, re-Mr Batchelder said there was "no cent changes in U.S. tax laws have particular magic" about the bid for eliminated the scheme's attraction.

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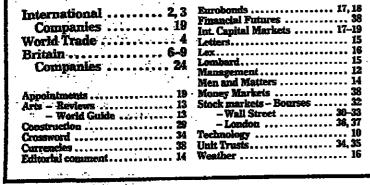
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Technology: cash manage- Arms control: hawks, doves ment in Europe ....... 10 and no agenda ....... 15 Management: executives Lombard: consequences of a under increasing stress . . 12 rise in sterling . . . . . . . . 15 Science: UK's hard budget Lex: price/earnings ratios; questions for the future .. 14 ACT/Apricot ........... 16 rules; Thatcher problems . 14 Survey ...... Section III Long Term Loan divided into Fixed Rate Tranche Floating Rate Tranche

unconditionally guaranteed by The Republic of France

arranged by

**Enskilda Securities** 

Société Générale Group

Lead-managers

Société Générale Alsacienne de Banque Succursale de Luxembourg

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Agent

Société Générale Alsacienne de Banque Succursale de Luxembourg - Groupe Société Générale -

November 21, 1984

#### **OVERSEAS NEWS**

# Non-signatories put future of sea law convention in doubts

French industrial investment up

This is only marginally down on the 11 per cent Insee had

predicted earlier in the year as a result of its quarterly surveys, and follows a long period of flat or declining industrial

The new Insee inquiry has been long awaited because of the contradictory signs that

have emerged in recent months of the state of industrial invest-

Insee's own national account figures point to a continuing stagnation of industrial invest-

ment in the first three quarters

of the year. But the national accounts figures include both

the construction sector and the public utilities, which are ex-periencing a sharp decline in

BY ANDREW GOWERS IN LONDON

deadline for signing it passed yestional bureaucracy. The convention terday with 10 important countries provides for the creation of an Infincluding Britain, West Germany ternational Seabed Authority and including Britain, West Germany and the U.S. still refusing to join. A total of 158 states and suprana-

tional bodies, including the European Community, has now signed profits. the convention, which sets out to define maritime boundaries, codify a variety of political and territorial issues such as navigation rights and regulate seabed mining.

It has become a key test of relations between industrialised and sloping countries, many of which are bitterly disappointed at the decision by Bonn and London to join the U.S. in refusing to sign.

The treaty needs to be ratified by

60 signatories to enter into force. By yesterday, only 14 had done so, and UN officials in New York believe it may take at least three years to get a full complement. Some say it is doubtful whether, in the absence of ratification by industrialised countries, sufficient funds would be available to implement important parts of the convention.

cess because it has as lot of financial implications and there are a lot of crucial interests at stake," Ms Annick Demarssy, a UN legal offi-

Britain, West Germany and the Community's competence U.S. have refused to sign because The Foreign Office in London, Gambia, Chana, Ivory Coast, Jamthey oppose the convention's provisions on seabed mining, which they to influence the provisions on Zambia, UN Council for Namibia.

BY DAVID HOUSEGO IN PARIS

is indicated by the latest quarterly survey of French

business opinion carried out by Insee, the official statistics

The replies of industrialists

on their investment intentions point to a 9 per cent volume

In our story "Poehl outlines plan of action for EMS" in Saturday's issue a dropped line

distorted the meaning of one sentence which should have read: "Chancellor Helmut Kohl, in contrast to his pre-decessor Helmut Schmidt, takes

little interest in monetary affairs."

BRAZILIAN STERLING LOANS: DECREE LAW NO. 6019

STATE OF PERNAMBUCO 5% LOAN 1905

Correction

SIGNIFICANT increase in increase in the level of invest-

the level of investment in ment this year, Insee says in a French manufacturing industry report released at the weekend.

THE FUTURE of the United Nasay run counter to the interests of seabed mining, being worked out in tions Law of the Sea convention rewestern mining companies and detail by a preparatory commission could cause an extension of international details of the counter through signatories such as France and Japan. These countries have in-dicated they will not ratify the con-vention unless the seabed mining of a body called The Enterprise, which would mine alongside estabclauses are altered to the indust rialised countries' advantage. Britlished companies and distribute the ain and West Germany retain ob-Other states oppose the treaty for server status in the commission.

"It is still open to us to accede at later stage if the seabed mining pro-visions have been altered in a way reasons.
Turkey, for example, is holding back because of its territorial disthat is acceptable to us," the Forpute over the Aegean with Greece, eign Office said. It added, however, while Venezuela cannot sign be-cause of a similar boundary row with Colombia and Guyana, Alhathat attempts to change the conven-tion so far had only met with a "lim-

nia has difficulties with the definition of territorial waters in the con-The debate about seabed mining vention. Israel objects because it is academic at present, as there is a glut of many of the minerals confears the Palestine Liberation Organsation may benefit from some of cerned. Four signatories to the conits provisions (although the PLO cannot sign in its own right). vention - France, Japan, India and the Soviet Union - have already ap-However, while the U.S. has boyplied to become so-called "pion cotted preparatory work for the investors in the sector, which will convention, Britain and West Gergive them a head start if and when exploitation of the seabed does go many insist they have not altogeth-

er ruled out involvement. By agree-ing that the EEC should sign, they have given themselves a voice in the convention are: Albania, Britaspects of the convention affecting fisheries, customs, pollution and ain, Ecuador, Israel, Kiribati, Nicarfisheries, customs, pollution and agua, Peru, Syria, Tonga, Turkey, trade policy, for example - all of U.S., West Germany. which fall within the European

Those who have ratified it are

by contrast Insee's surveys of business optision cover only the manufacturing sector including the newly natoinalised compe-

The Government which for some months has been insist-

ing that a recovery in manu-facturing investment is taking

place, drew some comfort for its view from the increase in

subsidise investment credits ex-tended to industries and from

the growth in volume of im-ports of investment goods.

titive industries,

Florida repeals unitary

tax

By Nancy Dunne in Washington THE FLORIDA State legislature voted on Friday to repeal its unitary tax and replace it with a rise

Lanka

in the state's corporate profits tax from 5 to 5.5 per cent. By abolishing the practice of today multinational corporations on their global earnings, Governor Robert Graham hopes

sending hundreds of telegrams to every company that has consid-ered or is considering moves to

drop the tax since a Treasury task force on unitary taxation last summer obtained an agree-ment to end it from officials in nost of the 12 unitary-tax states. In August, the Oregon legislature, under pressure trom Japa-nese companies, modified its unitary tax so that it was levied only on a company's U.S. opera-

company, announced that it would build a \$25m fibre-option tax's repeal.

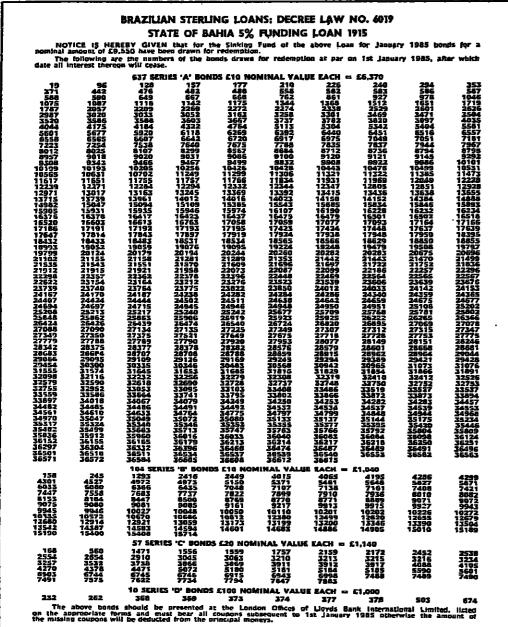
Mr Donald Regan, the U.S.

Treasury Secretary, has warned the unitary-tax states that if they fail to act to shandon the method by July 31, he will propose feder al legislature that would force such a ban on them.

California, the largest unitary-tax state, has been under heavy pressure from Japanese and Eu-

None the less the employers' federatoin, the CNPF, last week pointed to a much slower level of recovery, saying that its surveys indicated a 5-7 per cent of recovery, saying that its surveys indicated a 5-7 per cent growth investment in volume terms this year followed by a further 5-7 per cent in 1985.

# Company Notices



FLEMING JAPAN FUND SICAY LUXEMBOURG, 43. Boulevard Royal r.c. Luxembourg to 8.392 Following the docisions of the general meeting of shareholders held on the 5th of November 1984. The company has adopted the status of a skew according to chapter 2 of the Law of the 25th of August 1983 relating to collective investments undertakings. Shares are now of no pay year. per value.

Therefore from Docember 10th to January 10th. 1985 the share contideates of the company will have to be remitted for standing to Krediethank S.A. Luxembourgoise. 43. Boulovard Royal. Luxembourg.

As from January 10th. 1985, shares not stamped are no longer of good sellvery at the Luxembourg stock exchange. By Order of the Board of Directors

Ireland £100,000,000 Floating Rate Notes 1996 In accordance with the provisions of the Notes, notice is hereby given that the rate of interest for the three months pariod 8th December, 1994 to 6th March, 1985 has been fused at 9\*sper cent per annum. Coupon No. 1 will therefore be payable at £1,217,47 per coupon from 6th March, 1995.

Samuel Montagu & Co. Limited Agant Bank

On November 26, 1984 Bonds for the amount of UA 1,200,000 have been drawn for redemption in the presence of a Notary Public.

The Bonds will be reimbursed corpon No 15 attached on and after February 10,1985. 

ANCIENNE UNION MINIÈRE EN LIQUIDATION NOTICE TO SHAREHOLDERS
The shareholders are invited to attend
the property of the shareholders are invited to attend
the property of the shade on Tuesday
18 December 1994 at 10.30 a.m. at
Societé Genérale de Belgisque, rue
Royale 30, Brussels.
AGENDA
1. Closing report of the liquidators. include yeards (remore), 12 residence in section (remore), 12 resident lands:

Amsterdam-Rotterdam Bank, Herengacht 588, 1001 Amsterdam.

Histors of bearer shares will be admitted to the meeting of stroke to of a certificate from one of the above banks indicating the identitive of the holder of the shares, and conferening that the shares will remain on its property of the holder of the shares will remain on its property of the shares will remain the holder of registered shares must inform the company by Toesday 11 December 1986 that they intend to attend or be represented at the meeting.

Propries, granted in accordance with article 30 of the memorandum and articles of escopiation, must be ledged with the company's registered office at avenue Louise 54, 1050 Bassis on 1984. Shar-holders can obtain measy forms from the company's registered office at avene Louise 54, 1950 Brussels on or before Tuesday 11 December 1954.
Shareholders can obtain proxy forms from the company's registored effice and from the 2box-emeritoried basis.
THE LIQUIDATORS

above bonds should be presented at the London Offices of Lloyds Bank International Limited, listed perceptate forms and most bear all coupons subsequent to 1st January 1985 otherwise the amount of groupons will be deducted from the principal moneys. CITY OF LIMA

CTHE HONOURABLE PROVINCIAL

COUNCIL OF LIMA

5% FIRST MORTGAGE BONDS 1911

NOTICE IS HEREBY GIVEN that for the Sinking Fund of the above Load for the sinking fund of the above Load for the sinking fund of the above Load fund somilar amounts of \$5.000 have been surchased and \$5.400 drawn for redemption on 1st January 1985 after which date all interest the the surchased with the surchased states at the new par value of \$171 per \$100 Bond is accordance with the Republic OPER 100 Original Nominal 

8% 1972/1987 U.S.520,000,000

On November 26, 1984, Bonds for the amount of U.S.51,650,000 have been drawn for redemption in the presence of a Notary Public.

The Bonds will be reimbursed Compondus February 1, 1985 and following attacked on and after February 1, 1985.

The drawn Bonds are those, NGT YET PREVIOUSLY REDEEMED, included in the range beginning.

att 13846 pp to 16771 incl.

and 13846 pp to 16771 incl.

Amount unamortised: U.S.S.300,000.

Amount unamortised: U.S.S.300,000.

3550 to Statisticing drawn Bonds. 7906 to 7917 incl., 7956 and 7957, 8357, 9598 to 9602 incl., 9605, 10104 to 10116 incl., 10189 to 10196 incl., 10416 to 10453 incl., 10556.

Film Trustee

Film TRUST S.A.

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MOTICE TO SHIPPERS GREAT LAKES ADDITIONALS TERMINAL SERVICE CHARGES IN THE U.K. NEWFOUNDLAND ARBITRARY NEWFOUNDLAND ARBITRARY
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Conferences

CSI CONFERENCE, Occupational Pension Schemes and Rotinemest Policy Speakers include Rt. Hon. Norman Fowler, Pay Buckton, ASLET, and well known reoff-elestired from industry (01-379 7400, Ext. SSI). H J. Heinz COMPANY LIMITED

#### Contracts & Tenders

#### PEOPLES REPUBLIC OF BENIN PROCUREMENT NOTICE

The Government of the People's Republic of Benin has received a credit from the International Development Association (IDA) in conjunction with loans from the European Investment Bank (EIB) and intends to apply the proceeds of said credit and loans towards the further development of the Seme Oilfield, offshore Benin.

As part of this further development, Saga Petroleum Benin AS., acting for and on behalf of the Government of Benin, will be inviting bids for the supply of materials for two wells, designated SC-3 and S-8. Both wells will be drilled by the field's own jack-up drilling pletform to a depth of approximately 2,300 m, one from an axisting fixed platform and one from a free-standing conductor.

Qualified companies interested in bidding for the supply of conductor pipe, casing, mudline suspension systems, cement, drill bits etc. are invited to apply for bid documents at the address below. Bid documents will be available on 3 January 1985 for bids to be submitted on 17 January 1985. Companies are requested to refer to this notice when replying.

SAGA PETROLEUM BENIN A.S. P.O. BOX 117 4033 FORUS NORWAY Att; Mr. T. Haaland

#### FINANCIAL TIMES

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Sept 1. Designation

#### **OVERSEAS NEWS**

# Sri Lankan soldiers hold 200 in drive against Tamil rebels

BY MERYTH DE SILVA IN COLOMBO

THE Sri Lankan army has information Minister, has ancurfew, in which more than the capital. 200 alleged Tamil seperatist There has

and police uniforms.

The drive came as a special U.S. Presidential envoy. Gen Vernon C. Walters, arrived in Colombo, to confer with the government about the communal violence, which has caused more than 400 deaths in the past three weeks alone. General Walters, a former deputy director of the CIA and now an ambassador-at-large, is to have taiks with President Junius Jayewardene and other top officials.

It seems that the Sri Lankan Government wants a supply of state in south India. The second secon

Government wants a supply of state in south India.

U.S. military equipment to The Indian government has combat the Tamil guerrillas, the more militant of whom want to establish a seperate guerrillas in Sri Lanks. It is Tamil state in the north of the converged that Gen Walters is

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OTICE

launched a large "search and nounced that some new arms destroy" mission in the north and equipment for the security of the island, during a 42-hour forces have recently arrived in

There have been complaints cuerrillas were arrested in that the army, which is largely officered and manned by Sinquantities of ammunition, rifles, bombs and fake army and police uniforms.

sland. concerned that Gen Walters is Mr Ananda Tissa de Alwis, visiting Sri Lanka.

#### Israel in talks to purchase French nuclear reactors

BY DAVID LENNON IN TEL AVIV

return from a state visit to
Paris last week. The Premier
said that the outstanding issues
were not political but technical
worth building nuclear power
of figure in the first state of the first state of

The Israeli leader also said that he had received a commitment that France would not pro-vide nuclear reactors with military potential to Arab countries. In 1981 Israel bombed the nuclear reactor in Bagbdad which had been supplied to

for weapons and by the end of nuclear sites. the century would have built up a reserve of 100 nuclear bombs.

ISRAEL IS in an advanced stage of negotiation with France over the possibility of buying one or two nuclear power the near future to continue the stations, though there are still discussions on the possible pursome questions about the project's economic feasibility.

Mr Shimon Peraes, the Prime be produced in France but Minister, confirmed this on his which are not required for

stations. The final decision will depend on the price of construc-tion and hence of the electricity generated. Preliminary estimates are that the two stations would cost about \$3bn.
Proposals to establish nuclear

power stations have been under consideration in Israel since the Iraq by France.

A recent report by the American Westingbouse CorGeorgetown University Institute for Strategic Studies said that Israel would have had to agree Israel was producing plutonium to foreign inspection of the

Israel has consistently refused to sign the nuclear non-pro-The plutonium, the report said. liferation treaty. The French is being produced at the Israel will not make this a condition nuclear facility at Dimona, of the sale.

# U.S. airline is grounded

safety ·

The action against American Central, a Mid-Western line based in Waterloo, lowa, was taken only 48 hours after a fatal crash by an aircraft run by another commuter carrier, Provincetown-Boston Airline.

the Federal Aviation Administration.

Concern over safety on U.S.

airlines has gathered pace over the past two years. In service for more detailed February, Mrs Elizabeth inspection.

THE U.S. air safety authorities Dole, Transportation Secretary, grounded yet another small launched an intensive safety commuter airline over the inspection of the industry, weekend, alleging safety which has since been followed up by more specific individual

investigations.

American Central, which operates a fleet of about 20 aircraft to 23 cities in the Mid-West, including Chicago, has been charged with about 30 safety violations and will be

Provincetown-Boscon Arinhe.

Provincetown's aircraft were also grounded recently, but the airline had been allowed to resume operations by made Embraer, Bendeirante aircraft killed 11 passengers and two crew-members.

#### Iraqi jet hits tanker off Kharg Island

By Kathleen Evans in Abu Dhabi

IRAQ STRUCK at Iranian oil traffic for the second time in six days yesterday when its air force hit the BT Investor. a 163,000 ton Bahamas-registered vessel, which was sailing in ballast to pick up a cargo at Kharg Island. There was no loss of life

as a missile penetrated the vessel above the water line and destroyed one of its tanks. The supertanker last night was on its way under its own power to Dubai for repair.

The captain of the stricken vessel sent out a distress sig-nal but said that no assist-ance was required and that there had been no casualties among the crew of 32. The BT Investor is the 59th con-firmed shipping victim in the

nrmed shipping victim in the war between Iraq and Iran so far this year.

Iraq again cautioned all international shipping companies against sending vessels to Iranian ports. "All those who deal with the Iranian regime will have to hear and regime wil have to bear and face the consequences of their attitude," a military sookesman was quoted yester ay by Radio Baghdad.

Radio Bagnoad.

On Saturady morning a small Kuwalti vessel was hit by a rocket after being attacked by two Iranian Phantoms in the central sector of the Gulf about 70 miles north of Oatar.

The ship's motor was knocked out in the raid. No information was immediately available about the state of the crew of ten.

The attack was evidently a retaliation for the fraqui assault on December 2 on the Cyprus-registered Minotaur, the largest vessel so far crippled in the conflict. It is undergoing repairs in Dubai.

#### Lebanese Army troops clash with Druze

By Nora Boustany in Beirut

SHELLING of Christian shelling of Christian suburb yesterday injured seven people in recurrent hostilities between Druze militiamen and Lebanese Army soldiers, and high-lighted continued Druze opposition to a Government research plan for the Southern security plan for the Southern

Chouf region.
Shells were fired into suburbs of the Christian half of Beirut from the mountain ridge east of the city, wounding seven people, one of them seriously, according to the Voice of Lebanon, mouthpiece the Phalange Party.

Voice of the Mountains, representing the Druze community, charged that Druze-held villages facing confronta-tion lines with the Lebanese Army came under fire

The battle followed Druze objections to a Government plan for the deployment of some 1,200 soldiers in Iqlim Al-Kharroub, the southern tip of the Chouf Mountains which runs down to a strategic coastal highway

The envisioned Lebanese Army security plan is aimed at pacifying the Kharroub It is also meant to show

that the Lebanese Army can hold its ground as a prelude to wider security missions in the south, once the 12,000-man Israeli force withdraws.

# Greens keep power-sharing option alive

Even this most tangible result of victory of sorts.

THE "PRAGMATIST" wing of West with the established political order. alive its party's option of power- egates amounts to a compromise sharing with the Social Democrats whose practical effect is to leave the (SPD) in the wake of forthcoming status quo little changed. Such were state elections as well as after the its ambiguities that both wings of next federal election in early 1987. the Greens could afterward claim a

the Greens annual congress in Carried by a majority of roughly Hamburg, was only achieved, how-three to two, the motion rules out ever, after a bewildering series of for the time being any deal at a navotes, which served to underline tional level with the Social Demohow profound and complicated are crais, whom standard Green dethe difference between the realists monology holds to be scarcely disand the so-called "fundamentalists" tinguishable from the centre-right who want as little truck as possible now in power in West Germany.

Germany's radical left-wing Greens The amended motion finally ap-succeeded this weekend in keeping proved by the more than 700 del-collaborate with the SPD in regionleft to decide whether and how to al or city hall administrations, should possible left-wing coalition majorities be thrown up by future election results.

In addition the "pragmatists" suc-ceeded in putting off a final deci-sion on power sharing in central government in Bonn until much closer to the federal vote, just over two years away.

For the pragmatist or real politiker camp, dominated by well-known members of the parliament The voting more

their thesis that the change the of the delegates. Greens desire can only come about

ing system. Any success was highly qualified by failures elsewhere - not least the fact that the controversial principle of "rotation" (whereby Green MPs er Trampert, as fundamentalist as must give up their seats half-way through a legislative term in the in-terests of collegiality) went without

The voting moreover made clear like Herr Otto Schily and Herr that the uncompromisingly "purist" more conventional, parties.

Local parties, however, will be Joschka Fischer, the outcome rep-slant of the original motion present-eft to decide whether and how to resents a small but important shift ed by the national executive was towards acceptance by activists of much the closest to the true mood

> This much was also borne out by through working within the exist- the election of six new members of the 11-person executive in accordance with the rotation system. One to regain his seat, by a tri-

umphant majority, was Herr Rain-

The complexion of the reshaped executive remains overwhelmingly tilted against dealings of any kind between the Greens and other,

# Italy puts Malta mission on leave

ITALY HAS put its 52-man milltary mission in Malta "on leave" while a dispute over future defence and economic Premier Dom Minto's Govern-

The move is intended to avoid what the Italians see as further pin-pricking incidents with the Malta Government, at least until a possible meeting can be arranged between Sr Bettino Craxi, the Italian Premier, and Mr Mintoff.

Italy and Malta are divided over the defence agreement, signed five years ago, which Malta claims has lapsed.

Mr Mintoff, who has now signed a military accord with Libya, also wants Italy to step up its economic contributions and redress trade imbalances. Relations deteriorated further Luqa, its base since 1980.



Premier Dom Mintoff

the armed forces garrison at last week when Mr Mintoff Sig Giovanni Spadelini, Italy's Malta has been threatened by barred the Italian mission from Defence Minister, has threat- Mr Mintoff for several years, Sig Giovanni Spadelini, Italy's Malta has been threatened by

ened to pull the mission out of Malta unless Maltese "provoca-tion" came to an immediate

stop.
The Maltese Government has denied harassing the 5 Ttalian soldiers in Malto, who at present are helping to erect a £5m radar station recently donated

by Italy. Dr Carmelo Mifsud Bonnici, Malta's Senior Deputy Premier yesterday strongly intimated that Malta's row with Italy revolved primarily around the question of trade.

He complained that Italian purchases from Malta this year came up to only M£14m (£24m) as against the M£70m-worth of Maltese imports from Italy. Italy could best defend Malta

problems, he declared. A treaty between Libya and

#### Zimbabwe finance minister likely to head Unctad

Corea of Sri Lanka as head of and impractical in its proposals. the United Nations Conference on Trade and Development as most Third World countries. (Unctad).

DR BERNARD CHIDZERO. in particular has displayed Zimbabwe's finance minister, is impatience with the body, expected to succeed Mr Gamani arguing that it is often biased is understood to have supported

The announcement is due to Dr Chidzero's candidacr. A bem ade by Mr Javier Perez de graduate of Ottawa and McGill Cuellar, the UN Secretary universities and a senior Unctad Official from 1968 until 1980, official from 1968 until 1980, The move comes at a time he won a reputation as a of increasing criticism by moderate and pragmatic developed countries, led by the Finance Minister in Zimbabwe's U.S., of Unctad's performance. socialist Government.
Established in 1964, it has An Unctad spokesman con-

provided the leading forum for firmed that there would be an discussion between the developed and developing countries next Tuesday by Mr Perez de of trade and related issues. Cuellar. "He is close to a deci-Although a succession of major sion regarding Mr Corea's succonferences under its auspices cessor," the spokesman said, have taken place, the last in but would not confirm that Dr Belgrade in 1983, little pro-Chidzero was the candidate.

gress has been made in meeting He is nevertheless widely Third World calls for reform.

At the same time, the U.S. from the summer of 1985.

Our name is Daewoo. For seventeen years, we have aggressively pursued one simple business philosophy. Diversify and grow. In Korea and around the world, Daewoo consistently proves its expertise in many areas: From trading to finance, electronics to construction, telecommunications to heavy machinery, auto manufacturing to shipbuilding.

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THANKS TO Mr David component in mixed credit pack. In announcing an availability of tries of badly needed funds. not taken to the Bank for assistStockman, the U.S. budget ages to at least 50 per cent with
director, the U.S. Export-Import one hand tied behind his back.
Bank is riding towards a Since 1983, when Congress

Cyprus, Mr Draper blasted the funds for development, says Mr competing foreign mixed credit

Cyprus, Mr Draper blasted the funds for development, says Mr Bank is riding towards a showdown on mixed credits this week in Paris like a gunslinger with wet ammunition.

Ail year long the Bank has been under increasing pressure from Congress and the business community to offer more financ-ing with the lure of low-cost money attached. Instead, the Exim bank has worked for an agreement within the Organisation for Economic Co-operation and Development (OECD) for limits on the use of mixed credits.

But settlement has been blocked by France, with some backing from Italy, and Eximbank directors are now going into the OECD meeting armed with a reported recommendation from a Presidential committee for the establishment of a \$500m to \$1bn "war chest"

a \$500m to \$10n war chest to be used to support low cost backing for U.S. exports if negotiations fail.

Last Thursday it was learned, however, that Mr Stockman had recommended a cut-off of the Exim bank's direct loan financing in fiscal 1986. This kind of budget slashing would severely limit or annul the Bank's ability to counter "predatory"

mixed credits.
While Congress, backed by business, is sure to resist the direct loan cut-off, the proposal still leaves Mr William Draper, the Eximbank chairman, fighting to raise the concessional aid

AUSTIN ROVER

Since 1983, when Congress ordered the Bank and the Agency for International Development (AID) to set up a disto mixed credits programme, both aid."

agencies, with their eyes on their budgets, moved slowly in the hope that a negotiated settlement within the OECD on limiting the use of mixed credits would make action unnecessary. Finally forced to act, Exim produced several concessionary financing offers, mostly to counter French bids, and the two agencies together put in a funds to buy Pat-mixed credits bid in support of and champagne."

THE BRITISH Government is

unlikely to provide a subsidy for the sale of Tornade air-

option for seven A-310 Air-craft to Turkey. But Ministers have so far not reached any decision about the extent of Export Credits Guarantee Department sup-

port for the sale of Airbuses to Turkey and Tornados to Saudi Arabia, Peter Riddell, Political Editor, writes.

Mr Paul Channon, the Minister for Trade, will be

French use of foreign aid funds Draper. "But they don't mind in a competing bid as "a gross reaching into the aid barrel for distortion of both trade and their own job support pro-

"Our action is defensive," he said. "We intend to give the American company a fair chance to compete on the traditional market factors of price

grammes.

Meanwhile, the Bank has been under attack from U.S. industry for not matching mixed American company a fair industry for not matching mixed thance to compete on the traditional market factors of price and performance."

He likened the French use of aid funds for the sale of a satellite communications earth station to "using famine relief funds to buy Paté de foire gras and champagne."

Industry for not matching mixed credit offers around the world. Two surveys conducted this year—by the National Association of Manufacturers (NAM) and the Coalition for Employment Through Exports (CETE) —concluded that U.S. firms are seeking financing through their oversess subsidiaries rather mixed credits bid in support of a General Electric sale of locomotives to Botswanna.

To say that these offers were reluctant is an understatement.

The certain overseas subsidiaries rather than through the Eximbank.

The CETE study of overseas subsidiaries rather than through the Eximbank.

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offers was either unavailable or uncompetitive.

Mr Robert Cornell, deputy assistant treasury secretary, said Administration officials are reaching the end of our rope on mixed credits. However Congress must act, he added, if the U.S. is to retaliate.

Congress does, in fact, seem prepared to act. The Senate inking Committee is planning hearings next month to com pare the Eximbank's com-petitiveness with foreign financing facilities, and legislators, concerned about the anticipated \$130bn U.S. trade deficit, seem willing to finance a mixed credit war, despite budget constraints.

The Eximbank, stung by industry criticism when its charter came up for renewal in 1983, has moved on many fronts to increase its com-petitiveness. It is pushing its support for small exporters, expanding lending, and offering new guarantees.

Preliminary figures for fiscal

1984 indicate a sharp increase in direct lending to \$1.47bn. It would need \$3.85bn to fight mixed credit battle in fiscal

# training pact with Cathay

By David Dodwell in Hong Kong

CAAC. Communist China's national airline, plans to open talks early next year with Cathay Pacific, Hong Kong's flag carrier, on the training of cabin staff, and on flight servicing, a CAAC official said in Peking at the weekend.

The statement comes just a month after Peking announced a radical reorganisation of its civil avaiation system, aimed at eliminating a notorious reputa-tion for inefficiency, mismanagement and red tape. This will involve breaking up the Civil Aviation Administration of China into five independent airline companies.

Li Shufan, director of the Department of International Affairs in Peking, said on Satur-day that CAAC was keen to co-operate with Cathay Pacific. He commented that the imminent commented that the imminent signing of the Sino-British joint declaration on Hong Kong, under which China will regain sovereignly of the territory after 1997, "cleared away a lot of problems"

Speculation that CAAC was negotiating to buy up to 50 per cent of Cathay Pacific, which emerged during the last stages of negotiation of the Sino-

"Eximbank has improved in of negotiation of the Sino-a lot of ways," says Mr Willard British agreement, aroused Berry, executive director of serious concern in Hong Kong CETE. "The tragedy of the Bank is that, increasingly, mixed credits are making a lot negotiations have taken place.

# threaten £20bn Norwegian gas deal

don plans to sell gas worth £10hn mands, however. (\$24bm) to the UK from the North The UK wants gas liquids from Sea's Sleipner field if, by the end of the field to go by UK-camed pipe-

the gas.

Meetings to be held over the next weginn pipeline. two weeks will involve representa- It seems that the two gove the field.

amended commercial deal after the UK industry gets full said fair op-UK Government asked for changes portunity to tender for contracts for to be made to the original. The gas development of the Stephen 1988. will now cost \$40.10 per million British Thermal Units (BTUs). Peak opportunity to the British and that supply of Sleipner gas in the late UK bidders will be treated equally 1990s will be 32bn cubic metres, not with Norwegian bidders. It has rethe 39bn to 42bn called for in the fused a UK demand that it be guar-

ish Gas that the dry gas pipeline be the UK's request that the Depart40 inches in diameter, so that additional linked supplies from future Office be allowed to see the docunortherty UK gas fields can be at mentation of all hids for Sleipner

Final ratification of the deal -UK foreign trade deal - is being de- sides.

NORWAY is threatening to aban- layed by two UK Government de-

the year, the British Government line to Flotts, in the Crimeys, Soudoes not state its intention to buy land, rather than to Teesside, the gas.

North-east England, through a North-east England a North

tives of the two countries, and nego-ments are close to a solution of the tiators from the British Gas Corpor-dispute whereby the liquids would ation and Statoil, the Norwegian go to Teesside and Norway would state oil company which operates remit a large proportion of its tax the field.

British Gas and Statoil agreed as The other British demand is that

Norway says that it will give that original draft contract
statoil has also agreed with BritSkeipoer orders. It has also refused

This last point is the most impor which would be the largest single tant difference between the two

#### Brazilian car maker close to \$630m deal with Iraq

BY ANN CHARTERS IN SAO PAULO

reum to sell to Petrobras, sized passenger cars.

In order to reach agreement, the Brazilian car manufacturer has agreed to transport by land has agred to transport by land 25,000 barrels of oil a day from

port of Aqaba where it will be stored in a floating terminal until it is sold to Petrobras. Sr Wolfgang Sauer, the president of Volkswagen in Brazil, said at the weekend that the company is negotiating with the Jordanian Government for permission to instal the oil storage terminal. Volkswagen plans to open bids

on a sub-contract for the trans-port of the oil as well as the installation of the oil terminal. Several companies specialised in

nents involved. in gaccount in the New York

VW expects the deal to go branch of the Banco do Brasil.

VOLKSWAGEN do Brasil is forward because of its unique close to completing a complifeatures. The countertrade is VOLKSWAGEN do Brasil is close to completing a complifestures. The countertrade is cated \$630m triangular countertrade agreement with Iraq have a market for some of its which includes the sale of pascalloss are in return for petrocars in return for petrocars in return for petrocars in return for petrocars. ket price calculated in dollars, but will pay VW do Brasil in cruizeiros. Petrobras will there-

by save foreign exchange. The contract is expected to run for two years. VW is also participating in

another counter-trade agreement between Nigeria and Cotia, a leading Brazilian trading company. The contract. on a government to govern-ment basis, calls for the exchange of \$700m in Brazilian products for Nigerian crude ail, amounting to 40,000 barrels a

the field have discussed the VW expects to export \$4,000 project.

Negotiations have been to Nigeria next year under this drawn out because of the num-agreement. The trade transber of companies and govern-action will go through a clear

#### U.S. inquiry into Swedish computer sale to Czechs

BY DAVID BROWN IN STOCKHOLM

ASEA, the Swedish electrical on their receipt the company engineering and electronics was told they were subject to group, is under investigation by U.S. restrictions and that no U.S. trade authorities for suspected circumvention of American high technology export restrictions.

Because they could not be included in the deal, Asea then

This is the latest in a number of cases involving Swedish com-panies which have attracted attention in connection with U.S., embargoes on the export of high technology goods to Eastern Bloc nations.

Asea confirmed last week that t signed a contract in the early 1980s to provide equipment for a Czechoslovak steel factory. The deal included delivery of three U.S. Digital Equipment PDP-11 computers, but with the proviso that they would not be shipped if they ran afoul of U.S. high technology embargoes.

sold the computers to the Swedish Sunitron Company. According to Swedish Customs and Police Inspectors, the computers were subsequently shipped to Czechoslovakia with the help of a former Asea official. The official is now the target of a criminal investigation for tax fraud in a related case, says the Stockholm Presecutor's

Asea is curcumspect about how the case came to the atten-tion of the U.S. authorities. But both Asea in Stockholm and a U.S. Commerce Department official in Washington confirmed Asea ordered the computers that an investigation of fulfil the Czech contract, but way.

#### SHIPPING REPORT

#### Gulf activity slows again BY ANDREW FISHER, SHIPPING CORRESPONDENT

THE ATTACK on the Minotaur tons to Taiwan at worldscale in the Gulf last week as she was 271. Tanker activity was lower in

proceeding to Iran's Kharg island terminal dampened the proceeding to Iran's Kharg Island terminal dampened the willingness of shipowners to venture too far in the region. So, while the previous week had seen an increase in big tankers going into the Gulf, last week's activity was limited.

The attack on the Minotaur, a ULCC (Ultra Large Crude Carrier) of 386,000 dead weight tons, was the first incident arising out of the Iran-Iraq wer to affect shipping since mid-October.

Tanker activity was lower in general during the week, Rates from West Africa showed a drop, though there was a fair amount of inquiry.

French charterers took a mount of inquiry.

ing out of the Iran-Iraq war to affect shipping sloce mid-October.

268,000 dwt Primrose, a Japan-ese ship which was chartered to take a part cargo of 227,000 supply of tonnage.

Galbraith's said the only Despite recent healthier significant fixture from the trends in the grain, iron are southern Gulf terminal was the and coal trades broken \$258,000 dur Primeras and \$258,000 d to the present and futur

#### **WORLD ECONOMIC INDICATORS** FOREIGN EXCHANGE RESERVES

	(U.S.5m)	
	Sept. '84	Aug. '84 Oct. '8
· 6,317	6.036	6.190 6.95
21,712	21,436	21,266 29,44
35,954		38,416 39,27
6,798	6,621	6,939 8,94
6,798	6.621	4.939 8.967
18,746	18,389	19,035 17,747
8,121	8,153	8,417 8,73
3,905	3,692	3.258 - 3.937
Sept. '\$4	Aug. 784	July '84 Sept. '8:
20,278	20,215	20,058 16,631
	35,954 6,798 6,798 18,746 8,121 3,965 Sept. '84	6,217 6,036 21,712 21,436 35,954 35,722 6,798 6,621 6,798 6,621 18,746 18,389 8,121 8,153 3,905 3,692 Sept. 34 Aug. 34

BY NANCY DUNNE IN WASHINGTON

UK backing for Airbus sale undecided ment's attitude to such deals when he appears before the cross-party Trade and Industry Committee of the Commons on Wednesday.

Some Tory MPs, particu-larly those representing con-stituencies with British Aero-space factories, are critical of the Treasury for its attitude to these deals. They argue that Britain should be prepared to offer the type of credit deal being made available by other countries in order to secure

The Treasury has been re luctant to allow the ECGD to take a large percentage of the risk on the sale of Tornados to Turkey.

However, the issue of ECGD backing for the two other orders is still unresolved. Turkey announced at the end of October an order for seven A-310 Airbuses and took an option on a further seven from the consortium in which British Aerospace partici-

of its activity irrelevant."

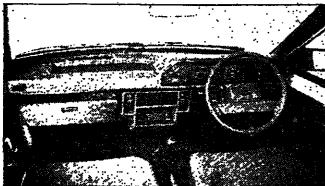
qustioned about the Govern-THE NEW ALISTIN MAESTRO VAN.

DELIVERING MORE SPACE MORE WEIGHT.



**HOW MUCH MORE SPACE AND WEIGHT?** The new Austin Maestro Van is out to

set new standards.



AUSTIN MAESTRO L VAN INTERIOR

Here is a range that offers bigger payloads, 500 and 700 kg, and more space with over 85 cuft\* of usable load space.

**HOW ABOUT THE DRIVER?** 

The driver gets plenty of attention too, with the comfort, equipment and handling usually reserved for passenger cars. Handling brought about by the benefits of front wheel drive. As for economy, the Austin skill at on the 'L' model. delivering more miles per gallon produces

car-like figures. The 500 kg delivers 45 mpg at same paint protection process that qualifies 56mphand offers the added attraction of being able to run on 2 star fuel with the low compression engine option. And the 700 kg version sharing the 1.3 litre power unit boasts impressive economy too.

WHAT ABOUT PRICE? The fact is although each Maestro van can carry more than its closest rival, they actually cost a little less. With a range

**HOW ABOUT SOME DETAIL?** 

that starts at £4,599.

Being truly purpose built, the Austin Maestro Van is better, right down to the last detail. Details like those heavy steel bumpers and securely recessed headlamps, like the payload doors opening through 180° and closing 👣 with slam locks. A large flat pay-load floor with recessed anchor points and flat-top wheel arches.

And there's a choice of Maestro City models, or even more specification and comfort

Maestro Van is built to last, using the

Austin Rover cars for their 6 year corrosion warranty. Further assurance comes with the comprehensive benefits of Supercare, Austin Rover's complete customer care plan.

The new Austin Maestro Van is a better van. Let your Austin Rover dealer show you how much better, soon\



FROM £4,599 TO £5,347.

DRIVING AT ITS BEST

Manufacturer's figs. Maestro 500 H.C. simulated urban cycle 35.2 mpg (8.0L/100 km), constant 56 mph 45.7 mpg (6.2L/100 km), constant 75 mph 32.3 mpg (8.7L/100 km). \*Manufacturer's data. Price correct at time of going to press and excludes number plates and delivery. Model shown Maestro 700L at £5347,

# HELIOS. Required for 18 months. Operational for 10 years. And still performing.

When the HELIOS solar probe was launched on December 10, 1974, it had been built for a mission life of at least 18 months. Launched for scientific exploration of the sun's environment and its effect on earth and mankind. It fulfilled its mission under the extreme stress of exposure to within 0.3 AU.\* Today, far beyond any expectations, we are celebrating the tenth anniversary of HELIOS. A decade of success. Evidence of reliable products "made in Germany". And we are proud of this achievement.

HELIOS. Made by MBB/ERNO under a cooperative NASA/
German Federal Ministry of Research and Technology programme directed by the Deutsche Forschungs-und Versuchsanstalt für Luft- und Raumfahrt.

thanks to its unique configuration, solid design and sophisticated engineering, influencing many commercial applications and major scientific programmes. Our other space products, however, such as SPACELAB, SPAS and TV-SAT, should also be noticed in this context. One of the secrets of our consistent success: missions must first be proven on earth before they can be successful in space.

We at MBB/ERNO have the knowledge and experience to successfully cooperate in international projects. We are ready and prepared to convey this know-how to our customers. We have done so many times, all over the world and to different cultures.

MBB/ERNO has played a leading MBB/ERNO role in some of the most ambitious German Aerospace programmes ever conceived. Partner in HELIOS still holds a key position **International Programmes** \*AU = Astronomical Unit (1 AU is the distance from the sun to the earth, approx. 150 million km.)

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#### **UK NEWS**

DEFENCE DEAL GIVES GROUP ITS LARGEST SINGLE CONTRACT

# Thorn EMI wins £85m order

THORN EMI Electronics, defence systems division, has won an £85m order from the Ministry ty production of the company's ctronic multi-role artillery fuze for the British army.

The multi-role fuze is a new type of artillery device. It can be programmed electronically be-fore a shell is fired to either detonate on impact or in the air at three different heights over the target. The fuze is also resistant to electronic wariare by an en-emy that can cause shells to ex-

It is the biggest single order se-

cured by any company in the Thorn EMI group. It is also the biggest single contract ever placed by the MoD for weapon fuzes and will give Thorn work for four years, with the possibili-ty of followen orders, as the army standardises on the new L116 olti-role faze.

The army contract for shell fuzes brings to £101m the value of work on weapon fuzes won by the company this year. That compares with the total turnover of 1267 m for the electronics company in the year to the end of March, out of a Thorn EMI group

The contract highlights Thorn EMI Electronics as the leading private-sector manufacturer of apon fuzes in the UK, rivalled in Europe mainly by Thomson-CSF, the French state-owned de-

fence electronics company.

Royal Ordnance factories in

Britain – the state-owned munitions works – also make fuzes.

Those factories, which are soon
to be wintered. to be privatised, worked in colla-boration with Thorn EMI on the design and development of the electronic multi-role faze for the

Production of the inze is to be divided between the Thorn EMI Electronics factory at Hayes, west of Landon, and at the Royal Ordnance factory at Blackburn, in Lancashire.

Other fure production con-tracts wan by Thorn this year in-clude the 54m order to supply the proximity fures for British Acro-

a El5m initial contract an-ed by the U.S. Army at the

#### Thatcher faces unrest among Tory members

By Peter Riddell, Political Editor THE GOVERNMENT faces further unrest this week among Conservative MPs over a series of controver-

Protests are likely over the rate support grant settlement for 1985-86, the EEC budget, the extension of Stansted airport in Essex and the future government of

London.
In addition, Tory backbenchers have been co-ordinating their opposition to various tax-raising proposals, such as the extension of value added tax and the taxing of pen-sions, which Mr Nigel Lawson, the Chancellor of the Exchequer, is considering including in the spring

budget.
Some ministers are worried that following last week's change of poli-cy over student grants and fees, these pressures may limit the Govspending and to extend the tax net. tal investment rather than tax cuts.

Mrs Thatcher will attempt to reassure doubters and restate the Government's strategy when she attends the 1922 committee of backbenchers on Thursday evening. Her remarks will come a few hours before the result of the byelection at ·Southgate in north

### Senior union leaders to press for coal peace initiative

SENIOR TRADES Union Congress (TUC) leaders are this week set to propose that they meet the Governent as soon as possible to press for a resumption of talks aimed at

The seven union leaders who form the liaison committee with the eadership of the National Union of Mineworkers (NUM) will meet ear-lier this week- possibly today or to-morrow to agree a strategy to be recommended to the finance and

They are likely to press ahead

A number of the TUC leaders believe that they should be seen to be taking an independent, middle-of-the-road position calling for com-promises from both sides. However, recommended to the finance and general purposes committee (the TUC inner cabinet) either at a special meeting later this week or at its routine meeting a week today.

Showed in the meeting it had with the TUC seven, last Thursday, that they were prepared to shift from a policy of absolute opposition to economic closure.

er Mr Peter Walker, the Energy
Secretary, or the Prime Minister or
both – whether or not the NUM
Mr Ian MacGregar, the NCB

leaders show any sign that they are chairman, has continually stressed prepared to he more flexible over — most recently in a letter to Mr the issue of the closure of uneconstrainty of the closure of the closure of uneconstrainty of the closure of the

Fear of a rebuff from the Govern It is recognised that if the TUC form of initiative should be got off

### Pits 'need to cut 20,000 jobs'

BY MAX WILKINSON, ECONOMICS CORRESPONDENT

THE COAL mining industry would need to shed about 20,800 of the present 180,000 mineworkers' jobs to become profitable, the London Business School says in a paper published today.

Dr Bill Robinson, of the school's Centre for Economic Forecasting, emphasises, however, that profit-with a 10 per cent fall in both coal and productivity, the NCB would be

productivity, the National Coal ery pit should be profitable, it Board (NCB) would be able to keep would be able to employ only 60,000 open all present pits without incur-ring overall losses.

able employment in future depends prices and productivity, employ-able to employ only about half its crucially on how miners' wages ment in the industry would have to present workforce if every pit were fall by 40 per cent to enable the in- required to make a profit.

men at current wage and price lev under his most favourable assump



# You're not going to win tomorrow's business battles with yesterday's technology.

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BANK OF GREECE

many significant

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Total assets: \$ 15.634m. DEC 31 988

NATIONAL BURGER

fActs\_\_

Total deposits: \$ 10.809m. DEC. 31 1983

FACT Among the largest banks in the world

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Data General a Generation ah

On some assumptions, with a 10 dustry as a whole to break even.

per cent rise in both coal prices and

If the NCB were to insist that even.

#### **UK NEWS**

# Thatcher keener on plan Price of for cross-Channel link

BY PETER RIDDELL, POLITICAL EDITOR

the Prime Minister, has become more personally enthusiastic about the proposed cross-Channel link, but the Government has still to be convinced about the commercial viability of the project before giving

An Angle-French working party was set up last month to report by next spring on the funancial and requirements which schemes will be expected to satisfy.

A significant recent development

is that Mrs Thatcher has been per-suaded to back the project after what is described as a "sea change"

it to France 10 days ago.

French, will only provide assurances about the political framework to allow a scheme to go ahead and will not give financial guarantees. Hence any tunnel, bridge or combi-nation of these, must be financed entirely from the private sector, although the two governments may have to pay for connecting road and rail links at both ends.

been put forward, and even after with a bridge and a tunnel.

to 15% MRS MARGARET THATCHER, in her attitude. This was reflected the Anglo-French working party in the talks she had with President has reported on the legal and tech-François Mitterrand during her vis- nical problems, the two govern ments will not make a choice until The British Government, like the they are satisfied that the necesby Imperial Chemical Industries (ICI) is to go up in price by 12 to 15 sary private sector financial back-

ing is available.

A treaty between Britain and
France is likely to be necessary at some stage as a political guarantee. last Thursday between a consortium of British and French bankers and industrialists known as Euro route, which has proposed a combi-A series of different schemes has nation of a motorway and rail link

analysts to believe that another damaging price war has broken out.
The reasons for the price weakness are believed to be the over capacity of chemical production facilities and the arrival of new competition in the sector from Saudi Arabia's petrochemical plants. Saudi Arabia, however, does not make

**PVC** will

rise by up

POLYVINYL Chloride (PVC) made

per cent next month in an attempt

to reverse an erosion of commodity

petrochemicals prices in recen

year and early this year, commodi-

ty petrochemical prices have been

slipping in Europe, leading many

ICI said yesterday that it was "concerned by the instability and erosion of prices." It said the new levels for PVC, of £470 a tonne, would take prices back to the levels of early summer. PVC prices peaked at £500 in March. ICI estimates that European over-capacity in PVC is about 30 per cent.

☐ A £7.5m joint EEC-Welsh Office aid scheme to help small business set up and/or expand in steel closure areas of Wales was announced by Mr Nicholas Edwards, Welsh Secretary of State, at the weekend. The scheme forms part of a £100m special aid programme from the European Regional Development Fund and the Government towards tackling the effects of decline

□ DIETARY trends away from eating red meat in the UK appear to be accelerating. The Ministry of Agriculture's latest food survey shows that in the third quarter of this year consumption of red carcase meat was 8 per cent down on the same period last year. Consumption of poultry, however, was 9 per cent

□ WESTLAND, the UK helicopter manufacturer, has joined British Aerospace and Sea Containers to offer merchants ships the ability to use helicopters at sea.

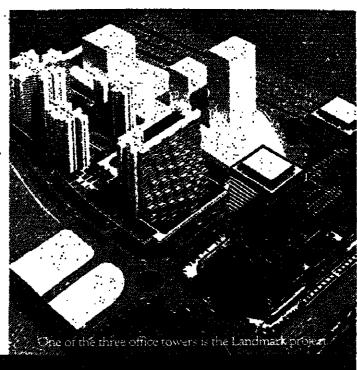
The aim is to convert part of the deck of any merchant ship to enable a helicopter to land and take off, either while the ship is in dock, or at sea, for both civil and military



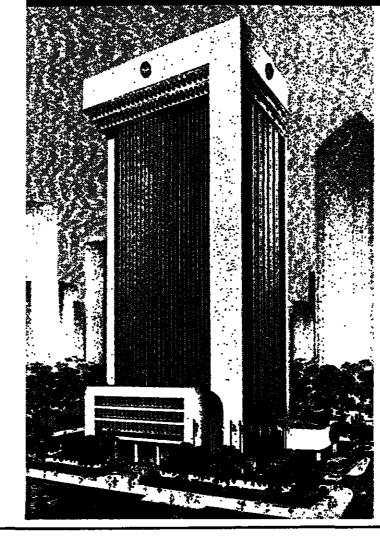
Light has long resisted cost-effective control The new Philips High Frequency Electronic Lighting System ends all that. In this fluorescent lighting system, Philips syons for the asking have replaced the usual

energy-draining ballast with an electronic circuit... with remarkable results. The Philips HF system slices through costs like a knife. Because it gives the same light for less watts.

In Jakarta, Indonesia, three highrise office towers will have a required light level of 500 lux average. Using conventional fluorescent lighting, the energy consumption would have been 20 W. perso m. The Philips HF lighting will produce the same light level with



# Imagine... light that slices through costs



only 10 watts per sq m. The cost-savings from both lighting and air-conditioning/ cooling (HF circuits generate less heat) will pay for this installation within two

The 30-storey Monetary Authority of Singapore building required lighting that could be controlled in energycosts and in brightness - for both VDU and ledger work. The new Philips HF system provided the solution. Today the MAS is saving 222 000 kWh annually. The building has the most energy-effective commercial lighting in Singapore. It will pay for itself in two years.

For more information about Philips HF lighting, write to us on your business note paper, indicating areas of interest. Philips International B.V., Marketing Services Lighting Division (EC2), 5600 MD Eindhoven, The Netherlands.

Sure sign of expertise in lighting

**PHILIPS** 

#### Pearson joins contributors to Alliance parties

By Peter Riddell, Political Editor S. PEARSON, the industrial, banking and publishing group that owns the Financial Times, has decided to make contributions to the Alliance formed by the Social Democratic Party (SDP) and the Liberals, in addition to its support for the Conser-

The decision highlights a growing trend among large British public companies to make small donations to the Alliance parties, alongside larger contributions to the Tories.

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Pearson will contribute £10,000 in total to the Alliance, to be split equally between the SDP and the Liberals. This is at the upper end of corporate donations to the parties.

The group will also continue to back the Conservatives on a sub-stantial scale; last year it donated Other corporate donors to the Al-

liance in the last two years include Commercial Union, General Accident and Norwich Union in the insurance sector, as well as Tate and Lyle, John Swire and Morgan Crucible. All have also given to the Tories on a larger scale.

The Pearson move also comes as both the SDP and the Liberals are intensifying their attempts at fundraising from the corporate sector. They have argued that Labour's current problems mean that the Alliance is the only alternative to the

### Jaguar discounts under fair trading scrutiny

BY KENNETH GOODING, MOTOR INDUSTRY CORRESPONDENT

(OFT) is looking into complaints that Jaguar is limiting the discounts dealers may give on its luxu-

This would contravene the terms of the Resale Prices Act, 1976, which permits manufacturers to end retail prices but not to

Jaguar yesterday insisted it was loing nothing of the sort, but made it clear that it welcomed the news that its dealers were resisting pressure to give large discounts at a time when demand was very high. Since Jaguar was returned to the private sector by its state-owned former parent BL, large fleet cus-

THE OFFICE of Fair Trading tomers have not apparently been able to obtain the big discounts on

cars they had been accustomed to. There have been suggestions that dealers who offered discounts of more than 10 per cent have been "punished" by Jaguar by having

their allocation of cars cut.

Jaguar says, however: "It is totally untrue that we have a penal policy operating between ourselves and our dealers. But we see no reason for discounting a range of huxury cars which are very competitively priced and for which there is a growing demand."

Jaguar sales in the UK rose in the first nine months of this year by in UK steel shipbuilding and textile

#### Lower sales at Volvo

BY OUR MOTOR INDUSTRY CORRESPONDENT.

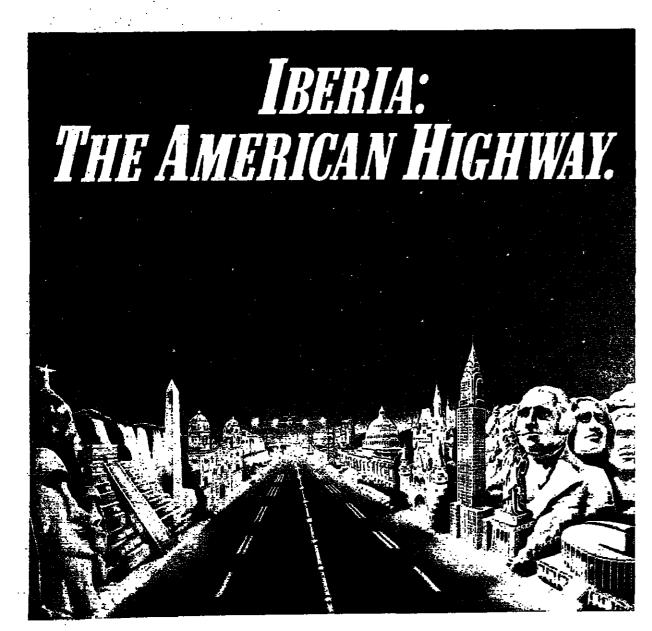
VOLVO CONCESSIONAIRES, the Lex Service group subsidiary that imports Volvo cars to Britain, chose to accept a drop in volume sales this year rather than become embroiled in a price discount war, according to Mr Peter Turnbull, its chief

The drop in volume, from 61,500 cars in 1983 to an estimated 59,500 this year, would have only a margi-

£314.4m, up from £10m on sales of £246.23m the previous year. He forecast that in 1985 Volvo car

higher. sales would reach about 61,000 While UK prices remain higher than average, and the six major European countries continue to fight for European market domina tion, the UK will remain a major battleground," he said.

Next year the company will start what it claims is the first bonus nal effect on profit, he added. In scheme for dealers based 1983 the company recorded a net on "customer care" standard profit of £13.68m on sales of er than on the sale of cars. scheme for dealers based entirely on "customer care" standards rath-



Iberia flies between Madrid and 27 North, Central and South American cities: Montreal, Toronto, Boston, New York, Miaml, Chicago", Los Angeles", Dallas", San Juan. Havana, Mexico City, Guatemala, Managua, San Jose, Panama, Santo Domingo, Caracas, Bogota, Quito, Guayaquil, Lima, Rio de Janeiro, Sao Paulo, Asuncion.

Santiago, Montevideo and Buenos Aires. Iberia also flies from Las Palmas to Buenos Aires and New York. And from Barcelona our special "Cataluña Intercontinental" service makes quick and easy connections with New York, Miami, Montreal, Mexico City, Caracas, Ravana, Buenos Aires, Santiago, San Juan, San Jose, Lima. Bogota, Quito, Guayaquil, Rio de Janeiro, Montevideo. Asuncion, Sao Paulo. Santo Domingo, Panama, Guatemala, Managua, And also with Nairobi, Johannesburg, Lagos and

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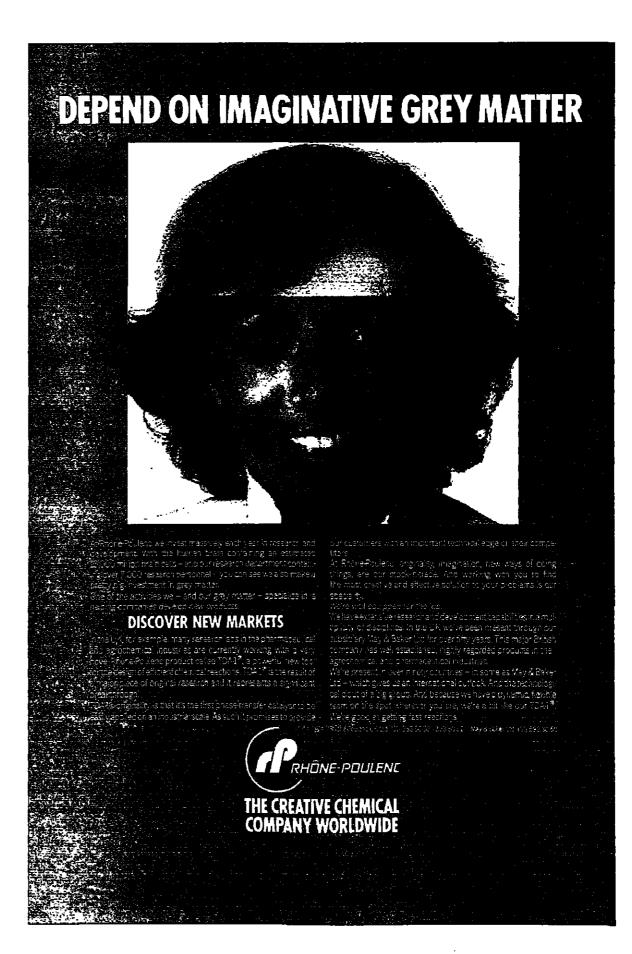
service makes smooth connections with New York, Caracas. Montreal and Mexico.

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bridges the Atlantic. Iberia: Spain's Highway to the world.

on the old. From the North to the South, Iberia's Highway



London insurance market studies Fidentia findings

# A test case for Lloyd's

BY JOHN MOORE, CITY CORRESPONDENT

THIS MORNING the 27 members of the ruling council of Lloyd's, the London insurance market, are meeting to consider the findings of a disciplinary committee, and its recommendations, on what has become known in the Lloyd's community as "the Fidentia affair."

For Lloyd's, the matter repre sents an important test case which could have extensive ramifications for the market and the way it functions. Already, the Fidentia affair has caused fierce argument within the Lloyd's community.

The case was one of a number of serious troubles which hit Lloyd's towards the end of 1982 involving allegations about the way working insurance underwriters used rein-surance companies that they

Since the end of 1982 Lloyd's: as business in the form of reinsurance been investigating a number of from the Lloyd's insurance syndi-cases where it has been alleged by cates which he managed. those having access to the Lloyd's The investigators comment in those having access to the Lloyd's The investigators comment in market that money has been improperly diverted by the working dentia was not in breach of any underwriters from the funds be Lloyd's regulation or require-longing to the underwriting memment... at this time the dangers of

It has been alleged in a series of erally appreciated at Lloyd's." bers' funds to offshore reinsurance come derived from business emacompanies owned by the working nating from the Brook's syndicates underwriters for the professional underwriters' personal benefit.

to the relationship of Mr Raymond losses of £1.9n Brooks and Mr Terence Dooley, efit of £8.2m. who were both managers of eight Lloyd's insurance syndicates, with

The story of the Fidentia affair is detailed in a 231-page report preas part of a plan to form a group of companies including an offshore insurance company, an insurance Bermudian holding company Corbroking company and a Lloyd's al Holdings — which in turn was derwriting syndicates within ary trust.

THE

**FIDENTIA** 

**AFFAIR** 

Fidentia Marine

ing; a gold

bers of Lloyd's for whom they act. conflicts of interest were not gen-

cases that money has been chan-nelled from the underwriting mem-per cent of Fidentia's premium in-

anderwriters for the professional at Lloyd's.

Over the 13-year period until
After allegations made in the June 30 1983, according to the inves-Lloyd's market, the Lloyd's authoritigators, Fidentia could have obties commissioned an internal in-tained investment earnings of vestigation by Mr Anthony Colman CS.1m on the business channelled to QC and Mr Stephen Hailey, an acit by Mr Brooks and his interests. countant with Arthur Andersen, inlosses of £1.9m there was a net ben-

The report concluded that reinsurance contracts had been arthe Fidentia Marine Insurance ranged by Mr Brooks and Mr Doo-Company of Bermuda. This was a ley in a way which would provide company in which Mr Brooks and financial benefit to Fidentia at the ley in a way which would provide Mr Dooley were the main shareholders.

The story of the Fidentia affair is

The report details how Mr

set up a master company in July scheme devised to remove Fidentia 1970, called Brookgate Investments, as part of a plan to form. The ownership was placed with a

managing agency, which runs un- owned by a Bermudian discretion-

capital value of Fidentia and its

Ownership of Fidentia transferred in 1978

Funds flow in reinsurance to Flocatia from the syndicates

Mastercharge and Visa cards on Fidentia's corporate account. Holders: Mr. Brooks; Misz Mary Brooks and Mr. Dooley

Members of the two families, in chuding Mr Brooks, Mr Dooley, and Mr Brooks' danghter (Miss Mary Brooks) in particular were discretionary objects under the trust," the

Mr Brooks, Mr Dooley and Miss Brooks "held two credit cards each on Fidentie's accounts on which they drew at will and were in effect thereby able to bestow upon themselves gifts under the discretionary trust. Total gifts disclosed to us", say the investigators, were "some

Miss Brooks, who said in evidence that she did not know about the trust until the end of 1982 and has not been a party to the central allegations or involved in the discilinary charges, only used the cards (Mastercharge and Visa) for large items of expenditure such as holi-days and had spent \$34,222,18. The report says that it was like "a deal from Father Christmas."

Mr Dooley had spent \$76,060.84 on personal expenditure as distinct from Fidentia expenses. The investigators observed in their questioning of him that he had spent a lot for a man in the street. According to the report he had replied that "He was not 'a man in the street."

Dooley had been less than frank as possible Lloyd's should impose a about the transfer of ownership of fidentia to Coral Holdings and the rather limited discharge and the The intended purpose of the Fidentia Marine Insurance Company was set up by Mr Brooks in Dooley families to get the benefit syndicates, which had omitted to rethe underwriting members of their than been under review Like the same year primarily to accept tax free of UK tax of the increased weal the large investment profits. Yet to act on this proposal. the underwriting members of their Although this recommendation syndicates, which had omitted to re-

Fidentia had made from the syndi-

Brooks & Deeley Underwritin

hitel

REFLACE

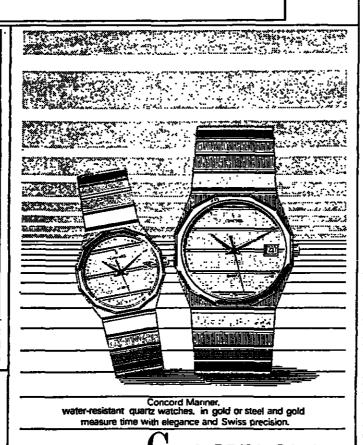
NOSSEN ACTOR AND AS

Submin 1998

But there are wider issues at stake in the Fidentia matter which could inhibit Lloyd's in the way it performs its disciplinary functions.
The Fidentia inspectors observed:
"We doubt whether until the last few months more than a handful of those in the market have appreciated that there might be anything remotely wrong in an active under-writer effecting reinsurance of his syndicates with a reinsurance company in which he or those who employed him had an interest."

The inspectors added: 'The reality has to be faced that if Mr Brooks and Mr Dooley are to be charged with misconduct even of the least serious kind referred to in the bylaws merely because they had in operation a reinsurance company with which they effected reinsurance of their syndicates and there-by engendered incidental profits, they will be penalised for doing something which we believe for most of the period under investigation would not have been regarded as any kind of misconduct by most of the working members of Lloyd's."

Because conflicts of interest can and do exist in the relationship between syndicates' underwriters and What has worried the inspectors carrying out the investigation at Lloyd's is that Mr Brooks and Mr said in December 1983 "that as soon transactions."



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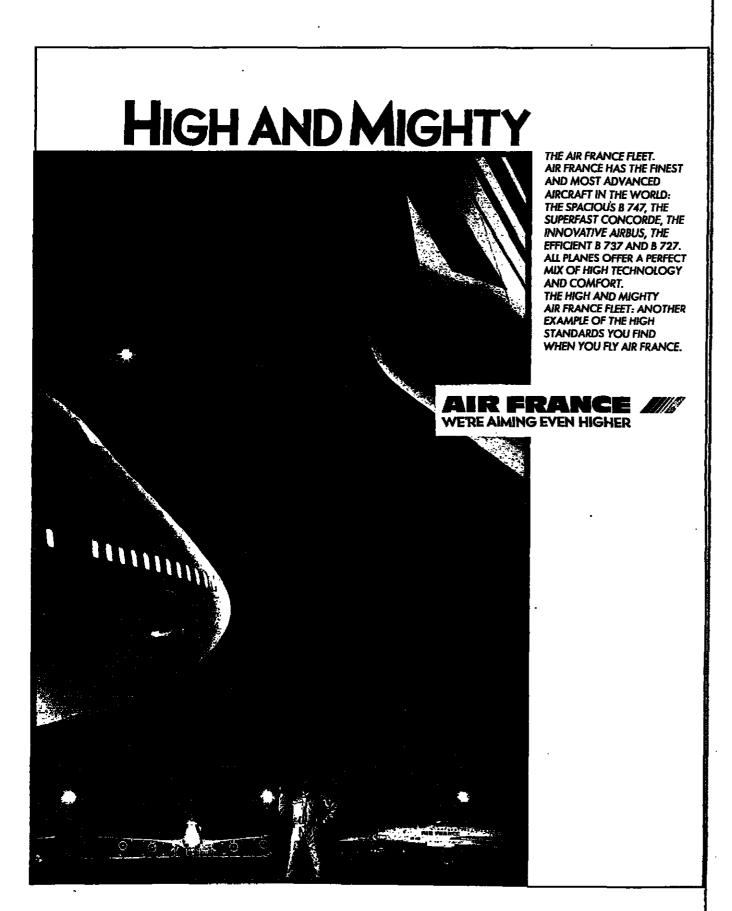
will help soldiers, ex-soldiers and their families in distress

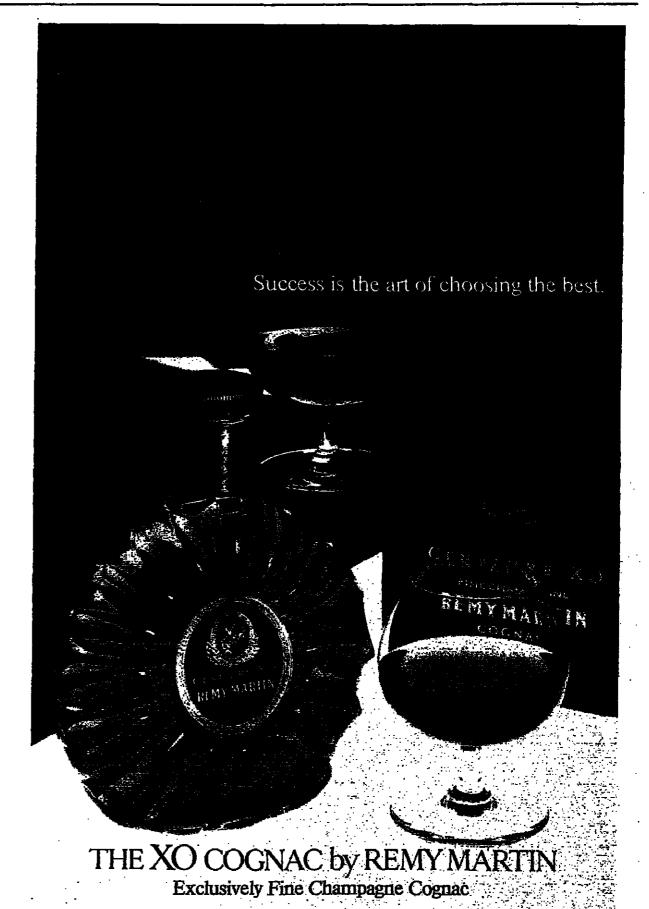
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8

For the six months 6th December 1984 to 6th June 1985 the Notes will carry an interest rate of 91%6% per anisum with a Coupon Amount of U.S. \$251.20 per U.S. \$5,000 Note, psyable on 6th June 1985. Nordic Bank PLC Agent Bank







#### **UK NEWS**

# Whitehall seeks £1bn office spending cuts

BY SUE CAMERON AND ANDREW TAYLOR

THE GOVERNMENT is expected to find savings of about £1bn if it can end Whitehall's monumental ineffi-

The potential saving is enough to cut income tax by one penny or knock I percentage point off value-added tax: It is believed to have been uncovered as a result of an investigation by the Government's wn efficiency unit into public pur-

The unit's report on purchasing is are beginning to emerge from due to be published tomorrow. The Whitehall. Among the more starreport is expected to highlight further possible savings of £500m if The Department of Energy is Whitehall buyers can also tighten thought to have more than 1,000 to the first procedure of the startest and the first startest and the first

parting of the ways.

stock that the main economies • It is also understood to have 25 could be made. Total government years' supply of carbon paper, yet stocks of everything from paper the department has long since givclips to aircraft are now thought to be worth about £7bn.

About £1bn of that could be saved in little more than a year if government departments were forced to "live off their fat," sell or give away old and surplus stocks Reports of stock mismanagement

to have Im tins of Vim cleansing are beginning to emerge from powder.

years' supply of tabs for files and

ROOSEVELT AND CHURCHILL:

ATALE OF TWO MARTINIS

Concerning affairs of state, these two great

But in the mixing of dry martinis, there was a

Winston, his friend and ally acknowledged the traditional

THE GIN OF ENGLAND

GENOSSENSCHAFTLICHE ZENTRALBANK

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Who cares?- the

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g the bes

returning to civilian life can be admitted.

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Servicewomen as well.
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so... Will you help us? With a
donation (preferably by
covenant) or you might like
to remember us with

We care for them!

Will you care for us?

FDR enjoyed his dry martini in the then traditional

role of vermouth merely by glancing

History would appear to be on

surprising. After all, who knows more

at the vermouth bottle as he poured

Churchill's side. Which is not

about gin than the English?

statesmen were frequently of a single mind.

manner: two parts gin to one part vermouth. Sir

However, it is thought to be with 15 years' supply of ballpoint pens. en up carbon copies in favour of

> ment is understood to have 120 years' supply of cardboard map • The Royal Air Force is believed

■ The Department of the Environ-

mismanagement is thought to be that Whitehall buyers go for bulk discount pricing and ignore actual

# Nuclear

THE NUCLEAR industry's ability to reduce radioactive emissions to the environment has been chalenged at the Sizewell B inquiry.

gets will not be achieved. The claims came at the inquir

One of the association's witnesses, Mr Peter Bunyard, editor of The Ecologist magazine, said the French nuclear reprocessing works at La Hague had a far better record in minimising emissions of radioactivity than its UK counterpart at

Such a target was extreme mistic, said M Jean-Claude Zerbib, French radiation engineer. However, the CEGB said the consortium had failed to take into account new remote handling techniques and the use of a less radioactive substance in the reactor's

nuclear industry workers. The CEGB promised to review its proposals for minimising disturbance of the environment around Sizewell after criticism at the hear-

as local constituency MP.

Sir Frank Layfield QC, the inquiry inspector, has told participants in the bearing that the forthcoming closing submissions will be one of

WORLD STOCK MARKETS

# emission targets challenged

Groups opposing plans for the pressurised water reactor (PWR) at Sizewell, on the east coast of England, have claimed that French experience suggests that new UK tar-

last week from the Stop Sizewell B Association and the Anti-PWR Consortium of trades unions and local

He claimed that even with the introduction of new plant, emission targets set by British Nuclear Fuels (BNF) were unrealistic. BNF mainained that its targets could be

The Anti-PWR Consortium said the annual radiation dose to PWR workers in France and elsewhere in the world averaged 430 rems compared with the Central Electricity Generating Board's (CEGB) target for Sizewell of 240 rems.

rimary circuit. Dr Alice Stewart, Fellow of the Royal College of Physicians, also claimed at the inquiry last week that there was an increased risk of leukaemia and other blood diseases from exposure to the so-called 'safe" radiation doses received by

ing from Mr John Selwyn Gummer, the Tory party chairman in his role

the most important aspects of the inquiry. Sir Frank has appealed for closing submissions to be well organised and entirely relevant. The inquiry began nearly two years ago and has become Britain's longest-running public investigation.

CHECK EVERY DAY IN THE FT

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# Textile leaders seek aid to meet new Japanese technique

BY ANTHONY MORETON, TEXTILES CORRESPONDENT

search and development for the tex- set in motion a multi-million-doller

Mr Norman Lamont, Minister for ing with it.
industry, has been asked for money The Japanese plan industry, has been asked for money nies, research associations and

be very great," Mr Lewis Goodman, chairman of the British Clothing Centre and a main board director of Vantona Viyella, said.

for the work in the various research centres to be co-ordinated. There could be finance available from the EEC, which agreed, in November 1983, to back national projects if na-tional governments first put up "But in the longer term we shall

research projects if we are not to be left behind," he said.

The need for a quick decision is seen as urgent because Japan is on the verge of an important development in the production of clothes.

All clothes are at present cut and sewing on a model

THE GOVERNMENT has been The U.S industry, impre urged to put more backing into re- what the Japanese have been doing tiles and clothing industries to prevent Britain from slipping further behind important manufacturing developments in Japan and the U.S. ers, such as Du Pont, are co-operat-

to co-ordinate the work at present being done in a number of compa-nies, research associations and They are sufficiently far advanced erating a test plant for the new equipment between 1988 and 1989.

The importance of the Japanese move is that the money put into tex-The minister heard our case sympathetically and promised to give us a reply in the new year.

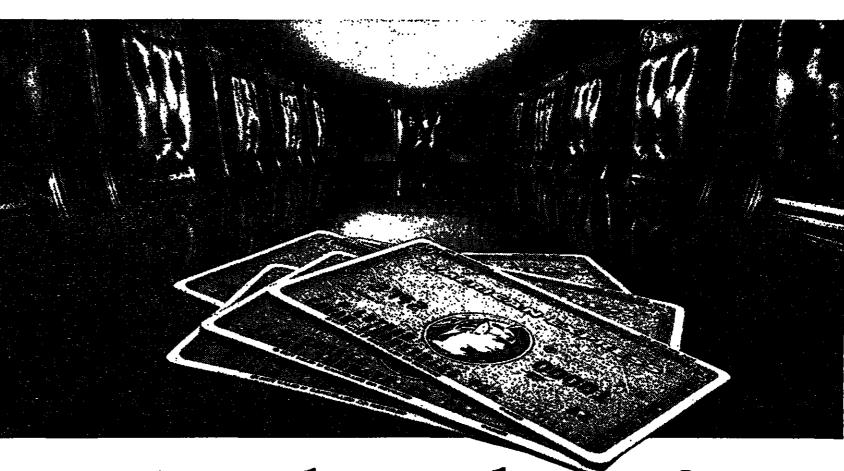
What is needed in the short term is for the work in the various research. supporting eight such projects covering all industries except ener-

The U.S. has also put much money into research in order that its vast and important market is not eventually dominated by Japanese clothes and Japanese technology.

In the 18 years since Japan start need to spend some big money on ed backing through its Large-Scale research projects if we are not to be Projects plan it has put more than £600m of government money into

Last year, after strong pressure from the industry the British Government put up £20m to be spread over five years, to cover new develsewn on flat surfaces. Japan is ex-perimenting with a robotic system industry – textiles, clothing, knit-that will allow three-dimensional ting and shoes. That averaged £1m





# Boardroom luxury? Or business necessity?

The American Express Corporate Card System.

A recent survey has shown that at any given moment no less than £780 million of British company money is in employees' hands in the form of cash advances for travel, subsistence and entertainment. Just to service these advances costs £94 million a year from cash flows.

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The Corporate Card has another advantage which distinguishes it from the Personal Card. Accept the American Express Waiver of Liability and your company is protected from employee misuse of the Card.

#### Check before you pay

The system provides you with a Monthly Statement of Account together with Management Information Reports. They give you at a glance coverage of the whole account and how each, and every, Card has been used each month. You have full control because every charge can be checked <u>before</u> it is paid.

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The Corporate Card system is only one of the many financial management tools available to you from American Express Travel Management Services. We can help you formulate travel policies that will eliminate the hidden costs of ad-hoc buying. And with a network of over 1,000 American Express travel offices around the world, nobody is better placed to get you the best deals on fares, hotels and the day-to-day necessities of travel.

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CASH MANAGEMENT IN EUROPE-THE FIRST OF A SERIES

# Electronic links to cash care

BY ALAN CANE

THE PRESSURES are building inexorably on Europe's banks to provide their corporate customers with electronic cash management. Those that fail to do so will find themselves out in the cold as their competitors leap shead and their own custo-mers set about building their own systems.

Electronic cash management

is simply one variation on the now universal theme of electronic information distribution. In its simplest form it is an electronic link between a bank's customer files, held on computer, and a terminal in the treasurer's department of a corporate customer.

It gives the customer direct

and immediate access to his account information. What can such information be used for? First, balance information allows the corporate treasurer to manage his funds world-wide, making the best use of otherwise idle

balances, controlling exposure and so on. Second, it can allow him to deliver instructions electronically exploiting the speed of the system, for example, to make payments at the latest possible

Third, with the aid of special computer software, it can allow losing money. It is the differ-him to analyse his company's ence for us between profit and finances and build models of

Unlike the U.S., where time, distance and tough State bank-ing regulations have made autonecessity for many years, porate treasurer for Reuters, Europe has made do with said: "There is a large and ex-simple manual balance report- panding market waiting for ing, and the growth of electronic cash management systems has been slow.

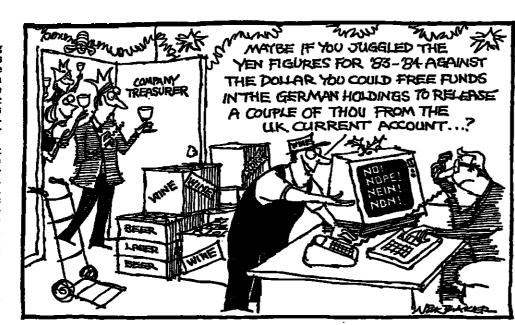
But now things are chang-

ing. A recent and comprehensive study of cash management not much like what he is being in Europe \* found that over offered. Ms Ross complained: 90 per cent of a sample of "Most of these are spin-offs 90 per cent of a sample of "Mos over 300 European companies from over 300 European companies from products developed to thought cash management was meet the bank's own needs. already important, while vir. They are presented to treasurtually all thought it would iners who must then work out
crease in importance in the for themselves how to integrate

to the survey was summed up
by one treasurer who said:
"Unless you know where your
cash is and where it's going,
you might as well give up."

The motor of the responses as yearns.

And the finance director of a
Dutch company said, echoing
views across Europe: "I sometimes think that the banks do
not know what we do for a liv-



ing to resort to cash management techniques to stay out of the red. In the study, for example, the treasurer of an Italian car manufacturer is quoted as saying: "Without cash management we would be

future performance—asking in fact, "what if?" questions of market for cash management systems—traditionally provided by banks computer services companies and accounting firms. gulations have made auto- At a recent Financial Times cash management a conference Ms Susan Ross, coreasily understood systems . . . We wait with open cheque books."

And there's the rub. The next two or three years. them into existing information
The mood of the respondents systems."

The trend is underlined by ing. They come in here with Europe's economic traumas systems which are too primitive where even large and well for us to use or systems that established companies are have no relevance for use."

Even Mr Jack Large of Geisco, a major computer services company, says that customer needs and practices customer needs and practices treasurers Lotus software for comes only fourth in his liit analysis and modelling of factors influencing electroof factors influencing electro-nic banking. First is the regusystems and attitudes and, last,

technology. Mr Large was UK manager of NDC which installed National Westminster's cash manage-ment system, and is editor of Cash Management News.

But he argues, for the moment anyway, the techno-logy is not the most important thing: "At present, 60-80 per cent of the benefits of installing a cash management system come from the internal changes a company has to make in its treasury procedures."

It's not what you do it's the way that you do it, in other words, reminiscent of the way computerisation forced logic and order on accounting departments 20 years ago.
The UK banks, for example,

depend almost entirely on third party vendors — Midland and Lloyds use the cash management service of the U.S. computer services company ADP, National Westminster uses NDC and Barclays uses Chemical Bank's proprietary package BankLink, But they are happy to mix and match

Barclay's uses BankLink for balance reporting, Geisco for instructions and is giving its

650 treasurers' workstations already out of treasurers' desks, latory environment, then com-petitive pressures, banking it is the biggest user of treasury systems—a natural consequence of the complex nature of the French banking business. Italy, on the other hand, with 1,100 banks has been one of the

> ventional cash management for several years — but on big, centralised systems. West German banks use third party systems internationally locally they are working on systems based on Bildschirmtext, the German Prestel

most sophisticated users of con-

system. Scandinavia, advanced of all in electronic banking, has had sophisticated treasurer's workstations for four or five years.

There will clearly be powerful benefits for companies which take advantage of the new systems just as there will be rich rewards for the suppliers who meet their needs most exactly.

Over the next few weeks, F7 writers will survey cash management developments in a number of European countries \* New Directions in European Cash Management, Business MATERIALS DEVELOPMENT

### Ceramic chips recover furnace heat

DEVELOPMENT of a mechanism to recover heat from burners. These fire for two minfurnaces using small pieces of uses at a time to maintain a
ceramic material has paid off handsomely for Hotwork
International, a company in Instead of the furnace dis-Dewsbury.

The organisation is selling devices called ceramic regenerative burners that can be fitted in factories that heat up materials at high temper-atures, for example smelting and glass works or steel plants. In a key part of the system, hot flue gases from the combustion are passed into tanks

In 18 months Hotwork has received orders for 130 units worth £2m

cycled back to the burner,

for 130 burner units worth £2m. The corporation is £2m. The corporation is BSC installing the devices at plants fuel in Llanwern, Shotton and cent. Sheffield.

charging flue gases into the at-mosphere, gases from the first burner are drawn into the ceramic bed of the second, where the heat is retained at about the temperature of the

When the second burner fires, cold air that has to be mixed with gas for combustion passes through the hot bed of the burner where it picks up heat. It is then fed into a gas stream for ignition. The firing of the two burners is controlled by valves linked to a computer.

Each unit comprises two

Instead of the furnace dis-

Engineers at the Midlands Re-search Station of British Gas filled with small ceramic developed the technology before nodules. These absorb the passing it to Hotwork for comheat, which can later be given mercial development under up to a blast of air. The air licence. Twin-burner units are sold for £10,000 to £20,000 and decreasing the energy con-sumption of the complete sustomers can often recover process. In 18 months Hotwork has says British Gas. At one plant won orders from British Steel where the devices were installed, a steel works run by BSC Stainless in Sheffield, the fuel bill was reduced by 75 per

PETER MARSH

#### LEASING AUTOMATED PLANTS

# **Robots for hire**

A COMPANY in the U.S. plans to build big automated plants for flexible manufacturing and lease them to manufacturers sponsible for the original for different kinds of producpation jobs. tion jobs.

Mr George Devol, the originator of the scheme, says this concept has not been tried before.
He hopes it will appeal to large
organisations that want to
operate automated plants but
do not want the bother of building them.

ing them.
The plants would cost \$50m to \$100m, says Mr Devol. They would be built by an organisation he is in the throes of setting up, Automated Systems Manufacturing Corporation.

such as computerised machine tools that turn out goods with that the type of products can machinery.

sold his know-how in the 1950s

in Fort Lauderdale, Florida, that repairs boats and sells them at a profit.

Mr Devol started his engin-

eering career working on hard-ware for talking movies in the 1930s. He later branched out The workshops would com- into counter-measures radars prise arrangements of robots used in military work in World and other automated hardware War Two. Mr Devol later such as computerised machine specialised in general control mols that turn out goods with equipment for factories, includthe minimum of human intering electronically operated vention and in small batches, so doors and radio-actuated

and the second of the second

Dairy

#### Milk cartons

AN AUTOMATIC milk cartening system has been jointly developed by Nepas in the Netherlands and Woodgate Farms Dairy in the UK where the system is now operating. operating.

The automated system was installed to cope with increased demand for cartons from local supermarkets. Orders which come into the Orders which come into the office in the afternoons are entered into a Commodore computer. This prepares printed orders and labels using a Pragma printer for an automated trolley system which takes cartons from the filling line and loads them into containers according to into containers according to each order.

Woodgate has started selling the system and three have been installed by the company at Express Dairies.

Construction

#### Safety glass

MAGNET AND SOUTHERNS, the hardware DIY group, has just completed a factory to make its own type of toughened glass. The company is selling the safety glass for use in doors and double glazing units,

Toughened or tempered Toughened or tempered glass is made from ordinary annealed glass by subjecting it to a sophisticated icheating process. When the glass becomes "plastic" both surfaces are chilled by a stream of cool air. This has the effect of making the glass about five times stronger than normal.

In addition, the company is also likely to be one of the first to apply a special coating to glass which allows solar heat to enter a room but not escape. The Low E glass as it is called, will be available in January next year and when installed in double glazing glazing units will increase the performance of the system by about 40 per cent.

Pilkingtons provides the basic material to the factory which will eventually employ more than 150 people. The process plant came from Glasstech and Leybold

# Design and Construct

**Factories** 

#### **Production** automation

Horwest Holst

THE BACKERS of a ne centre in Middlesbrough that will channel expertise in pro-duction automation to engineering companies report a strong demand for their services.

Middlesbrough CADCAM Centre (the acronym is for computer-aided design and manufacture) is to provide 29,600 sq ft of industrial units for small companies. The project is due to start next year and is backed by film from organi-sations such as Cleveland County Council and the Euro-pean Social Fund.

About half the space has so far been reserved, accordso far been reserved, according to the centre. The building will provide a central computer to which tenants may be linked to help them in, for instance, work to designing new CAD programs or methods to link machine tools in a co-ordinated pro-

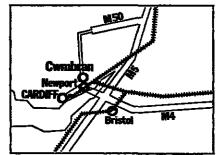
duction system. Companies that take space in the structure are expected to be a mixture of enterprises from the software and engineering industries. The centre is in the Britannia Enterprise Zone next to the River Tees. More on 9642 226211.

Buildings

#### Repair of roots

THE PROBLEM of repairing leaking roofs during wet weather has been solved by a British product now available called isoflex Wetpatch. The inventors say that the com-pound can be applied during a downpour or even under The material is a hydrocar-

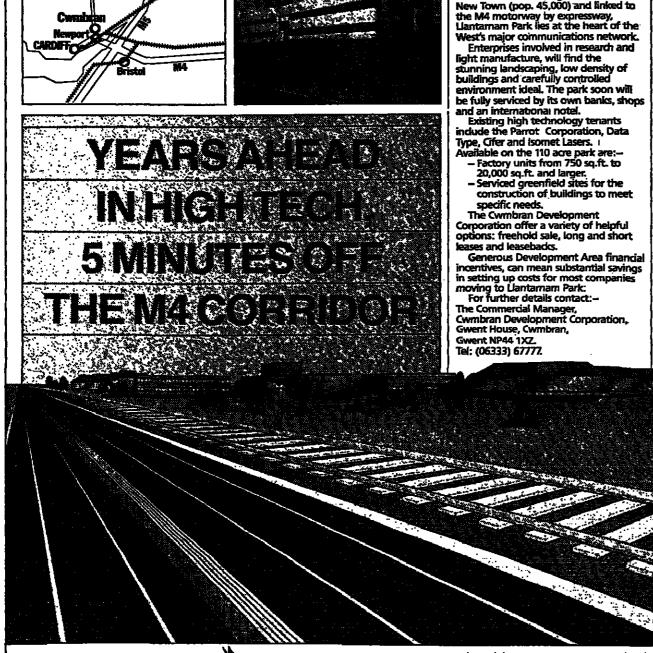
bon mastics which can be applied to roof lights, flash-ing, gutters as well as to roofs. The product comes in a one kilo can cost £3.75 and should be available from hardware suppliers.







becoming one of the most advanced high-tech parks in Europe. At the southern edge of Cwmbran New Town (pop. 45,000) and linked to the M4 motorway by expressway, Llantarnam Park lies at the heart of the



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Stress

# 'At worst, it's a killer'

Ian Hamilton Fazey reports on a growing problem among managers

blood.

MANAGEMENT stress is on the Almond, merely a modern label increase. At worst a killer, for the natural response of the stress is responsible for at least body to any demand placed 23m working days lost a year in the UK.

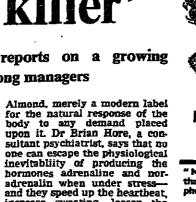
One answer to the problem, according to a consultant psychiatrist at a recent seminar, is for managers to take holidays or short breaks every six weeks. "Out of the question" was the terse response from one manager, who pointed out that with so many staff having been shed in the recession, managers had taken on their work themselves. Another equally explicit response was: "We get four weeks' holiday a year and it's a push to take them."

According to Bernard Stam. north west regional manager of the British Institute of Management, managers should be trained to recognise the effects of stress on themselves and others. "There are two types: stimulation which is good, and strain, which is bad. Managers need to understand both," he says.

Stam organised the seminar and intends to repeat the exercise at six-monthly intervals. will be held in Altrincham

Dr Ian Almond, assistant director of the Bupa Medical Centre in Manchester, says that the number of days lost through stress may be more than 23m since psychoneurosis accounts for 30m lost days and psycho-somatic illness 10m. Stress plays a large part in causing both, and the two categories represent 13 per cent of all sickness. He puts the cost at about £3bn a year and reckons about one in four of the workforce is

affected at some stage. Managers, he says, may exhibit "presenteeism" under high stress, by which he means that they work longer hours when it is not strictly necessary. They may also develop alcohol problems or high blood prescoronary heart disease.



increase sweating, loosen the bowels and generally stiffen the sinews and summon up the

Stress becomes dangerous when it becomes chronic, says Almond. Normally, stress is acute, with a "rebound" phase of sighing and relaxation when the stimulation passes, so that the system calms down again. But in chronic stress, the "rebound" phase never occurs, as new stimulations re-activate the natural stress response. Many illnesses and disorders may then be precipitated.

#### Unremitting

Hore gives as an example of bad managerial stress the per-sonnel director in his 50s operating in a typically difficult labour relations climate. He feels pressured by the unions but unsupported by the people above him. The pressure is unremit-ting from both directions but the man has to cope somehow.

If people cannot cope the results may eventually show in psychosomatic illness, such as asthma or migraine, or may result in depression. In some cases, it leads to anxiety neuroses, such as fear of flying, or-as happened in one case an inability to go out and meet

Hore says: "One of the ways people cope is to drink. Drink-ing can be a very rewarding experience and help to blot every- of ov thing out." But it is dangerous stress. to drink more than three pints of beer or six single whiskies in a day, or about four times those figures in a week

Professor Reg Beech, a Manchester clinical psychologist, says: "It is the individual Stress is not new, says says:



ife thinks I'm suffering from stress.

unable to take criticism.

Beech says: "You cannot

have high stress combined with poor coping skills in an over-

sensitive, exaggerated Type A

personality, you get real

avoiding some things, help. "Don'ts," include:

**Dominate** 

sentences for them.

less competition.

He and Hore place great em-

Vocal assertion, such as over-

emphasising key words. Rapid motion. Hore says we

should even brush our teeth as gently as we can and stop run-

ning up stairs.
Impatience. One of the worst

signs is finishing other people's

Indulging in time brinkman-

ship through over-tight dead-

lines with no allowance for the

Challenging others in need-

Beech says that competitive

managers become more con-

cerned with having, not being.

They fail to realise that self-

improvement is more valuable

Double action—doing

who feels a sense of helppeople give up. People under high stress need to make the discovery that there is some-thing they can do about their world that will alter it."

This does not extend to altering one's basic personality.
Psychologists have long classed people into what are known as Type A and Type B personali-ties. Type A's are life's go-getters, natural leaders who are intolerant of delay or incom-petence, always ready to assume responsibility, will not suffer fools gladly, work better against deadlines, compete at everything, put in long hours, and always have several pro-

jects on the go. Type B people tend to be more placid, task-oriented, slow to anger, tolerant and more likely to be led than leaders. Most people have something of both types in them, but will usually have a prepanders of traits associated to the state of preponderance of traits associated with one.

Beech reckons that no one can get very far in management without being predominantly Type A. He says: "The executive breed would not exist if there were no such thing as the Type A personality." But problems arise if Type A people are exposed to long periods of stress because their personality traits help establish a vicious cycle overwork and yet more

averagely neurotic as well, the situation can only get worse. Neurotic traits include oversensitivity, being thin-skinned, highly-strung, irritable, or to them than acquisition, worrying about what other especially when they already

have everything they really need. One patient told him he would slow down after he had made his first million. He had now amended his target to £2m, having passed £1m easily.

Hore believes that managers should calmly ask themselves what are their values and purpose in life, what they want from work, and what is really important to them. This should enable them to set their priorities better and ration time more effectively.

Breaks from work are essential to prevent the work-stresswork spiral developing. Beech says this extends to lunchtimes too, even if it means only 10 minutes in the canteen or a stroll round the block.

Hore recommends managers to turn to professionals if they need help. Discussing things with friends can be the worst with friends can be the worst thing to do because most will not be able to give practical advice. The usual attitude is: "Bear up, old chap, it'll pass." or "Don't worry about it. It'll all come right in the end."

people think of you, and being He says: "I really resent this stiff-upper-lip, bite-on-the-bullet business." He thinks that bottling things up is one of the worst things to do with stress. avoid sharp edges if you are taking responsibility. This means that you cannot afford Stam sees the solution in to be too sensitive. When you

practical terms, with management techniques as applicable as any other. "Learn to work smarter, not harder." he says, urging better time management, and careful personnel selection to avoid the wrong people being given the wrong jobs.

phasis in learning the skills with which to cope better with stress. They say that just thinking about behaviour and Beech says: "Family time i as important as work time. If you had to stick a label on it, it would say 'liferaft.' Managers who spend nearly all their waking hours at work should recognise that."

At work, people need to understand how they impose unreasonable stress on others. The most widespread single offence is to disrupt colleagues' time management. From the long-term stress point of view, the worst five words in the English language may well be: "have you got a minute?"

Here are some of Beech's recommendations for coping 1. Identify sources of stress. Act

than one thing at a time.

Attempting to dominate conversations by butting in. Feeling guilty about relaxaon those under your control. 2. Delegate more.

3. Get up 15 minutes earlier each day to potter about and relax before goin gto work. 4. Space out your work. Take

5. Listen-don't talk too much and narrow down the range of

6. Learn to say no. Willing horses are always given the heaviest loads.

# The image is the reality

Feona McEwan reviews David Bernstein's critique on communications

CHIEF executives, especially that image is not what a comsible bunch. They are guilty, according to arch-communicator David Bernstein, of the commercial sin of non-communication. For which read nega-tive communication and you begin to catch his drift.

"The average British management speaks, if at all, only when it has to and to as few people as necessary, and monitors not at all." It may pay lip service to employee rela-tions, make assumptions that messages seep down and confine itself to one way missives (memos, notices) but heaven forbid the inconversence or threat of dialogue. Manage-ment consultant Douglas Haines put its differently: "The Ruling Class is raucous in the hunting field, noisy in bed and reticent everywhere else." ·

Yet this reticence retards efficiency in business where corporate communications are just as crucial as resource management. The chairman of IBM World Trade Corporation, Jacques Malsonrouge, has said: "Most management failures result from, or are accentuated by, a failure to communicate somewhere along the line. Recognition of this need to communicate ought to be written into the job specification of every chief executive and senior manager."

So writes David Bernstein in his latest book "Company Image and Reality." It is a stimulating critique of how companies communicate, the whys and where-fore do's and don'ts. Peppered with examples and refreshingly jargon-free, the book is an enlightening and very colourful read, from one of the ad industry's sharpest thinkers.
(Bernstein wrote the CBI
booklet, "Working for Customers" now in its second print run, 20,000 copies later.)

Image is very much the key concept in this treatise. Not in the derogatory, false, "manufac-tured" sense of the lingo. "If any word needs an image-job," says Bernstein, 'it's image." His premise that image is reality underpins the whole book. "It underpins the whole book. "It is the result of our actions. If the image is false and our perour bad performance, it's our fault for being bad managers. Unless we know our image we

British ones, are a reprehen-pany believes, but what the sible bunch. They are guilty, customer feels and believes about a company, its brands and services.

Responsibility for minding the image is laid squarely at the company leader's feet. Take press relations: the chief

executive who omits to take the press into his confidence in the good days, can find that the bad days are worse than need be. Or customer relations: com-panies, says the author, which maintain silence in face of inquiries or complaints can't complain when they themselves

wish to speak up and find it difficult to get through, let alone accepted. The reverse (full communications) is however not always easy to take. In 1972, The Creative Business (Bern-stein's company), redesigned a newsletter for one of the London boroughs. Two months later it had an annoyed client because the exercise had been too successful. The council was receiving more complaints than



ever with the more effective presentation. Ratepayers now knew their rights and whom to

Johnson & Johnson's experience with Tylenol when seven people died after taking capsules that had been poisoned would have severely damaged a lesser communicator. The event put \$450m sales in jeopardy and cast doubt over

the company's efficiency. But J&J had a defined corporate philosophy with clear lines, and spent \$100m in recall. man ran a working group of senior executives twice daily for six weeks. They took the initiative, informed the public, the image is false and our per-the medical profession and air-formance is good, it's our fault lines, an depent \$100m in recall. for being bad communicators. If The product was repackaged in the image is true and reflects just six weeks (it would just six weeks (it would normally take a year) and a press conference mounted via satellite in 30 cities. The culprit

tampered with and 31m bottles were destroyed. Yet J&J regained over 85 per cent of previous sales in six months and came fifth in Fortune magazine's survey of most admired com-panies, and took first place in the "community and environmental responsibility" section.

mental responsibility section.

The path to corporate communications is well signposted by Bernstein: it helps to think of companies as people (Mr. Avon, Mr. Shell, Mr. Procter); never assume, avoid pigeon-hole thinking, go for the integrated approach. "How can management have fooled itself for so long?" he asks. "Can it really believe in watertight communication compartments — design. cation compartments — design PR, advertising, packaging when the consumer in his wis-dom sees the company and everything marked with its name as one?"

Consistency of approach is important. And once the com-munications are defined, there are, as Berustein sees it, nin are, as Bernstein sees it, nine audiences to be addressed: internal (the most important), local, influential groups, the trade, government, the media, financial, customers, and the general public. And there are the abannels, of the content in the second of the nine channels of communica-tion: product (most important), correspondence, public rela-tions, personal presentation, impersonal presentation, litera-ture, point of sale, permanent media, advertising.

On advertising: corporate advertising is more complex, says the author, than product adver-tising — "miles away from blanket coverage and cost per thousand."

Bernstein's own "law" on corporate advertising is : " product advertising takes minor differences and maximises them. Corporate advertising takes the major differences and mini-mises them." He invites readers to play a game of slogan guessing to prove the point. Not only does brand confusion result but product confusion too. An exception was the famous Volkswagen campaign of the late 1960s which when everyone was associating themselves with NASA's landing, carved its own identity featuring a
Beetle with the line: "It's ugly
but it gets you there." An
appropriate line in a style
appropriate to VW. The company personality, he says,
shines through. Company Image and Reality,

can neither communicate nor was caught, eight bottles were by David Bernstein; Holt manage." But he also warns discovered to have been hart and Winston; £12.50. by David Bernstein: Holt Rine-



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#### THE ARTS



Surreal post-modern furniture at the V and A

Architecture

Colin Amery

# Shapes of the future

The design of new furniture and interiors can often be in advance of architectural design. The possibility of experim ing at a small scale gives designers a certain freedom. They can play around with new colours, shapes and materials without inflicting lasting damage on the environment. So I felt a certain sense of relief in the Victoria and Albert Museum's Boilerhouse that I was looking only at prototypes for furniture and not models for new post modern archi-tecture. The exhibition at the Boilerhouse, entitled Post-Modern Colour runs until January 13 and is a display of the work of designers from Britain, France and America. It has been arranged in asso-ciation with Formica to demonstrate the versatility of their newest material ColorCore (sic) -o laminate that has the colour running all the way through.

In many ways this new material can be treated exactly

like wood—allowing designers the possibilities of sculptural and surface effects. The point of the exhibition is to show how freedom from constraints and the use of a new material have resulted in a new kind of aesthetic Almost for the lack of any other word the new look furniture is described as Post-Modern. This is now an allembracing term for anything that uses pastel colours, bints

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What have been been also the

A CONTRACTOR

j. : '7

3<sup>14</sup>, 1916

among the most interesting in look like plastic.

the show. Eva Jiricha is an old fashioned modernist and a post-modernism is to result in the function should determine cocktail cabinets in the shape the aesthetic. She has produced a folding table and chair. The drawers that condense the expenses of a trackers and the shape the condense that condense the expenses of a trackers in the shape that the shape tha chair has a circular seat and does bear an unfortunate re-semblance to the "Elsan." Like the circular table it is supported on two hinged panels that fold up. Why is it that this sort of functional furniture always looks as though it is designed for the most simple

minded of children? Rodney Kinsman's dressing table and screen has more sophistication, it is solid black and has a precarious mirror poised on the surface. David Vickery of Conran Associates has produced a rather wayward sideboard, the top looking a bit out of balance on a too small pedestal. Peter Gynn Smith's low table has chamfered the edges of the material but it has a rather terrifying galvanised zinc removable centre that looks like a dustbin lid.

John Makepeace — the founder of a school for craftsmen in wood—is happy to try his hand at Formica and he has produced a table that looks as though it has been eroded by time. Curiously he has sup-ported the table on six oak legs which manage to look exactly

perience of art deco into one dimension, and coffee tables that look like blocks of Neapolitan ice cream Stephen Bayley, the director of the Boilerhouse, has isolated these crazy designs in his white-

tiled gallery so that they look like drunken guests who have

stayed long after the party is over. Post-modern design, if it wants to be taken seriously has got to recover from its hangover f pp art and the 1960's. The pp art and the 1960's. and the laughter is becoming more ribald than sympathetic. Last Monday the saga of the impending return to the City of Temple Bar took another minor

England asked for the Inquiry to be reconvened last Monday to hear their new evidence. The new Commission, which has among its members some of the people who are opposed to the Bar being moved, offered £100,000 to conserve it in-situ, and maintain it. It is unlikely that the Inspector was im-pressed by the Commission's evidence that took no serious account of long term protection of the monument, access, car parking or future maintenance. There is no doubt that the site next to St Paul's Cathedral Boilerhouse has done us all a is the right place for Temple great service. This show is a Bar. It is available, millions of warning that designers who become slaves of the latest silly trends will just inspire laughter confounded when it is in position. The Temple Bar Trust says that they have the money to move the great gateway and that they are confident of rais-

ing the extra that is needed twist. As I wrote some time ago to restore it and look after it.
the perfect site is walting for It belongs in the City and the
the Bar alongside St Paul's Secretary of State for the
Cathedral and the Temple Bar Environment should take his Trust (exemplars of patience) own Inspector's advice and have nearly got the money to- bring back the Bar to its gether to ensure the move from rightful home. There seems to tracher too generous at two and Theobalds Park in Hertford be some buzarre "heritage" three-quarter chilly hours in St shire, where the Bar is languish conspiracy to let Temple Bar Paul's, Knightsbridge), a recital ing in a damp wood. It has not rot in the sticks. Instead why at the Royal College of bee reported widely that the not use it as a recruitment Organists, a symposium by and of historical references and a like Formica. The great bee reported widely that the not use it as a recruiment zany misunderstanding of geometry.

There are six new designs looked exactly like wood; now mended to the Minister that St returned to London?

#### Max Loppert

WNO in London

The latest Amoco-sponsored in its original Cardiff estate was its tendency to discontinuity of hort season of London pernot, however, total; Nigel musical thought. Good things ormances by Welsh National Douglas and Donald Maxwell and less good things alike come short season of London per-Opera was, on balance, a triumph for the company's policy of pursuing a broad, leashed by Richard Armstrong, sense of radiant economy is adventurous repertory in lively, unpredictable stagings. It was also, as past WNO London impact, for it is one of the sion of flimslness. The perseasons have been, an irritatingly complete demonstration of opera production, acutely faithspacious, unforced eloquence by
all the ways in which the ful to the imaginative core of Anthony Negus, was short on
Dominion Theatre fails to prothe work, brilliantly spare and good solo voices (which may all the ways in which the Dominion Theatre fails to provide operatic visitors with temporary accommodation of the proper standard. Of the three performances I attended last week two were harmed by the configuration of widespread, wide-open orchestra and recessed broad stage—words, in The Greek Passion, were hard to catch, while large stretcher of From the House of the Dead full to the imaginative core of the work, brilliantly spare and good solo voices (which may precise in almost all of its definited to my own interputation of high-intent sensation of high-intent sensat

were two singers who managed and go in a short space; where to brave the orchestral fury unthis chimes with the drama a And, even thus, this House of created, where not (rather the Dead retained a tremendous more often. I fear) an impres-

The Greek Passion, were named to catch, while large stretches of From the House of the Dead were reduced to near-incomprehensibility. In differing degree all three operas suffered from erratic lighting and stage-management.

The loss of the sharp verbal focus which had been the uncommon boon of David Pountney's Janacek production about the Greek Passion, account on this page of a now-notorious production beyond admitting to general feelings of respectfully bemused interest and it was not hard to work out thow much more compelling it in any previous Don Gioranni must be in the confines of a focus which had been the uncommon boon of David Pountney's Janacek production about the Greek Passion, account on this page of a now-notorious production beyond admitting to general feelings of respectfully bemused interest and it was not hard to work out in any previous Don Gioranni must be in the confines of a formation and even fascination. Unlike this, Martinu's last opera weight of expressive intention is reposed almost entirely in

objects — singers' faces show hardly a flicker of expression, and all their carefully chosen colour contrasts are heightened to bear the full burden of dramatic meaning.

Most of the time, that meaning remains resolutely private and particular (as this production, in its elusive neo-surrealist mode, is the very opposite of drilled quality of Charles Mackerras conducting tobtaining orchestral playing of a very high order) and the rather featuroless note-for-note exacti-tude of most of the singing was a musical complement that proved highly appropriate to the special qualities of the staging.

#### The Makropulos Case/Coliseum

#### Rodney Milnes

There have been many and the same time make you vocal difficulties, and used his memorable performances of laugh out loud and freeze the own brand of physical abandon Janacek's masterpiece here laugh on your face with their to bring the Pountney version specially commissioned from the real test of a designer is to British designers and they are among the most interesting in the show. Eva Jiricna is an old fashioned modernist and a very good designer. She believes that function should destine the result in post-modernism is to result in the farcical horror multi-faceted implications, and multi-faceted implications, and multi-faceted implications, and multi-faceted implications in the farcical horror production by John Blatchley and more recently in that by the farcical horror over the last 20 years, both in multi-faceted implications, and multi-faceted implications, and multi-faceted implications, and the result is the farcical horror over the last 20 years, both in the farcical horro and more recently in that by there was the firm bedrock of David Pountney shared by the Richard Armstrong's conducting and Scottish Opera, currently on loan to the ENO. All musically in its unhurried, exhave been different, as different as any two performances of Cosi fan tutte—it is that sort of Protean piece. It is hard to the composer's—compassion for describe precisely the qualities the protagonist in particular that made Thursday's revival and, by extension, for humanity one of the best of all, one of those comparatively rare the protagonist in particular the comparatively rare appearance. But the protagonist in particular the comparatively rare appearance of the protagonist in particular the protagonist in part

> called opera.
>
> This was not just a "moving" performance—it was far too good to be just that. It was shattering. The comic-grotesque mood of Mr Pountney's production (very well revived by John

There were many newcomers Eaton), as right as it is tricky in support, most notably soon as December 21. To miss to control, was here perfectly Graham Clark as Gregor. He sustained. Lines could at one made light of the role's hideous sible.

of this near-Aldwych farce
"silly ass" to vivid and interesting life. Bonaventura Bottone made Janek properly

one of the best of an one of the best of the bes clearly than sometimes in the past, and her gauging of the production's mood was faultless. This was one of her finest performances.

There were many newsomers for reasons the last being as there are only three more per-formances, the last being as



Josephine Barstow

#### Franz Schmidt Festival

#### **David Murray**

From Thursday to Saturday years—he died in 1939—he may in the rehearsals, Ross Pople or may not have become a Nazi addressed the great cello solos supporter: the symposiasts on Friday differed sharply about that. the Austrian Institute and the BBC held their Franz Schmidt Festival. It was generously spread: a chamber concert that

for enthusiasts, and an orchestral concert from the BBCs Maida Vale studios. The fact that most readers are trying to remember whether they have ever heard of Franz Schmidt shows how much the festival us. But the later music, which was needed; the justification for holding the Festival at all lies entirely personal assumptions. in Schmidt's music. Though he was a Viennese

musician through and through —celist, keyboard performer, pedagogue and symphonist—he was more than half Hungarian, born in 1874 (the same year as Schoenberg) in what is now Bratislava. He was a "conserva-Bratislava. He was a "conservative" composer: he respected Schoenberg, but his own music deeper than respect.

Schoenberg, but his own music follows the tradition of Brahms.

Bruckner and Mahler, incorporating northing from the Second Vienna School. That partiy explains why, outside Austria, his nucleous is unfashionable and necleoted nrohably also he has nounded. If the solo trumpet.

and unarguably well made, in unhurried Brucknerian spans, and richly melodic — always in the Austro-Hungarian idiom, familiar (and gemütlich) almost before you have heard it. If that were all, it would be treasured by a few academic musicians and organists and decently ignored by the rest of

Schmidt's music is superbly an hour that the work fills, the grip of the music was tender inhurried Brucknerian spans, but inexorable—less lush than the Mehta/Vienna recording through which I first discovered through which light discovered through the work fills, the grip of the music was tender that the work fills, the grip of the music was tender that the work fills, the grip of the music was tender through the work fills, the grip of the music was tender that the work fills, the grip of the music was tender through the work fills, the grip of the music was tender through the work fills, the grip of the music was tender through the work fills, the grip of the music was tender through the work fills, the grip of the music was tender through the work fills, the grip of the work fills, the grip of the work fills, the grip of the music was tender to the work fills, the grip of the work fil proportioned.

proportioned.

Pritchard also conducted the Carnival Music and Intermezzo from Schmidt's first opera (of two) Notre Dame, with some panache. It is, I think, music that makes one interested in the latter work by sliphore the carnival of th

The organ recital by Lady Susi Jeans, who studied with Schmidt in the 1930s, was tantalising: it included fine small pieces, and the taxingly brilliant C major Toccata (tackled by a younger performer here), but didn't aspire to the grandest works Contrarito the grandest works. Contrari-Schmidt, but more rigorously frigid church attempted more than was comfortable, with both

entirely personal to the composer, takes on astonishing emotional power; with the maga notable impression; in its by unkind acoustic balance. operatic context it may carry Thea King's clarinet surmounnificent patina of Schmidt's orchestration, or in his limpid chamber-writing, the poignant harmonies have a lofty resonance, and the cogent unfolding of a masterplece like the Fourth Symphony — his last — commands a response much deeper than respect.

A motion of the mag or the may carry the may carry the ford Benson returned to the publication of the first of three plano parts of the quintets with all the insight, — if perhaps slightly less technical security to them in years' standing; it is concerned with all his purely orchestral lovers preserve their tapes neglected; probably also he has pounded. If the solo trumpet, attracted the sort of defenders who begins and ends the who want a champion for unrevolutionary music and regard the Schoenberg school as o monitoring the Schoenberg school as o monitoring the Schoenberg school as o monitoring the Schoenberg school as if he had done it perfectly death.

In the solutionary music and regard the solution of the solution of the scores should appear for the solution of the scores should appear for the solution of the scores should appear for the solutions of the scores should appear for the solution of the scores should be should be solved as should be s meant adaptations of the scores for the conventional two hands distort texture and balance.

# Laurence Olivier Awards 1984

The awards made by the Another double was scored Lipman in See How They Run Hull Truck's Up 'N Under Society of West End Theatre, by Leos Janacek, whose impact and the Supporting Actor (Comedy of the Year) were such awards went to Marcia Warren at the Donmar Warehouse, for Stepping Out and Edward in the awards to Welsh National Petherbridge for Strange Inter-

director Christopher Morahan, and to the designer John Gunter. Michael Frayn also won the Play of the Year award for Benefactors. Two awards went to the revival of Rodgers and Hart's On Your Toes: Tim Flavin was Most Promising Newcomer and Natalia Makarova, Actress of the Year in a

and were amounced last night in the awards to Weish National and a ceremony at the Theatre Royal, Drury Lane.

Of the 20, three went to the National Theatre's production of the Pholip Langridge for his performance in the ENO's Osud (Outstanding Performance of the Year in a New Opera Production)

Production). Vanessa Redgrave in The Aspern Papers was Actress of the Year in a Revival. The respective awards for performances in new plays were won by Thuli Dumakude (for Poppie Nongena) and Brian Cox (for Rat in the Skull). The Comedy Performance of the Year was adjudged to be that of Maureen

in a New Dance Production was David Bintley's in Petrushka. and the New Dance Production of the Year was Giselle as perof the Year was Giselle as per-formed by the Dance Theatre of Harlem. Ned Sherrin won an award for his "conception" of The Ratepagers' Iolanthe and veteran New York producer David Merrick was on hand to receive the Musical of the Year award on behalf of 42nd Street. Actor of the Year in a Musical was Paul Clarkson for The Hired

Both Poppie Nongena and

Among the plethora of nominations for awards. Leonard a New Dance Production was Rossiter had been widely tipped to win a posthumous bououet for his performance in Loot, and other surprise omissions from the final list are Andrew Lloyd Webber's Starlight Express and Ray Cooney's Two Into One, which was pipped to the post in the Comedy of the Year category by John Godber's Up'N Under, the ebullient rugby league play presented bzy the Hull Truck touring company, one of this year's most resistived frings Trans. vitalised fringe groups.

# Arts Guide

Music/Monday. Opers and Ballet/Tuesday. Theatre/Wednesday. Exhibitions/Thursday. A selective guide to all the Arts appears each Friday.

Dec 7-13

#### Music

ZURICH Tonhalle: Kammermusiker Zurich. Contaile: Kammeromisiker Zurich.
Reger and Bach (Mon): Zurich.
Chamber Orchestra with JeanPierre Rampel, flute. Milhand,
Bach, Quantz and Stamitz (Tue):
Munich Philharmonic Soloists. Duorak and Mozart (Wed); Prager
String Quartet. Mozart, Jenacek
and Smetana (Thur).

#### WASHINGTON

National Symphony (Concert Hell): Andrew Litton conducting, Weber, Schumann, R. Stranss, Respighi (Tuc). Kennedy Center (2543776).

#### CHICAGO

Chicage Symphony Chorus (Orchestra Hall): Traditional Christmas concert with works by Britten, Practurius, Poulenc and others, conducted by Margaret Hillis and others (Tue). (47581291 (4358122).

hicago Symphony (Orchestra Hall): Daniel Burenhoim conducting. Beethoven, Debussy, Scriabin (Thur). (4358122).

#### MEW YORK

New York Philhurmonic (Avery Fisher): Zubin Mehts conducting, Chris-tinn Altenburger, violin, Carole Far-ley, soprano. Schobert, Berg (Tue); Zubin Mehta conducting, Joseph Robinson, oboe. Wall, Beethoven, George Rochberg Oboe Concerts

(world premiere). (Thur). Lincoln Center (1999593). Musica Sacra Orchestra and Chorus (Avery Fisher): Richard Westenburg musical director. All-Handel pro-gramme (Mon & Wed). Merkin Hall (Goodman House): Julie

Bee pismo recital Bach Busoni, Bee-thoven, Chopin, Prokofiev, Ravel, Liszt (Mon); Ruth Golden, soprano Liszt (Mon); Ruth Golden, soprano recital. Handel, Argento, Warlock, Delius, Quilter (Tue); Goodman Chamber Choir and The Music Project. Brahms, Persichetti, Beethoven (Wed); Mendelssohn String Quartet, Phyllis Bryn-Julson, soprano. Schönberg, Mendelssohn (Thur). W. 67th Street (3828719).

#### BRUSSELS

Belgian National Orchestra conducted by Mendi Rodan with Pierre Alaln Volondat, piano. Schumann and Rimsky Korsakov, Palais des Beaux Arts (Mon). (5125045). madeus Quartet: Haydn, Britten and

Beethoven. Palais des Beaux Arts (Tue).

Bayerische Rundfunks Symphony Orchestra conducted by Colin Davis.

Berlioz and Dvorak (Thur).

#### PARIS

Orchestre Colonne conducted by Janos Kulka with Gerard Poulet; Brahms, Mendelssohn (Mon). Salle

née (742.67.27). rehestre National de France conducted by Pierre Boulez, Phyllis Bryn



Mstislav Rostropovitch, who conducts the Orchestre de Paris on Wednesday

Julson, soprano: Debussy, Ravel, Amy, Messiaen (Mon). Théâtre des Champs-Élysées (723.47.77).

Ani and Baffi Petrossian, piano: Brahms, Ravel, Arensky, Stravins-ky (Tue). Salle Gaveau (563-20.30). Gaetane Prouvost, violin, Abdel Rahman el Bacha, piano: Each, Prokov-fiev, Schumann, Ravel (Wed) Salle Gaveau (563.20.30).

Brahms, Mendeissonn (1995).
Pleyel (581.06.30).
Segfried Jerusalem recital, Siegfried
Mauser, piano: Mahler, Strauss,
Schumann (Mon). Theatre de l'Athelicovsky – concert version of Yo
1 act oneva (Wed). Salle Pleylanthe, 1 act opera (Wed). Salle Pleyel (583.07.96).

#### LONDON

London Symphony Orchestra conducted by Eduardo Mata. Strauss, Mozart and Dvorak. Barbican Hall (Mon). (638 8891).

(MOR). (0388941).

Philharmonia Orchestra and Choir of Kings' College Cambridge and Philharmonia Chorus conducted by Stephen Cleobury. Carols and music for Christmas including Bach and Charpentier. Royal Festival Hall (Tue). (8283191).

London Soloists Chamber Orchestra and Choir, Mozart Queen Elizabeth Hall (Tue). (9283191). London Mozart Players conducted by Jane Glover with Imogen Cooper, piano and Yoshiyuki Nakanishi,

bassoon. Mozart. Royal Festival Hall (Wed). English Chamber Choir conducted by Guy Protheroe. Berlioz Lienfar Christ Queen Flizzbeth Hall (Wed).

Royal Philharmonic Orchestra con-ducted by Kurt Masur with Gidon Kremer, violin. Beethoven. Royal Festival Hall (Thur). Philharmonia Orchestra conducted by Arpad Joo with Hai-Kyung Suh, pia-no. Mozart, Rachmaninov and Tcharkovsky. Barbican Hall (Thur).

#### Chilton's Feetwarmers. (4390747). NETHERLANDS

Ronnie Scott's , Frith Street Singer! entertainer George Melly with John

Amsterdem Concertgebouw. Sir Colin Davis conducting the Bayerischea Rundfunks Symphony Orchestra. Berlioz, Debussy, Dvorak (Tue): Concertgebouw Orchestra under

Bernard Haitink, with Jean Decroos, cello. Brahms, Martin, Beethoven (Wed and Thur). Recital Hall (Wed): Peter Frankl, piano, Gyorgy Pauk, violin, and Ralph Kirsch-baum, cello. Piano trios by Mendels-Beethoven, Schubert.

of Cologne. Vivaldi, Castello, Leg-renzi, Marini (recital hall, Mon); Rotterdam Philharmonic conducted by Edo de Waart, with Dmitri Sitkovetsky, violin. Gabrieli, Bruch, Beethoven. (Tue. Wood (Tue, Wed and Thur).

#### VIENNA Kyoto Miyamoto , Christopher Norton-

Welsh accompanied by Thomas Groger, Julie Ruby, violin, Kitty McEven and Hans Peter Novak, Purcell, Bloch, Langlais and Weber. Bösendorfer Saal (Wed). (656851). Austrian Chamber Orchestra and Vienna Chamber Choir conducted causes the most terrible groans and contortions in the middle on the iob. mariabile church (Wed). (42800/2713).

Vienna Symphony Orchestra conduct-ed by Christoph Eschenbach with Krisztina Laki, soprano, Thomas Moser and Helmut Wildhaber, tenor. Heinz Jurgen Demitz, bass baritone, Will Quadflie and Bernd See-bacher, Cherubini, Berlioz and Zimmermann. Konzerthaus (Thur).

New Vienna Baroque Ensemble con-ducted by Heinz Prammer with Gerhard Biberauer, violin, Walter Sengtschmid, harpsichord, Vivaldi, Tavelli and Covelli, Konzerthaus Mozart Saal (Thuri.

#### The Desert Air/The Other Place, Stratford

#### **Michael Coveney**

The Stratford-upon-Avon season enters its final phase with a new play by Nicholas Wright in The Other Place which is a quirkily individual piece nonethe-less reminiscent of Brecht via Charles Wood. The unlikely subject matter is the proposed British mission to support Tito in 1942 and the even unliklier setting Cairo, where a madcap Col Gore, known as the Hippo, and riddled with gut ache and a variety of other complexes, is faking Intelligence reports and thumbs-up from Churchill and the Foreign Office in order to

lead the expedition. Hippo is a good comic role taken with gusto by Geoffrey Hutchings who projects a jaw-jutting, sideways-articulated mania, legs astride to compensate for a drooping belly which seems to contract and inflate of conferences. On the job, Hippo's problems recede, only to be replaced by his resent-ment of other officers and the pungent memory of his own father's history as a patronised army batman. When the mission is approved, there are some amusing high-jinks as supplies for Greece and Albania are of war as a Casablanca-ish back- outstanding.

winched out of storage after dark, with Mr Hutchings ("I shall simulate normal behaviour"), face smeared in boot polish, directing operations with barking yelps and spectacularly unnecessary dives for cover. But with Churchill's nod

comes a snooty brigadier and back-seat status for Hippo. These

second-act devolopments of revenge on the Brigadier, postwar epitaphs, at an English breakfast table, and Hippo's apotheosis as a sacrificial hero of the Sicilian invasion, strike me as being slightly manufactured. They replace the more intriguing mystery of the first half, which is not unrelated to the question why the play has been written, let alone performed, in the first place. Adrian Noble's production leaves little time for such ruminations. It gives the full works to an engaging if uneven

ground to thwarted passions, loaded night club conversations (the five-piece band and Colin Sell's music come into their own

here) and shady deals.

Mr Wright's characters are fictional, though he acknowledges the inspiration of Basil Davidson's Special Operations Europe. The scenes with a Yugoslav partisan—in Wandsworth prison after the German occupation and later in Cairoare less successful than the Dad's Army-like muddle per-colating through the ranks from the highest level where Tito is thought to be some sort of Bolshevik acronym,

There is much shunting around of furniture and although Chris Dyer's double end stage of white slatted doors is efficient, one again feels that the only real test of a play like this can be on a large stage. Hippo's political progress is piece of work, opening with a paralleled with a fellow officer's spectacular comic coup of emotional disintegration, and splendidly kitted-out officers, a Peter Eyre is touchingly cornucopia of creased khaki and peaked caps, applauding an invisible tank display while Paoli) tears him apart. In a Monty (David Whitaker) anvery fine cast, Nicholas Farrell nounces the advance on Rommel as a loyal major and Nicholas at Alamein. Cairo is subse- Woodeson as a tentatively homoquently seen as less of a theatre sexual Jewish captain, are

#### WORLD VALUE OF THE DOLLAR

every Friday in the Financial Times

#### **FINANCIAL TIMES**

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Monday December 10 1984

# The Tories' problems

FOR ALL sorts of reasons, Mrs productive Thatcher's second government loks as if it is reaching a turning point. There has been Prime Minister and her senior colleagues will have to decide whether to pursue their preferred radical course, or whether to relax a bit. Their advantages reduced. decisions will affect the politics of the rest of the decade.

For, whatever the result of the Southgate by-election on Thursday, it does not seem as if there is going to be much serious Parliamentary opposi-tion to the Government in the foreseeable future—except from within the Conservative Party. If the Government cannot explain to its own supporters what it is trying to do, it is likely to be in serious trouble. The fracas over student grants in the last few weeks was a perfect illustration.

#### Shortcomings

The fact is that that some of the leading members of the Government—Mr Nigel Lawson, the Chancellor, Mr Leon Brittan, the Home Secretary, and Sir Keith Joseph, the Education Secretary, for example — do have a vision of where they want the country to go, but there are two short-comings. One is that they have not convinced enough people that the vision is the right one. The other is that not enough people believe that it is achievable.

Mr Brittan said in a lecture last week: "It is a vision of society where a prosperous, free people live under the rule of law enjoying the widest scope of choice and the widest target of concernity." range of opportunity." Few would dissent from that as an ideal. But he added: "This vision is not a plan." In other words, there must be a suspicion that it is all being done by hunch.

#### Successful

RITAIN'S

Scientists are hastily re-shaping their plans after

and indirectly by providing facilities at national and inter-

national laboratories, will now be £3m short of the £587.2m expected for 1985-86.

The lost money—a casualty

of the fierce row over student grants—may not seem great, but its disappearance is another sign of what Sir Keith Joseph, Secretary of State for Educa-

sertelary of state for Educa-tion and Science, has called the "erosion of the science budget." For British science to get the cash it needs to back all

the high quality bright ideas emerging from the universities

this year's £550m budget would have to double.

The budget—which funds among other things one of Europe's most powerful lasers in Oxfordshire and a new infra-

in Oxfordshire and a new intrared telescope under construction on a mountain top in
Hawaii—is being eroded at a
time when Britain's main
trading rivals are stepping up
their spending.

The budget is spent in the
quest for knowledge, a better
understanding of the natural

The lost money is a

casualty of the row

over student grants

world. It is not "mission-orientated," although that knowledge may be crucial to

some national objective such as

a way of locating deep-diving submarines, or treating multiple

best 100 per cent. Professo r John Kingman,

any other way.

beleaguered

sought to do that over the trouble from within its own years, Labour as well as Tory, ranks and there is probably and the present one has been more to come. Quite soon the more successful than most. Yet Prime Minister and her senior there does come a time when

#### Radical

Mrs Thatcher's second administration has reached that stage with a bang. What it has to decide, perhaps in the run-up to next year's budget, is whether to seek to go on being radical or whether, in the terms of Mr John Biffen, the Leader of the House of Commons, to "con-solidate." There are a lot of consolidators in the Tory Party

The question of the control of public expenditure, however, must not be lost sight of. It was one of the key objectives of this government, as it was of Mr James Callaghan before. Mr Lawson says that in the end all decisions on whether to cut this or that programme are political. He is right only in the sense of giving politics a

#### Last minute

Those last minute decisions to cut foreign aid or raise prescription charges, which have been so common over the years, do no credit to a govern-ment which claims to be in charge of public expenditure. Lord Barnett, a former Chief Secretary to the Treasury, said so in a letter to The Times last Saturday, and Viscount White-law, who has presided over the more recent Star Chamber exercises, agrees the present system is a bit creaky.

It ought to be possible for the Government to persuade the country of the need to control expenditure while finding a heaten way of doing it. better way of doing it.

As the originator of the medium term financial strategy, Mr Lawson has been more specific. He repeated in the House of Commons last week that the hasis of the Covern ment's economic policy was to resources, the Government may tackle the relentless upward have to go on to more radical the basis of the Govern- oil there is still a shortage of pressure of public expenditure, reforms, including the whole to reduce the share of the tax and social benefits structo reduce the share of the tax and social benefits struc-national income absorbed by ture. It should not be deterred the public sector and to bring by its own supporters, because forward resources for more no one else will do it.

# A rule book for banks

FEW MARKETS these days but partly too because differing are quite as global as banking accounting and tax practices and finance. Yet it is a fact of play a role. life in the world of internat-ional banking that the players in them do not always campete with each other on identical terms. The domestic tax or regulatory regime of a particular country can, by being more or less stringent than the others, give its banks an advantage or a handicap over the rest as perpetual floating rate notes

But the arguments for wishing to see a "level playing field" in the international banking markets are particularly strong owing to the intangible factors, such as confidence, which underpin them, and the implications for competition of the extent to which a bank may "gear up" its capital. Banks which are allowed the greatest leverage can not only afford to underprice their rivals by substantial margins (and possibly trigger excessive and potentially damaging competition), but can also take on a greater volume of business.

#### Traditions

International bank supervisors have been grappling with this problem for many years, mainly in the Cooke Committee which meets under the auspices of the Bank of International Settlements in Basle, although the EEC has also produced a draft directive which is under discussion. However, progress towards the goal of, if not uniform, then at least harmonised, standards of bank capital and gearing has been slow.

Supervisors have yet to agree on a definition of bank capital, let alone what constitutes a prudent level of gearing, partly debt. This can only reinforce because banking traditions vary greatly between, say the conservative Swiss banks and the highest quality, and treat it highly geared Japanese banks, prudently.

The Bank of England, with

its concern for international banking, has been among the leading advocates of inter-nationally accepted standards. The proposals it put forward last week to cover such innovations in the bank capital market of the field.

This applies to industries other than banking of course.
But the argument for course.

This applies to industries to debt and equity) will doubtless bank supervisors who have yet to decide what to make of them. to decide what to make of them.

However, of potentially greater significance is the Bank's decisin to adopt the U.S. system which distinguishes etween "primary" and secondary" capital. The first between includes equity or other reserves wholly available to cover losses, and the second covers such items as loan stock which bolister the balance sheet but eventually have to be repaid.

Not only is the distinction sensible, but it means that the UK and the U.S. are on the way to taking a big step towards compatibility. The Federal Reserve is also due to put forward new proposals on U.S. bank capital shortly and it would be surprising if the British and American authorities had not consulted closely on these steps.

However, if the major banking countries are still some distance from compiling a single rule book, they have to recognise that their banks face common risks, such as pressure for deregulation, loss of "core deposits" and the well-known problem of international debt.

# Hard questions for the future

BRITAIN'S SCIENCE BUDGET

By David Fishlock, Science Editor



Sir Keith Joseph: scientists persuaded him they had a genuine case

THE CASH AVAILABLE

53 per cent in 1983-84.
Sir David Phillips, the Oxford biophysicist and chairman of the Advisory Board for the Research Councils (ABRC), which advises Sir Keith on the council and broad diseases of size and broad disposition of the science budget (see table), says that at current rates of erosion the "volume of science"

in Britain will be 25 per cent of his own pocket. less in ten years. Prof King. In addition to the man believes it could be still budget, scientists al One reason for the erosion in the UK science budget is the rapidly increasing sophistication of the equipment scientists need to remain at the frontiers

of scientific progress. Defence also suffers from this "sophisti-

sclerosis, or the discovery of mineral wealth. cation factor," which pushes the price well ahead of inflation. mineral wealth.

Scientists decide how to spend the budget. Their "peer review" system for choosing which ideas to back may not be Tough lobbying by the deceptively mild-mannered Sir David Phillips, his research council chiefs, and Dr Robin Nicholson, perfect, but few would want it the Cabinet Office's chief scientist, persuaded Sir Keith that they had a genuine case for The peer review system sorts out the so-called alpha proposals for research grants. A simple measure of the erosion is the more money. Given government policy of restraint in almost every other direction, he had no hope of finding the cash for a substantial expansion of the science budget. But he offered what he called a respite from the employment it was invosely proportion of these alpha-rated proposals that fail to get back-ing for lack of cash. Once Britain could afford to back the

the erosion—and it was joyously chairman of the Science and Engineering Research Council. whose activities account for Sir David and his advisers Economic and Social Research Council thrashed out a new scheme, pro-posing that the windfall should about half of the science budget be spent in three ways-the could support only 74 per cent restructuring of the science proof his alpha projects last year and was heading for a 60 per gramme to meet a more up-to-date perception of Britain's cent acceptance rate—until Sir Keith came up with extra-money. Now it may be 70-75 per priorities, the retooling of the laboratories, and the funding of more of the alpha proposals for cent again. Sir James Gowens, secretary

of the Medical Research Council Sir Keith had left no one in (£117.2m this year) has seen his alpha-acceptance rate eroded doubt about where he was find-ing the windfall. It would be

from 85 per cent in 1982-83 to found by the more affluent year. Somehow they must now novel research tools of potential summed it up when he said that, earnestly as he desired more money for science, he did not see why it should come out

In addition to the cut in the budget, scientists also lose part of an extra £20m they were promised through the Univer-sity Grants Committee, for reequipping university labora-tories. The latest promise is £18m spread over three years, instead of £20m over the next The net results is that, instead

of the extra £70m previously promised over three years, they can now bank on only £29m and must await further Government decisions beyond next year. The accompanying table shows how, until last Wednesday, the science adviers were proposing to apportion their funds next

Agricultural and Food Research Council

Natural Environment Research Council

Other commitments†

Science and Engineering Research Council

\* These figures must now be trimmed by C3m
† Including the Royal Society and Fellowship of Engineering

found by the more affluent year, somenow they must now parents in student fees. In trim the total by £3m, return, those students would get better science facilities. In the event, he failed to obtain the cash this way. One senior equipment and instruments. One official of the Royal Society of the most exciting investments proposed is for the Hammersmith Hospital in London, in order to keep it at the forefront of medical "imaging" of the body.

> With much of the £2m promised to the Medical Research hopes to get three powerful new ways of following living events deep in the body — NMR imaging. NMR spectroscopy, and positron emission tomography (PET) — working in harness. They could afford new hope for victims of stroke, schizophrenia

The Science and Engineering Research Council has tended to be the big spender on instrumentation, with its atom-smashers, telescopes and satellites. Ingenious engineering has succeeded in turning two redundant atom-smashers into

value to a much wider span of scientists—chemists and biologists as well as physicists. They now generate beams of particularly illuminating radiation. Unfortunately, the cost of conversion—250m in the case of the spallation neutron source, now close to completion

—left little for the extra in-struments needed to use the new rays to full effect, £10m in each case. This is where extra funds are now being chan-nelled, to allow them "to be used much more effectively at the forefront of science," as the science advisers say.

Another expensive investment is in research to keep Britain abreast of the semi-conductor "chips." Instruments for making crystal films so thin they fiex like rubber, and piling them into "sandwiches," cost around £500,000 apiece. It could cost £10m-£20m to retool just a handful of the best university electronics depart-

But where is science to get funds for new research facilities needed in a few years? For example, the Natural Environexample, the Namiral Environ-ment Research Council earlier this year served notice that it needed to find £50m to replace its research vessels over the next 10 years. Its total budget is less than £70m. All along, Sir Keith has been amplessing to his selence

emphasising to his science advisers that their hopes for the future of British science must rest mainly on internal reforms 69.40 299.10 The way to fund new ideas—as any good research manager lows—is to cut out older ideas that do not seem to be getting anywhere. In short, the productivity of a given sector of "On the whole, I regard this science is the factor that must as a healthy development," Sir be taken into account.

problem for basic science. In the days of expanding budgets from the end of the Second World War there was little incentive to measure productivity or to worry about what is now becoming known as the "health " of

kind of assessment is urgently

reeded.
From the Science Policy
Research Units at Sussex
University comes evidence that
British investment in some
areas of science, by international standards, has been
poorly rewarded. Among its
targets for criticism have been
the loss productivity of optical physics.
The science advisers plan to

triple the research on the health of British science, by spending about £150,000 next year.

Prof Kingman, whose research council absorbs about

research council accords about half the science budget and is thus a prime target for cuts, acknowledges that the money needed to do everything for which his scientists clamour world be "astronomic."

Next Engine an independent

Next Easter, an independent scientific inquiry into the £50m a year his council spends on high energy physics (atom-smashing), including Britain's subscriptions to CERN, the in-ternational laboratory near

#### Industry has to become more involved in university research

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KINK.

13.

Geneva, is expected to report. Similar exercises are in hand for astronomy and space

Can one imagine a new patron for science—or some sectors of science—other than Sir Keith's department? Prof Sir Hermann Bondi, retiring vironment Research Council, predicts direly that Britain "will have to pay dearly in future years" for the failure of most government depart-ments to fund the longer-term

But Sir Andrew Huxley, president of the Royal Society, warns universities that they have grown too dependent on government largesse

Industry must become more involved in university research, and universities should do more research relevant to industry, Sir Andrew save

Sir Andrew applauds the way university engineering depart-ments are making up much of their shortfall in research funds by getting industry to fund them instead. Of the alpharated research proposals in engineening science that failed to get research council funding last year. 30-40 per cent were later funded by industry.

"On the whole, I regard this

Andrew says.

#### A place in the sun

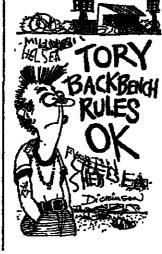
President Mitterrand—like Mrs Thatcher before him—has decided that his government need an extra pair of hands to help develop new job oportunities.

Friday, he brought in one of France's most successful and dynamic entrepreneurs, Gilbert Trigane, chairman of Club Mediterranee, the world's largest leisure group. With Jean Ribout, chairman

of the Franco-American multinational Schlumberger, Trigane has long been one of the Presi-dent's most trusted industrial advisers. He has been tipped for office ever since the Left came to power in 1981.

Trigane helped found the Club Med in the 1950s. He still holds leftwing views—but has thrived more as a captain of industry. His group has developed into a multinational affair from its simple concept of "sun, sex and sea."

As special adviser to Prime Minister Laurent Fabius, Trigane's main task will be to identify new areas of unem-ployment in high tech and other future growth sectors. He be-lieves there is considerable scope in the service industries



#### **Men and Matters**

In the minor reshuffle last in which he developed an ex-riday, he brought in one of pertise. Trigane was earlier cal-rance's most successful and led on by Mitterrand to organ-ynamic entrepreneurs, Gilbert is the now-deferred 1989 World "Just like the old days," said Exhibition in Paris as well as vacation schemes for the young

under-privileged.
To the Right-wing opposition, his appointment is what the French call "un gadget." Cartoonists have already made the most of it—depicting him roll-ing up at a Cabinet meeting in Bermuda shorts and beads, tell-ing everyone else to strip off. Trigane is unmoved by it all. He belives he has some practical ideas to contribute.

#### Diplomatic goal

There may not be any formal diplomatic, trade, or cultural re-lations between Britain and Argentina — but there is still football diplomacy.

No sporting contest between two countries since the Falk-lands was had arounsed more publicity and interest in Argen-tina than the final of the world club championship played in Tokyo yesterday between European champions Liverpool and South American champions, In-South American champions, in-dependiente of Argentina.

The 1—0 defeat of Liverpool will be fully savoured in Buenos Aires — but the fairly fought game itself was a triumph for the pep-talk which Argentine President Raul Al-foncing agae his players.

fonsin gave his players.

He invited the Argentine team to the presidential palace before they left for Tokyo, "Play they left for Tokyo. "Play with the determination the game demands," Alfonsin ex-horted them. "But also try and

the chairman of a major Italian company, as he dodged eggs being thrown by redundant Alfa Romeo workers and entered the foyer of Milan's Scala opera

"Like 1968 when the hippies were protesting about our black ties and evening gowns," said a sprightly woman in sequins. making it safely through the doors. Italy's social event of the

Inside, six tiers of boxes were festooned with flowers. U.S. Ambasador Maxwell Robb danced an impromptu tango with a young fashion journalist.

There was applause for tenor Placido Domingo and the cast. Conductor Claudio Abbado re-ceived more cheers than the Head of State. But the American Shirley Verrett was booed from the gods by the city's de-manding afficiandi.

"I think he voice is a bit weak," remarked Romeo Dall Ciessa, chalrman of the Banco Di Roma. "A lovely evening."
was the verdict of Dr Carlo Ciampi, governor of the Bank of Italy.

Globe-trotting banker and socialite, Mario D'Urso explained the absence of his guest, Dr Henry Kissinger.

Apparently the former U.S. Sections, with its external litts, in the City.

The chauffeur driving Lloyd's chairman, Peter Miller, to work the other day, looked up at the cabins suspended over Leadenseeking a violent revenge."

Most of the now-celebrating Argentines will, of course, have forgotten Independiente's origins — the club was founded in 1905 bythe employees of a British-owned clothing store.

Apparently the former U.S. Sectables and been with a circling Milan's fogbound airly asked, does the world's most advanced office building have outside lavatories."

Apparently the former U.S. Sectables asked, does the world's most advanced office building have outside lavatories."

But what was one absented.

"We have enough of our own stars here," sniffed Milanese industrialist.

21.45

#### New order

A West Berlin mail order firm, called New World, which caters for the political far-Left, has issued its first Christmas catalogue on both sides of the Wall. If its contents are any guide, fashionable activists next year will be wearing a lof of jewel-lery — DM81 hammer and

lockets, ranging from a mere DM12.80 to DM118. They will be reading lots of books on El Salvador and Nicaragua. "Ten days inside Nicaragua as a Guest of the Sandinista Government," one blurb praises, jerhaps uncriti-

sickle ear-rings, gold and silver doves of peace as charms and

cally. some 400 former logue's customers are encouraged to go to the U.S. Acapulco, Greece and Majorca, audience, presided over by President Sandro Pertini and Prime Minister Bettino Craxi, for Carmen.

Inside, six ties. Siberian rail trip for DM2,348, and 23 days in China for

The activists' mania for stickers and posters will again be well provided for next year. But a little humour does shine through. One car-bumper sticker reads: "Honking is useless, the drive is remote-con-trol steered by Moscow."

#### View hulloo

Richard Rogers, architect of the Pompidou Centre in Paris, has provoked at least one intriguing question with his design of the new Lloyd's building, with its external lifts, in

#### BASE LENDING RATES

W-D-74, Denty 34%	) C. Hoare & Co
Allied Irish Bank 919	
Amro Bank 91%	
Henry Ansbacher 919	
Armeo Trust Ltd 10}9	
Associates Cap. Corp 101%	Mallinhall Limited 10 %
Banco de Bilbao 91%	Edward Manson & Co. 101%
Bank Hapoalim 91%	Meghraj and Sons Ltd. 91%
BCCI 91%	
Bank of Ireland 91%	■ Morgan Grenfell 91%
Bank of Cyprus 91%	National Bk. of Kuwait 91%
Bank of India 91%	National Girobank 91%
Bank of Scotland 91%	National Westminster 91%
Banque Belge Ltd 91%	Norwich Gen. Tst 91%
Barclays Bank 91%	People's Tst. & Sv. Ltd. 101%
Beneficial Trust Ltd 101%	R. Raphael & Sons 91%
Brit. Bank of Mid. East 91%	
Brown Shipley 94%	Royal Bk, of Scotland, 91%
CL Bank Nederland 91%	Roxburghe Guarantee 10 %
Canada Perm'nt Trust 91%	Royal Bk. of Scotland 91%
Cayzer Ltd 9195	~
Cedar Holdings 11 %	■J Henry Schroder Wagg 91%
Charterhouse Japhet 91%	Standard Chartered 91%
Choulartons 11 %	Trade Dev. Bank 91%
Citibank NA 91%	TCB 91%
Citibank Savings \$101%	Trustee Savings Bank 91%
Clydesdale Bank 91%	United Bank of Kuwait 91%
C. E. Coates & Co. Ltd. 10}%	United Mizrahi Bank 91%
Comm. Bk. N. East 91%	Westpac Banking Corp. 91%
Consolidated Credits 91%	
Co-operative Bank 93%	Williams & Glyn's 91%
The Cyprus Popular Bk. 91%	
Dunbar & Co. Ltd 91%	Yorkshire Bank 91%
Duncan Lawrie 91%	
E. T. Trust 10 %	
Exeter Trust Ltd 10 %	
First Nat. Fin. Corp 11 %	And cohodist public i liddiff
First Nat. Secs. Ltd, 11 %	7.00%. Fixed rate 12 months (2.500)
Robert Fleming & Co. 91%	8.75% £10,000. 12 menths 9.00%.
Robert Fraser & Pins. 10 %	1 7-day deposits on sums of under £10,000 64-%, £10,000 up to £50,000
Grindlays Bank‡ 91%	74%. £50,000 and over 8%.
Cuinanas Makan Alex	

■ Guincess Mahon .......... 9½% † Call deposite £1,000 and over 8½%. ■ Hambros Bank ............ 91% || 21-day deposits over £1,000 7-%.

Heritable & Gen. Trust 91% 8 Domend deposite 6%. 

FOREIGN AFFAIRS: ARMS CONTROL

# Hawks, doves and no agenda

By Ian Davidson

JUST ABOUT a year ago, shortly after the deployment of the first Euro-missiles, the Russians walked out of the nuclear arms talks in Geneva. Next would have predicted, the super-powers will try to make a fresh start in their dialogue on arms control, at a meeting between their foreign ministers in

So far as it goes, this ought to be a step forward. Dialogue must be preferable to no dia-logue, if it implies a willingness on both sides to ease off from confrontation. But it would be prudent not to pitch expectations too high:

Rapid progress towards an agreement can probably be ruled out right away; U.S. Administration spokesmen have already warned us not to expect that much. The January meeting will not mark a simple commentary of them. resumption either of the Strategic Arms Reduction Talks (Start) or of the Euro-missile negotiations which were broken off a year ago. Instead, it will be the beginning of an entirely new approach, which the Ameri-cans call "unbrella" talks, with a wider but indeterminate agenda. The first problem facagenda. The first problem fac-ing the super-powers will be to negotiate on this agenda. The Warsaw Pact foreign ministers have recently wel-comed "the agreement reached by the Soviet Union and the United States to hold talks on

#### The superpowers are facing a blank sheet of paper

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Frank Property

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concerning nuclear and space arms;" and they went on to snell out in more detail what they out in more detail what they see as the purposes of the meeting: "the strengthening of strategic stability, the prevention of the militarisation of outer space, the lowering of the level of nuclear confrontation in Europe and in the world as a whole, by way of reducing both strategic end medium-range modear arms."

Well, that's splendid, then; at least the Russians are no longer

least the Russians are no longer refusing to discuss strategio nuclear forces, nor demanding a pre-condition that the

American Euro-missiles must be removed before negotiations can be resumed. And perhaps the Geneva talks should be about all the things that the Wawsaw Pact says they should be about. But I am not at all confident that there can yet be said to be an agreement on the agenda for Geneva.

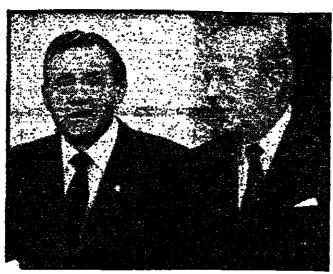
Indeed, the first and perhaps the only item on the agenda in Geneva will be to start talking about the agenda for future negotiations: what military capabilities, present or future, are up for negotiation, with what objectives, and by which rules and procedures, in some sense, the superpowers are fac-ing a blank sheet of paper, and are having to ask themselves, and each other, three rather difficult questions: what are arms control negotiations for; do they serve any useful pur-pose, on the historical record; and what, specifically, can be done now?

Answering these questions will not be a short or painless process. But there is a second reason why the Geneva meeting is unlikely to lead to rapid progress towards an agreement and this is that the U.S. Admini stration does not have a unani-mous answer to them. In President Reagan's first

in Freshent keagan's hist term we became accustomed to the idea that arms control policy in Washington was a twin-track affair: in the foreground a series of presidential announcements, whose only consistent characteristic was that they sounded simple and appealing on television; in the background a continuous bureaucratic struggle between the hawks and the arms con-

During that first term, the During that first term, the bureaucratic struggle was not finally put to the test. Before the President could be forced to derive whether to fish or cut bait, the Russians walked out of the negotiations in Genera. One is tempted to say, with hindsight, that this was characteristically short-sighted of them; they would have had much more grounds for a tantrum if they had waited firee mouths, for his ill-considered speach launching the Star Wars speech launching the Star Wars dream. But then, perhaps, they had not properly studied

Renald Resgan.
Today the good news is that
President Reagan seems to be
trying to take the arms control



Mr Gromyka, Seviet Foreign Minister (left) and Mr Shuitz, U.S. Secretary of State, at the White House in October

Mr George Shultz, the U.S. Secretary of State, who seems to have been a strangely marginal figure during the Start and Euro-missile talks, appears to be in the ascendant in the preparations for the "umbrella" talks in Geneva. Mr Paul Nitze, the arch-veteran of U.S. arms control, and mistrusted by the hawks as a man dangerously liable to look for a negotiable agreement if he could find it, has been appointed special adviser. These and other key figures in the administration have been holding intensive, and secret discussions to prepare for the Geneva meeting. Perhaps arms control is, after all, a serious purpose, not just a public relations exercise.

The bad news is that the fundamental policy struggle remains unresolved at the working level. For the time being, all the key figures remain in their previous places in the Washington political firmament; Mr Richard Perle, the arch-hawk known by the arms controllers as the Prince of Darkness, is still in his pivotal position at the Pentagon. If the participants in the pre-Geneva discussions have been bound by yows of silence, it is less to

Sir,—I am grateful to Peter Walker's adviser, Jim Potter, for writing (November 19) to

point out that the apparent wide

differences of opinion between myself and British Gas upon the impact of its sales pro-

grammes are more a matter of degree than of fundamental principle. Given British Gas's

welcome endorsement of my

energy conservation policy, I am sure he must be right.

Over the past decade. British

Gas has managed to increase the availability and consump-tion of gas within our homes,

and in so doing succeeded in dominating the residential heat-ing market. If its new sales campaign is successful, it will result in a further increase of

13.5 per cent in the amount of

gas consumed annually in British homes. During the last ten years, however, overall resi-

dential energy consumption has remained constant.

As part of his drive to make Britain the most energy efficient nation in Europe "within the lifetime of this Parliament," Peter Walker, the Energy Secre-tary, is promoting the concept of reducing our nation's energy

consumption by a minimum of

Of course such an objective could arguably be compatible with British Cas' own target.

but only if the other major residential fuels—solid fuel and

electricity—were deliberately restricted from seeking to improve their already much-diminished market shares. Certainly so far as the latter

fuel is concerned, the aggressive

sales campaigns have given no hint of any wish to do so volun-

their own sales—is the poor, wretched consumer who is

high-pitched marketing cam-

tricity Generating Board main-

tarily.

future years.

As part of his drive to make

own earlier call for a positiv

possible that now, for the first position from the Russians than time, he has accepted that he to hide the profound differences needs to crown his career with within the Administration, an agreement with the Russians. Some believe that the battles to hide the profound differences within the Administration. Some believe that the battles will be even flercer than before, because the hawks may fear that this time the President might, conceivably, be genuinely committed to the

> In the short history of arms control negotiations, no bargains have been struck without the intervention of the U.S. President. The critical question fac-ing advocates of arms control, in the U.S., in Europe and in the Soviet Union, is whether it will be possible sufficiently to engage President Reagan's attention in the intellectual complexities of military strategy to make a decisive contribution to what bas hitherto been an anarchic bureaucratic brawl. On the ewidence of the past four years, it is straining credulity to imagine that Ronald Reagan, in his mid-70s, will suddenly acquire new work habits. On the other hand, one should not despair; we could be in for a

It may seem disingenuous to claim that the super powers are facing a blank sheet of paper as facing a blank sheet of paper as they approach the January meeting. For one thing, there are reams of paper describing how arms control has been handled required to maintain stability.

control has been handled required to maintain stability.

some lessening of tension. In this case, the judgment of the man in the street may be sounder than that of some of the case, the judgment of the man in the street may be sounder than that of some of the sounder than that of some lessening of tension. In the street may be some lessening of tension. In the case, the judgment of the man in the street may be some lessening of tension. In the case, the judgment of the man in the street may be some lessening of tension. In the case, the judgment of the man in the street may be some lessening of tension. In the street may be some lessening of tension that the street may be some lessening of tension that the street may be some lessening of tension. In the street may be some lessening the street

the current set of antagonists: on both sides there are and about the methods of calculating profit and loss.

of inevitability about the eventual negotiating agenda. The Russians are disturbed by the destabilising implications of President Reagan's Star Wars plans for anti-missile defences, and are set on negotiations to control space weapons. The Reagan Administration is wor-ried (with less justification) by the Soviet advantage in accurate multi-warhead land-based missiles, and is particularly keen to secure reductions in the Soviet Union's offensive capa-bility. If there is a negotiation, it will have to encompass both offensive and defensive capabilities, in one way or another.

But while this proposition in

its simplest form is by now self-evident, its detailed application to the negotiating process is far from clear. The Russians want to curb the new American anti-satellite weapon programme, and President Reagan has implied that he might consider a moratorium on it during negotiations. But is he also prepared to renounce his anti-missile defence programme, if that turns out to be the price of a deal with the

The best hope for the Geneva process is that it should include an analytical attempt to reach agreement on those elements the arms control portfolio which are really useful in main-taining mutual security, and those which are less useful. Critics of the nuclear arms control record fall into two categories. On the one hand, the arms control lobby claims that the Sait I and Sait II agree-ments have entirely failed to halt the arms race: since 1972 the numbers of ballistic missile warheads have mushroomed on both sides. On the other hand, right-wing Republicans com-plain that Salt II sanctified advantages in the Soviet arsenal. But the more hard-headed

dents canont fail to influence much if the Russians had twice as many warheads as the Americans: the U.S. would still acquired expectations about pro-have more than enough to cedures, about the arguments, ensure a crippling retaliatory strike. Conversely, it is not obvious that the world would be safer if the superpowers For another, there is a degree reduced their missiles by one third, as proposed by the U.S.

in the Start talks.
This is the line that Professor This is the line mail Flucture.

Lawrence Freedman takes in his essay in a new book, Arined Peace. "It is my contention that the strategic issues at stake in the arms talks are certainly not of cosmic, and might not even be of marginal, signifi-cance. The nuclear relationship is stable, in that neither side could enter war conscious of anything other than the most horrific possibilities."

More surprisingly, this think-ing is also reflected in the decision of Senator Barry Goldwater, new chairman of the Senate Armed Services Committee, to oppose the MX missile programe. "I'm not one of programe. "I'm not one of these freeze-the-nukes nuts, but I think we have enough, I think they have more than enough and I don't see any big sense in going ahead building."

On the other hand, most dispassionate judges say that the Anti-Ballistic Missile Treaty, with its limits on defensive systems, has been useful in sustaining stability through

If the Russians had twice as

many warheads ...

mutual vulnerability. It is this treaty which could be threatened by the U.S. Star Wars programme.
Aside from the technical argu-

ents, the arms control process has now come to assume, in the world's public opinion, enormous importance as a baro-meter of the political relationship between the superpowers. Arms negotiations should require, and may be a sign of some lessening of tension. In

Lombard

# 'I should have such worries'

By Samuel Brittan

A NEW LINE of scaremongering is now fashionable among some City scribblers and MPs. This is that sterling will rise against the dollar in 1985.

This was no misprint. I did say rise and not fall. For the new fear is that if the dollar weakens. Treasury revenues from North Sea oil will fall and thus remove the possibility of new tax outs now conservanew tax cuts—now conserva-tively estimated by the Treasury at £1.5bn—from the next Budget. This fear looms large, in the Treasury committee's report on the Chancellor's Autumn

If this were all the Chancellor had to worry about, his would be a very easy job indeed. For years and years finance minis-ters, central bankers and assorted pundits have mouned about the high exchange rate of the dollar, but have been at a loss to know what to do about it. By and large they have been right. For although blaming America for Europe's economic ills is too popular and buck-

passing a sport, a fall in the dollar against the world's main curencies would probably be beneficial.

Import prices in Europe and Japan would fall, although by nothing like as much as the drop in the dollar. Probably more important, central banks outside the dollar area would be less inhibited about pursuing easier money or lower interest rates policies. Do these benefits not apply

to Britain because of the exis-tence of North Sea oil? It would be astonishing if it were so.

Take for instance the oftrepeated assertion that a 10 per cent drop in the dollar against sterling would wipe out the £1.5bn of tax cuts now projected. This would be true, as the Treasury's economic adviser, Sir Terence Bnrns, forced the Committee to admit. onl if (inter alia) the price of oil in dollars remained unchanged, so that the sterling ordinary for a fall in the dollar

oil price fel by 10 per cent too. It would of course be extrato fail to strengthen the oil price as conventionaly de-nominated. The oil price is ex-pressed in dollars, but the state of the oil market and the strength of Opec are ultimately expressed in the real price of oil, that is its price in terms of the light of other products. One reason why the dollar denominated oil price and clearly?

has been weak this year is that the dollar has been strong.
In real terms it is doubtful if there has been much, if any, fall. If the dollar were to weaken, then, in any given condition of the oil market, the dollar price of oil would rise.

Let us suppose that the oil price effect were less than 100 per cent. Then UK oil revenues per cent. Then UK oil revenues would be slightly less than now projected, although the difference would be nothing like £1.5bn. But to look at the revenue effect alone is one-eyed economics. The 1985 inflation rate would be lower, not only because of lower oil prices, but because of lower prices of other because of lower prices of other dollar-influenced imports. Economic activity would be higher as already explained because of lower interest rates in Europe and Japan — which wold be likely to outweigh any offsetting tightening in the U.S. itself.

The odds are, then, that even if tax cuts were smaller, the UK standard of living would rise; and people care about their real take-home pay rather than whether that has increased because of lower inflation, less activity.

It is in fact extremely un-likely even that tax cuts would be any the less. They could even be greater. The Government's medium term Public Sector Borrowing Requirement targets are meant to be only illustrative and approximate. In the assumed circumstances the Chancellor and his advisers would almost certainly conclude that they could afford a moderately higher PSBR with-

out unacceptable consequences for inflation or interest rates. The Government is partly itself to blame for the phoney scare. First it has put too much emphasis on tax cuts as ends in themselves rather than as a means to improve real take-home pay or increased personal choice. Secondly, it has put too much emphasis on intermediate targets such as the PSBR and the monetary aggre-

After all, the small print of the official documents and even some of the Government's own actions show that these famous targets are merely means to wards the non-inflationary management of demand and, as such need to be adjusted in the light of circumstances. Why not then say so, loudly

#### So who owns Telecom?

From Roger Buckland sir,—tongramstrops on your leader of December 4 regarding British Telecom. I would suggest that it amonly reinforces the case made by Professor Davis and myself earlier in the year for treating privatisation issues differently in order to instead of families. avoid this tightrope of famine od feast. It seems, sadly, to take many 'post mortems' off ssuing failure and bad advice to provoke change in the City. Perhaps some figures would

If there are 6bn shares in British Telecom, I notionally owned 110 of them (in round numbers). My government has sold 55 for a gross return of £71.50 and at a cost of £6.05 in f71.50 and at a cost of £6.05 in vouchers, free shares and fees to bankers, brokers, etc. The Stock Exchange agrees that such shares are worth (fully-paid) a total of £25.70. The suggests that I, along with every other person in Britain and Northern Ireland, have paid £30.25 for Telecom's sale. In round numbers, an aggregate of £1.65bn.

The most important point is that no one, at any time, has given any justification that the supposed benefits from pri-vatisation will make me £30 better off: remember that gross national income would have to increase permanently by some £150m per year to achieve that Should we not know the basis for the Government's claims that privatisation "works":

#### Letters to the Editor

should we not know how they have decided that it is worth the price?

I could have protected my personal stake by buying my notional shares myself. Unfor-tunately, many millions of children, pensioners, benefit clai-mants, unemployed, the sick

As a result, their £30 have n transferred to some of the 2m "new" shareholders. Who has benefitted from this vast redistribution of wealth, this

Since much of their gains accrue to the beneficiaries of

Sir.—Mr Cownie (Dec. 4) is mistaken in his view that the book trade operates "a rigid restrictive practice of price maintenance." There are two classes of books: net books where there is a minimum fixed price; and non-net books which have a recommended price.

The net book agreement exists to enable the trade to produce and stock a wide range of titles. Price as distinct from service competition for books would probably result in the production of fewer titles as the trade would concentrate on fast moving titles. Far from assisting the growth of literacy or improving the quality of titles the abolition of the net book agreement would tend to have the opposite effect.

The trade is unlikely to concentrate on providing "rubbish" in this event because quality sells best as a giance at the best seller lists would have told Mr Cownie. However, it would make the production of first novels, poetry, and specialist titles more difficult. In this area production runs are already small and further cutbacks would raise unit costs

#### Efficient use of energy

From Mr J. Wallace MP

and the financially unsophisti-cated have neither the cash nor the expertise to repurchase their shareholding.

concentration of ownership? 47
per cent of the issue was
secured by underwriters, so we
each gave £10.86 away here.

pension funds or insurance com-panies, there is nothing for the panies, there is nothing for the benefit claimants, but some for me and for pensioners in private schemes. Fourteen per cent was sold overseas: £3.23 per man, woman and child in the UK, given to the financial sectors of Japan and the U.S.

R. Buckland, Lecturer in Finance University of Aston

# Bought a good book?

to levels where many of them become uneconomic.
Similar arguments apply in the case of VAT. Margins in the trade are small. Our successes rightly receive acclaim but they have to carry the majority of titles and the flops.
VAT on books would depress femand and unbalance the economics of the trade. From Mr M. E. Corby economics of the trade.

The cutting back of the range of titles and production runs would, in turn, result in fewer outlets. These factors would then work their way through to the export trade where the UK trade often has to fight against competitors receiving a variety of subsidies and assis-tance from their governments. The case against VAT on

books is an economic one. The book trade is a thriving in-dustry, providing a wide variety of employment and making a substantial contribution to the balance of payments with a minimum of state

M. E. Corby Chairman, Communications Education Services eight further Sizewell Bs. While the likely costs of such projects are not yet known, they will inevitably be enormously expensive involving the nation in the expenditure of many, many billions of pounds.

Like the House of Common Select Committee on Energy, I remain amazed that so long after the first oil crisis, nobody officially (whether within the fuel industries, or in their sponsoring government department appears to undertake any formal studies to establish the extent to which investment in energy conservation measures might be more cost-effective than investment in such new supply sources. It must be in the national interest that they are done, and soon. Jim Wallace.

House of Commons, SW1.

#### Forecourt

rescue

From the Senior Solicitor, Total Oil Great Britain

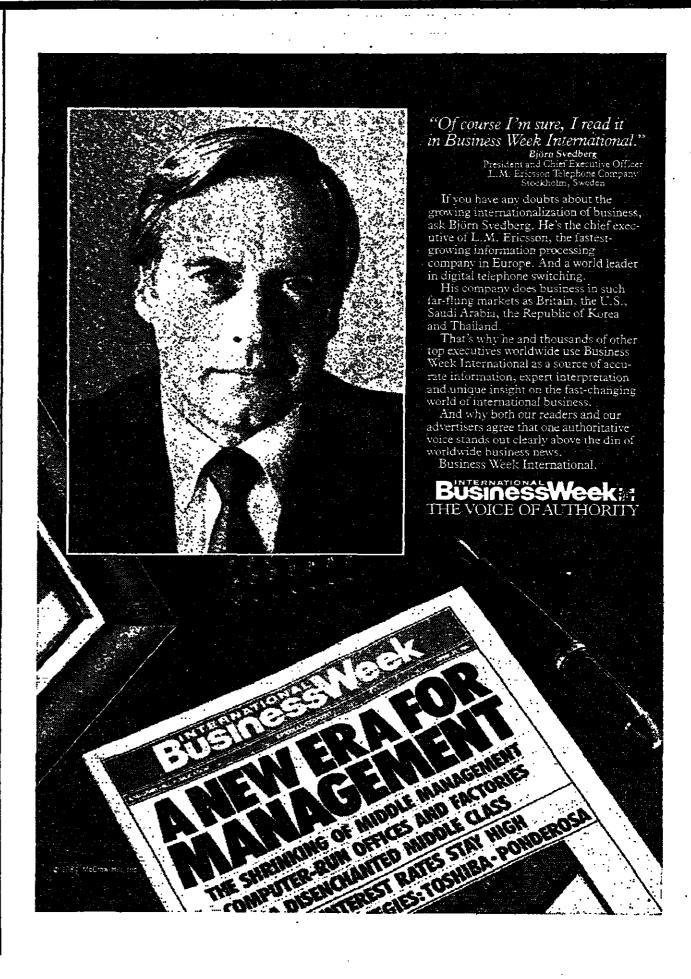
Sir,-Mr Hermann (Novem ber 29), in his commentary on the Court of Appeal decision in Alec Lobb (Garages) v Total Oil Great Britain, omitted to mention two significant facts.
The first is that the premium The first is that the premium of £35,000 paid by Total for the grant of the 51-year lease represented the full market value of that lease, subject to the 21-year sub-lease, as determined by a professional valuation carried out at the time.

The second is that the 21-year sub-lease contained a clause entitling either party to break the sub-lease, and consequently to terminate the tie, at the end of the 7th or 14th year of the term. Accordingly the tie was only for a definite period of seven years which, in the cir-cumstances of the case, was considered by the Court of Appeal to be reasonable. It is true that exercising the break clause would have meant giving up the right to trade from the petrol station but, as Lord Justice Dillon pointed out in his judgment, Alec Lobb (Garages) had already received the substantial value of that petrol station by way of the premium paid by Total for the

Stuck in between these two fuel giants—both arraing they are the most efficient, both blatantly seeking to expand The emotive comparison of man being rescued only against a promise of a 21-year servitude is misleading. I certainly agree required to underwrite both the that such a promise would not stantial capital investments similar circumstances, of a required to provide the fuel for 5-year servitude or or future years. be enforceable but neither 1-year servitude.

Within the next 15 years, as It is important to bear in well as its Norwegian Sleipner mind that the judgment was purchase, British Gas also based on all the circumstances wishes to develop 45 new British of the case not just those points Gas fields; and the Central Elec-highlighted by Mr Hermann.

tains it needs to build the M. F. Symonds. equivalent megawatt power of 33, Carendish Square, W1.



# FINANCIAL TIMES

Monday December 10 1984



Terry Byland on Wall Street

#### The block trades build up

IT WAS a hectic week for Wall Street's block traders, those hardy souls who specialise in buying or selling massive parcels of stock without driving the price too strongly against their own interests. A stock market not always sure where it was going was often fea-tured, if not dominated, by dramatic trading in a few highly specialised

The week opened with the turnover of about two thirds of the British Telecom issue on its first day. By Friday night more than 24m of its ADRs had been turned over in New York. Only 18m are in issue, so some changed ownership twice within the week.

About a fifth of Union Carbide's equity was turned over, worth any-thing between \$550m and \$730m in terms of market capitalisation. Union Carbide is clearly a special situation at present. The footprints of the block traders and the third market firms that concentrate on the big deals are disclosed more clearly in the market's current frenzy of takeover speculation.

Nearly 10 per cent of the equity of Phillips Petroleum was traded last week as Mr T. Boone Pickens crowded the directors against the ropes. Mr Irwin Jacobs's attack on ITT reached a crescendo when there was a clash of opinions over the reporting of a big deal in ITT

The boom in block trading in U.S. securities markets has become an established part of the investment scene. According to the New York Stock Exchange (NYSE), block trades - defined arbitrarily as deals in 10.000 or more shares - have risen from a mere 16 per cent of monthly turnover in 1971 to 49.2 per cent in November, after peaking at 51.2 per cent in June this year.

The picture is no different in the electronically based market of the National Association of Securities Dealers (Nasdaq). Blocks of 10,000 shares or more traded on Nasdaq's national market system represent about 40 per cent of the monthly to-tal. The national market system represents about 57 per cent of Nasdag's total operation.

The growth in block trading reflects several factors in a changing U.S. securities industry. The preeminence of the institutional inves tors, now the originators of as much as three quarters of daily turnover. on the NYSE, is one. Traditionally, the private investor reasserts his presence when U.S. markets are in a bull phase, but the NYSE statis-tics indicate that the great growth in block trades came in the 1982-83

A boost to the large traders has been the spectacular takeover bat-tles of the past few years. As the size of bids has increased from \$1bn to over \$10bn, so have tactics

The massive financial investment involved in the oil industry bids has stimulated the need for speedy accumulation of blocks of stocks by trading firms acting as agents, as well as by the straightforward arbitrageurs acting on their own behalf as principals.

The emergence of the block trading market has, in turn, stimulated the appearance of the so-called third market, where stocks of quoted firms are traded off the market floor. Third-market firms, of which Jefferies is by far the biggest, aim their attentions almost entirely at institutions or very large private investors. Jefferies is not a member of the NYSE, although it has been. Last week's scrimmage in ITT stock was resolved on Friday when Jefferies reached an acceptable understanding with Mr Irwin Jacobs and dropped any further dispute with

Mr Jacobs, and Jefferies, his broker, believed he had bought 1.8m of a 2m block of ITT stock; the insistence of the specialist that he had traded only 500,000 shares was borne out when the books were examined. Jefferies was able to find the balance of the stock at a price acceptable to Jacobs, so there the

# Tribal rites on an unpacific isle

ground in a distant northern corner of the remote island of New Caledonia, in the middle of the Pacific Ocean, on the Tropic of Capricorn. It is none the less part of France.

Here, on Saturday evening, as dusk fell under scudding rain clouds, 10 Melanesians, or Kanaks, murdered 72 hours before in an ambush, presumably by French set-tlers, were laid to rest. The origins of the burial rituals are a matter for the Kanaks themselves and for social anthropologists, but their impact was universal.

The future of New Caledonia - independence, greater autonomy, or retention of the territorial status quo – is a deeply divisive political is-

Increasingly, as attitudes harden, it is seen as a matter of life, liberty, and regrettably, death to the 62,000 Melanesians and 54,000 Europeans who make up 80 per cent of the island's 145,000 population.

On Saturday, in the ancestrall burial grounds, there was a brief respite from high and low politics and principles. Perhaps television has inured us all to grief, at home and in far-flung corners of the world. but there was something unforgettable about these funeral rites.

They were, if nothing else, something that New Caledonia had not

seen for 67 years, not since the 1917 rebellion led by the tribal chief Noel had been crushed. The first thing that struck us as we trudged up the last few hundred there, too, less reticent: a local hoyards of the muddy track from the village of Hienghene 15 miles away - a trip we would never have made

but for the kindness of a Kanak

THERE IS a green hill far away - very far away. It is called Tiendanit and it is a Melanesian tribal burial bury their dead in New Caledonia darmes, perhaps 50 of them, of the 1,600 flown in from France. Professional, discreet, despite their helibury their dead in New Caledonia

> noise. A high and low-pitched keening and wailing drifted down on the breeze and continued unabated for

The church, at the top of the grassy hill, was the soul of simplicity concrete blocks, open at the sides, a tin roof and earthen floor. To one side, the 10 graves were still being dug by Kanaks stripped to the waist as the funeral in one of the eight Kanak languages, in French and even, fleetingly sung, in Latin, progressed. Laments were mixed with prayers, a strange but somehow perfect ecumenical model.

The mood of the crowd of several hundred was one of ineffable sadness but, miraculously, not anger. The congregation was, naturally, mostly Kanak, many of the women and young girls in print floral dresses - some carrying wreaths of violets, iris and bougainvillea that would have made a professional florist proud - the men and boys in T-shirts, jeans and shorts, many heavily bearded, a few sporting Rastafarian dreadlocks.

Even in their grief, they were polite, almost painfully so, far more than is the wont of their French mentors, or, as some of them see it. oppressors. I asked one where he had come from and he replied, briefly, "Loin" (far). To have asked more, one sensed, would have been

There were some white faces telier, utterly French, born in Orange, but 30 years in New Caledonia Henry (not Henri) Fairbank ment. - his grandfather was British - had

resort on the seaside next to the grass airstrip set alight but sal-vaged with little damage only days fore. He was later to rescue a doz-

en stranded journalists. There was an Australian woman, an anthropologist, furious about the way a French television camera crew was going about its necessary business; and an Englishwoman married to a French settler, who used to live in and love the Hienghene region, but who has now moved to the apparent safety of Noumea, the capital, 180 miles away. She was, she confessed, terrified beyond measure by the polarisation that has settled on New Cale-

Some were not there. Jean Marie Tjibaou, president of the provision-al Kanak liberation Government, which is demanding independence, two of whose brothers were among the dead, was still in Hienghene, advised, perhaps by the French authorities, perhaps by anonymous threats, not to attend. M Edgard Pisani, President Fran-

cois Mitterrand's special emissary, was not there either, presumably for the same security reasons, although a representative of the francs (\$300) for a tankful. French High Commission was

Guns were there, too, although not on the hill at Tiendanit itself. hike from the airstrip and who had The first we encountered, near the burnt-out hulks of the two vehicles caught in the ambush, seven miles down the track, was from FLNKS, would not accept as much as a Pathe Kanak independence move-

with a pick-up truck – was the had his own simple but lovely little grounds, were the French gen- hands at that.

copters and armoured personnel that nobody tried to repeat last Wednesday night's ambush. The chief suspect, a settler of mixed Melanesian and French descent has reportedly taken to the wilder hills with his 12-year-old son.

In the end, inevitably, the latter half of the twentieth century always makes itself felt. It is too far to walk easily to Tiendanit from Hienghene, so people came by trucks, buses, and cars. Mostly they made it to the muddy top of the track, but leaving was another

In the mire, there was no way to turn around and vehicles were still stuck well after midnight, hours after the funeral was over.

For those returning to Noumea, that night and the next day there was another problem. The scarcest commodity in the Hienghene region is petrol. Barricades have prevented tankers getting through for the best part of two months and those with it know its market value.

A car-load of Australian journalists, down to their last litre and a long way from an open garage, paid the sizable sum of 50,000 Pacific

Not all were so mercenary. The Kanak who rescued us from a tropical downpour as we tried to hitchto endure our half-frightened questions as he drove us further into these wild, barely charted hills, he Kanak independence move— cific sou for getting us there.

"I am here," he said, "you should
Later, closer to the burial be here, that is enough." We shook

#### THE LEX COLUMN

# Earnings at a discount

For many years the standard yardstick of share values, the priceearnings ratio, has been hobbling along under manifest difficulties Notoriously, the high inflation of the 1970s made a mess of the earnings calculation; the available measure of "e" was just not a worthwhile denominator. Just as the relative value of different shares was getting harder to determine, it became apparent that the p/e of the whole market had lost any claim to indicate whether the market was cheap or dear at different times.

With hindsight, it could be seen that the London market was cheap on a multiple of 14 in 1970, but expensive at eight times earnings in 1974. In much the same way, it is a matter of chronic dispute whether the Tokyo stock market is really more expensive than its Western counterparts - or just has higher p/e ratios.

The fact that the p/e ratio nevertheless survives in common use suggests that there is still a core of nse in it; high multiples usually indicate premium ratings, based generally on an expectation of higher-than-average growth in profits. The implicit picture is one in which the market functions like a horserace handicapper - adjusting share prices so that in the long run total returns all reach the same finishing line. It is only fair for a high-growth company to carry the burden of a higher p/e than the market puts on static earnings. Equally, if the fi-nancial going is sticky - in terms of high interest rates – it is reasonable

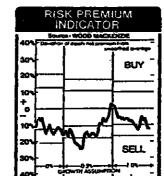
down the card. In a rough and ready way, most users of the earnings multiple are doing something like this, trying to assess whether the price is a fair reflection of the company's growth and dividend potential. The investor's assessment thus refers directly to the company's assumed growth rate and to long-term interest rates - which identify the oppor-

tunity cost of waiting for its divi-

for multiples to be reduced right

dend stream. Converting this line of thought in-to a systematic way of valuing the market – or individual stocks – has tantalised many a market analyst. The basic idea of any such model must be to take the growth assumptions and interest rates explicitly into account, using them to decide whether the current share price is asking more for the future earnings

stream than it is worth.



is the risk-premium model developed by Wood Mackenzie. This measures the extra returns on equities as against gilt-edged, broadly indicating that the market is dear when the excess is below its long-run trend. In its most recent form, this

WM's traditional assumption that dividends would stay constant in real terms forced its model to de-scribe the market as an overvalued "sell." It is an open question whether it was a defeat for the original model - or a demonstration of realism - that WM decided to fall into line and raise its growth as-

The current denier cri is a model - invented by a French-Cambodian analyst, M Rangsi Sam - which uses the growth/interest rate information to compute a single number. namely the number of years it takes for the discounted income stream to pay back the present share price. This certainly appears to make some sense of the suspicion that high Japanese multip are all right, really. Japanese interest rates are low and earnings growth high, by most standards - so payback periods do not differ too outrageously from those found on lower p/e multiples in London or

New York.

rates. Then, as Robin Gilbert (of James Capel) suggested a few years ago, it is possible to make a crude but useful decision. If your adjusted version of the market p/e is higher than the actual one, the market might conceivably be cheap.

#### ACT/Apricot

In the light of Acorn Computers' withdrawal from the U.S. market, Applied Computer Techniques' an-nouncement that it was striding fearlessly into the fray over there might seem bold, to say the least. But whether or not ACT's Apricot computer manages to crack the Perhaps the best known attempt combined armour of IBM and Apple, the company has concocted an ingenious way of defferring the effect on its own accounts.

In order to finance the U.S. operation, ACT has formed a new com-pany, Apricot, of which it owns just under 20 per cent. The balance has explicitly allows for changing as-sumptions as to future growth. shareholders, and other investors Thus, when the general market through a placing and an offer for expectation of dividend growth jussubscription, which closed last tifiably improved – from 1983 – week.

are expected to be \$8.5m, Apricot is almost bound to make a loss in the first year. But until ACT acquires a majority stake, it will not consolidate any losses. If and when Apricot starts earning, ACT can buy another 40 per cent of the shares. In that case, Apricot shareholders can keep three shares out of five, and can exchange the other two for shares in ACT itself. If Apricot falls short of the 0.5 per

cent share of the U.S. market that it needs to break even, its shareholders can bail themselves out, either into ACT shares or cash equivalent to their original stake. ACT shareholders would have to swallow only a small loss from Apricot, since its fixed costs are low. But even if all the Apricot shareholders then converted to ACT shares, the dilution would be limited to 9.2 per cent. Given that ACT has launched

three rights issues in the last two years, a further call might have But to advocate the Sam payback stretched the market's patience just period as a practical replacement a bit. This gives ACT's existing for the p/e is perhaps going a bit shareholders a direct way to cash in far. What is needed is something on a new venture; and if they eventure. more "back of the envelope," per-haps starting off with the actual p/e ACT, the effective rights issue and adjusting it in line with what is should have worn its disguise for believed about growth and interest long enough to avoid offence.

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# U.S. officials seek strategy to cut trade deficit with Tokyo

BY STEWART FLEMING IN WASHINGTON

U.S. Cabinet - level trade policy group is scheduled to meet today in Washington in an attempt to formulate a more effective strategy for reducing the \$35bn a year trade deficit with Japan, Reagan Administration officials say.

The meeting comes only a few weeks before Mr Yasuhiro Nakasone, the Japanese Prime Minister, is due to hold discussions with President Ronald Reagan in Los Angeles on January 2. That session is cials as likely to set the tone for U.S.-Japanese trade relations during the second Reagan Administra-

Some trade officials want the U.S. to take a tougher line with Japan on trade issues. They are anxious that the close personal relations between Mr Reagan and Mr Nakasone should not cast too warm glow over discussions on trade issues, something which it is said has happened in the past to the detriment of U.S. interest.

A strong hint of the mounting frustation among trade officials in the Reagan Administration is contained in a speech to be given today in Tokyo by Mr Lionel Olmer, under secretary of commerce for international trade, the highest rank-

BY ROBERT COTTRELL IN TOKYO

EUROPEAN and Japanese trade of-

corder (VCR) exports to the Euro-

pean Community in 1985.

The agreement, the third to be

made within a three-year frame-

work set up by the EEC and Japan

in February 1983, is expected to fix a ceiling of 2.25m units for shipments of complete VCRs - sharply lower than the ceiling of 3.95m units originally fixed for 1984.

The ceiling for expects of knock-

The ceiling for exports of knock-down Japanese VCR kits to EEC

countries, however, is expected to be raised from this year's 1.1m its.

These details have not been offi-

cially confirmed in Tokyo, but have

emerged from consultations be-tween Japan's Ministry of Interna-

tional Trade and Industry and local

ing U.S. trade official to visit Japan since the presidential election. Mr Olmer is expected to tell the

Japanese bluntly that they must take active steps to reduce mounting trade friction between the two In an advanced text of a speech

he will give in Tokyo Mr Ölmer says: "Put strictly in terms of trade "Make no mistake," he says, "this

perception is expressed with greatest vehemence in Europe and runs the risk of derailing any progress towards global trade liberalisation." Mr Olmer calls on Japan to "abandon the security of the rich

outsider" and shoulder the responsibilities it has as the second largest industrial economy in the free world. He says that Japan should "establish imports of foreign goods as a national priority at least equivalent to its long-standing goal of exporting."

Japan set for new VCR restraints

The EEC views the main purpose

mestic producers. The 1984 formula

provided that Europe's domestic VCR producers might expect to make and sell at least 1.3m units,

while Japan might expect to export up to 3.95m finished VCRs and up to

European Commission officials have been taking a tough line on

the 1985 restraint agreement, after

the over-optimism with which ceil-

ings were fixed for 1984. They have

been influenced by Japanese pro-jections that EEC demand for VCRs

would be around 6.35m units for the

In fact, EEC demand this year is

likely to total about 45m units, of which domestic manufacturers are

likely to account for fewer than Im. for EEC sales in 1985.

1.1m knock-down kits.

The Reagan Administration is under mounting pressure from the business community to adopt a more muscular approach to trade issues in general and to Japan in

ficials are expected to announce to- of the restraint agreements as be-

day details of an agreement re- ing the preservation of a segment of

straining Japan's videocassette re- the European VCR market for do-

particular in the face of a soaring trade deficit, expected to reach \$130bn this year, and evidence that imports are taking a growing share of domestic high technology mar-

Last week the advisory council on Japan-U.S. economic relations, a group consisting of 75 senior U.S. business leaders with a significant (U.S.) patience is running out be-cause our access to Japan's market merce and chaired by Mr Edson is seen by almost everyone in my Spencer, chief executive of Honeytions markets.

> There are fears that forthcoming changes in laws covering the Japanese telecommunications market will make it harder for U.S. compa nies to sell to Japan. There are suggestions that Mr

Reagan will press for Japan to aim for a higher rate of economic growth on the grounds that it might lead to a faster rate of absorption of foreign imports.

It is recognised, however, that expanding foreign export penetration of the Japanese market is complex because of the unusual structure of the Japanese economy. That is one reason why Mr Olmer is proposing that Japan adopt an active policy of

while Japanese shipments will fall

ing today's expected agreement

took place last week, when Viscount

Etienne Davignon, Vice-President of the European Commission, visit-ed Tokyo for talks with Mr Keijiro

Murat, Japan's Minister of Interna-

tional Trade and Industry. The two

sides had reached a basic under-

standing by the time Viscount Da-vignon left Tokyo on Wednesday,

but wanted further working-level

talks before making commitments

EEC negotiators apparently think Japan is still being over-optimistic

in its projections for European VCR

demand, which the EEC expects to

show little growth in 1985. The two

sides are thought to have compro-

to specific figures.

The main negotiations underly-

well short of their ceiling levels.

#### Germans see EMS stability

WEST GERMAN monetary authorities believe there is a good chance that no currency realignment with-

in the European Monetary System

(EMS) will be needed for at least

another year. It is pointed out that the EMS countries are following similar economic policies (albeit with varying success) and that no general election is scheduled for a large member state in 1985.

Those factors, it is felt, help make for a further long period of relative calm in the EMS, which had seven realignments in its first four years to March, 1983, but none since then. It is agreed that much depends on the U.S. dollar, whose strength so far against all EMS currencies (including the key D-Mark) has

helped to ease strains within the EMS itself. Should the dollar fall sharply in coming months (and West German authorities hazard no forecast) then a surge of funds into the D-Mark more than into other European currencies would bring new tensions to

However, even in that event, it is noted that European central banks their holdings of D-Marks, and are thus well armed to defend their currencies through intervention if the need arises.

In a speech last week highly critical of aspects of the EMS, the Bundesbank President, Herr Karl Otto Pohl, acknowledged none the less that the System was going through a long period of relative calm.

#### **Delors** accord on EEC jobs

Continued from Page 1

sible for external trade relations with the rest of Europe, the U.S., and Japan, and with Sig Lorenzo Natali, the senior Italian Commissioner who takes on Lomé while retaining his responsibility for the en-largement of the Community to include Spain and Portugal.

Herr Karl-Heinz Narjes, the senior West German Commissio moves from running the internal mised on a bond of 5m to 5.5m units market to the powerful industrial

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# Vorld Weather Salzburg Sources Suppless Suppless Suppless Suppless Tappi Tappi Tennile Tenni

# Carbide unsure about Bhopal leak

Continued from Page 1

was empty and Tanks B and C were 300-foot flare chimney and passing full with gas that had been stored out into the air. However, the for some weeks because of a two- scrubber did not work and the gas mouth hull in pesticide production. passed into the air in its lethal It was in Tank C that, for a so far form. unexplained reason, the tempera-ture and pressure built up so much that the gas escaped down a special pipeline. (Tank B is still full and will be emptied soon, either by re-

weeks or by neutralising and relea-The pressure broke through a

shell should have been neutralised by not have time to work.

Last Monday morning Tank A caustic soda before flowing up a

There may also have

"We have been informed by a worker that the scrubber was not operating at all because it was under maintenance," said Mr R.K. Yaday, general secretary of the trade starting production for one to two

Managers say, however, that the The pressure broke through a scrubber was functioning. The trou-safety valve and the gas streamed ble was that the gas flowed through

surrounded with a thick concrete into a scrubber tank, where it so quickly that the caustic soda did

delay in taking preventive action to cool down the tanks. Mr Yaday says that when a gas leak occurs an emplovee has to break the glass of a pillbox, which releases water to cool down the tanks.

The gas only escaped for 45 minutes after 1am. So little is known about its lethal capability that the company assumed there would be only a small loss of life. Even 12 hours later, a maximum figure of fewer than 100 deaths was expectBy Paul Cheeseright

LUXEMBOURG IS compromise. The very size of its tentitory was the result of 19th century megotiation. positics are subject to edjust-ment through successive coali-

Its economic future lies in the search for balance between the demands of old industry and the pressures of new tech-nology. Its variety social harmony requires freedom to make money, and controls to

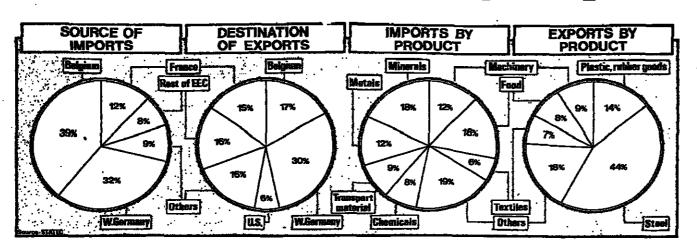
In its way this European micro-state exemptifies what is happening throughout an indus-trialised continent which has found itself being overtaken by new and less rigid economic

The Grand Duchy, effer all, was a single product state which clambed to prospenty when the steel it sold to others was the backbone of economic advance. Steel aroused and met social expectations. It meant a realisation of the dream of a full employment society.

Now the trappings of the thream remain in a society which by Western standards has scarcely any unemployment but the circumstances which set it off have departed. Arbed, the steel company, is not a contributor to the state, but a charge on it... It provides jobs but consumes wealth.

But the number of jobs is fewer. In mannerical terms, until last year a job lost at Arbed was matched by a job created in financial; services. That is no longer the case; Luxembourg needs new industry as much as any of the states around it.

At this stage, the pattern of compromises comes into play. At one level there could be no question of Arbed just firing fend for themselves. Rather of new ventures have to take mend or whether it should do they have been provided with place within the climate of more basic thinking and work work at guaranteed wages. What is called "social solitowards a vision which makes Arbed is probably the only steel darity" — that is, a centrally Luxembourg primarily a financompany in Europe which has been restricturing without forced redundancies.



This micro-state exercises an influence within the EEC that is considerable for its size. Its future prosperity lies in establishing new industries alongside the old

# Compromises with a purpose

basic Government choice about trois.

the type of new economic activity which needs to be en-"Labour costs are not so high as in most other European countries. They're less than in Belgium, the Netherlands or Gerconcentrate on high technology, create yet another pallid European wersion of Silicon Valley. Or it could just prop up existing industry.

"Labour costs are not so high control so high as in most other European countries in managenies its neighbours. The countries is in intention in its elect of the countries in most other European countries in most other European countries

by encouraging the development of existing industry.

There is a further level of too much longer. compromise. Changes in exist. The question he

industry.

In fact it has gone for both.
It wants the high technology, to be sure, but because it has made into the main priority it and balances between commendations of the sure of the to be sure, but because it has and balances between commade jobs the main priority it has come to the conclusion that there is more to be gained, at least in the immediate future, by encouraging the development of existing industry. those in the Grand Duchy who believe it is not possible for

The question here is whether ople and leaving them to ing industry and the formation the Government can patch and controlled wages structure cial and services centre with to be fought for i worked out through a system some industry tacked around and boardrooms. of conditional indexation, the sides. It is a question which, Smallness and

At another level there is a backed by internal price con- in varying degrees, is faced by position in the heart of Europe other and bigger Governments. What is clear is that Luxem-

> of the Grand Duchy for centuries: the German occupations of the two world wars are only the most recent occasions. The as the best defence.
> Within the alliance and the

> groupings which are either part of it or run parallel with ft, the future of Luxembourg, in a political sense, is more secure probably than it has even been. But Luxembourg's role still has to be fought for in chancelleries

Smallness and geographical

Luxembourg could be the centre of an international communications System.

applied to telecommunications.

The plan stalled for two reasons. First, because the power of Luxembourg was no match for France and West Germany, each of which had its own reasons for opposing the

The second problem was the opposition of Radio Television Luxembourg, which wanted satellite channels—and quickly and the French satellite was the quickest way of getting them. As RTL's parent is the biggest taxpayer in the Grand Duchy it had real power. A small state cannot fend off both its biggest taxpayer and its two most powerful neighbours.

any encouragement of, say, an

American or a Japanese out-sider wil make him the subject

telecommunications facili-

Had it come off it would have been a bold leap. The freedom to provide services which is the

European competitors.

At a detailed level, then, the power of Luxembourg remains limited. But on a political level, it exercises and fights for an influence which exceeds its size. A state which has a budget much the same as that of the Greater London Council but a population a twentieth of the size of London can send a representative to the EEC Council of Ministers with the

power of veto.
Where its own direct interests are at stake, Luxembourg has the protection of the rules of the EEC. For example, it can seek special provisions on the freedom of movement in the EEC to counter, say, an expected flow of Portuguese workers to the Grand Duchy when Portugal joins the Com-munity. (Portuguese make up a sizeable minority in Luxembourg).

of immediate pressure from the Its position in the EEC has been strengthened by the pre-At a policy level, just such a sence in the Grand Duchy of clash has been worked through on the question of a satellite. EEC institutions—the European Investment Bank, the Court of The Government, which lost power last June, favoured a Justice, some of the parliamen-tary services—and for three exembourg venture into space months of every year the Council of Ministers. with the Coronet satellite, carrying not only television channels

It has been argued many times that spreading EEC institutions around Europe is in-efficient and wasteful. But those in Luxembourg are needed for their economic benefits. The backbone of the growth of the Government fights to keep banking centre could have been them, just as the rules allow.



Profile: Jacques Santer, Government president

#### Adept conciliator at head of coalition

NO SURPRISES when Mr Jacques Santer became presi-dent of the Luxembourg Government after last June's election. He was the chosen successor of Mr Pierre Werner, the outgoing presi-dent and for long the major force in Grand Ducal politics. Mr Santer himself is young enough to dominate Luxembourg politics for at least a decade unless the electoral tides suddenly change. And he is lucky enough to be taking over with the recession

#### Aide

His move to the top job is a reward for a lifetime in politics. At 47, he has spent only two years of his working life outside, as a lawyer at the Court of Appeal after he had finished studying in Strasbourg and Paris.

He put his foot on the political ladder in 1965 as an aide to the then Minister of Employment Security.

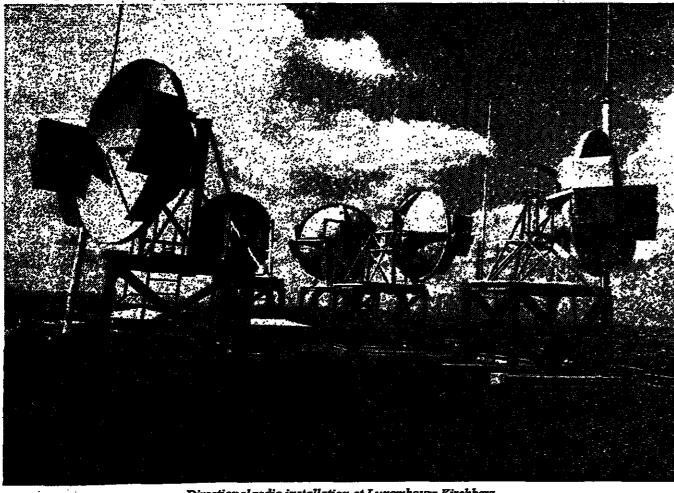
Since then he has been secretary of the Social Christians, the party president, a member of Chamber of Deputies,

member of the Europes Parliament—he was elected again last June—and has held a string of Cabinet posts.

Mr Santer has kept the Finance Ministry In the new Government. He first took it over in 1979 when the Social Christians came back into power after an electoral defeat five years previously. It ensures that he will not be

just a titular head of govern-He comes across as a couciliator, adept at political negotiation. His first success as leader, from his party's point of view, was to keep the main threads of Christian Social policy intact during the talks with the Socialists on the formation of a new coali-tion, even if he had to sacri-fice some of the choicer

government posts. "The new Government is working as a team. There is no difficulty in managing it," he asserted. That is not quite the impression of local commentators who see the first cracks in a partnership that, on the basis of previous Social Christian-Socialist coalitions, could be difficult to run.



Directional radio installation at Luxembourg-Kirchberg

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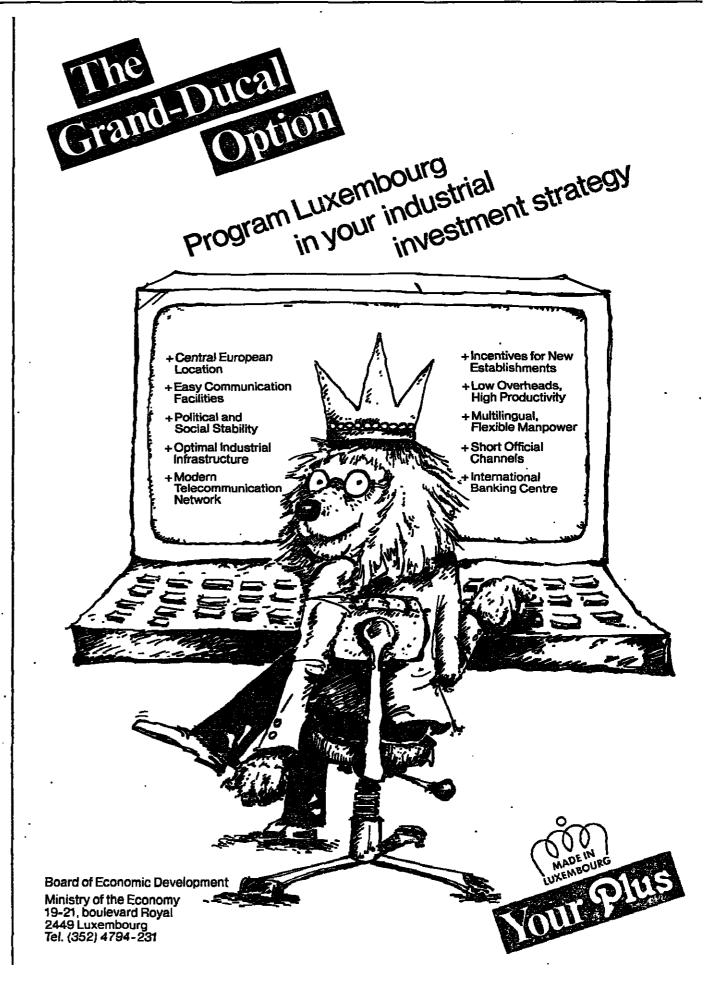
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#### Luxembourg 2

# Rhetoric but little change

#### **Politics**

PAUL CHEESERIGHT

LACK OF political polarisation is a difficult problem in a small country, says Mr Jacques Santer, new president of the Government, Certainly it is in Luxembourg where there is a high standard of living and a strong foreign labour force. The rhetoric can be strong, as the election campaign in the

summer showed, but since the entry of Socialists into a new Government in July with promises of new directions, little on the face of it seemed to have changed. Critics have been quick to

point out that Luxembourg's politics are much the same as politics are much the same as they were, only the labels have changed. What happened in June was that the old coalition parties of the Social Christians and Liberals—the Democratic Party—taken together, roughly held their ground. But the Socialists, picking up votes on the periphery of the major parties, polled strongly. Their presence in a new Government presence in a new Government

was inevitable.

That the two biggest parties could haggle for three weeks and then produce a common programme, albeit a trifle woolly one, is evidence enough of the lack of polarisation.

"This is not a marriage of love, but a marriage of reason," said Mr Santer.

The most significant change though is probably less in the was inevitable.

though is probably less in the composition of a new coalition composition of a new coalition pushing the Liberals into the cold for the first time in 15 years, but in the new importance won by the unions.

Analysis had noted a feeling in the electorate that the economic scheme which falls short of what they had been demanding. The issue is the most pressing in Luxembourg politics.

Under the traditional system there could be quarterly pay in the electorate that the economic scheme which falls short of what they had been demanding. The

Christian Social Party

Democratic Party

Communist Party

Enrolés de Force

Independent Socialists

Total number of seats

Green Party (Ecologists)

Socialist Workers' Party

Social Democratic Party

Independent People's Movement

**Chamber of Deputies** 

mounted more easily if the two main union groupings, one linked to the Social Christians but the biggest linked to the Socialists, were with the Govern-

There is a difference in the links, however, as Mr John Castegnaro, leader of the Socialist OGB-L, pointed out. "We have a party, the Social Christian Party has a union." In fact, the Christian Social union has about half the membership of the OGB-L whose numbers have swollen from 24,000 in 1979 to 33,000 this

was emphasied when Mr Casteg-naro's right-hand man, Mr Johny Lahure, was pulled straight from union affairs to be Minister of State for the Economy under Mr Jacques Poos, the Socialist leader who is vice-president of the new Government and in charge of both the economy and foreign affairs. affairs. Mr Lahure could find himself

being pulled two ways. The socialists campaigned hard dursuccesses campaigned naro dur-ing the election for a return 13 wage indexation—the system which had operated since 1948 was suspended in 1982 when devaluation of the Belgian france threatened a surge in prices. The unions are still pushing

#### Extravagance

But the Social Christians remain the biggest party in the Chamber and have managed to negotiate with the Socialists a scheme which falls short of what

cent. The automaticity fied, so that if, for example, competivity is threatened, there is power to stop payments. The basket of goods in the index is being changed and the base will not be 1948 but September 1, 1984. Further, Mr Santer has made it clear that in 1985 there can only be two indexed wage rises.

The Socialists, then, have been forced to swallow unpalatable changes to their original demands. The unions are, as they do not hesitate to say, realist, and may accept half a cake as preferable to the Government-controlled wage rises which worked from 1982. But they will be ready with charges of manipulating the index, just as they were in 1982. And certainly, by re-starting the index the Government is ensuring that the beneficiaries of indexation have permanently lost some purchasing power. The influence of the OGB-L

some purchasing power.

The influence of the unions, nevertheless, is wider than that exercised through the political parties. Luxembourg has a system of what it calls Tripartites, that is groupings of unions, employers and Government representatives which work at both sectoral and nat-

work at both sectoral and hat-ional level.

A Tripartite would decide whether indexation goes for-ward or stops. It could settle wage rates in the steel industry. The Tripartites thus have a power which in some cases could overshadow that of the Chamber of Deputies. But, said Mr Santer, "we are aware of damaging the authority of the

It is an old problem. A national Tripartite had the power to overrule the Govern-ment at the end of the 1970s, before the last coalition put a stop to it.

This suggests that there are no new problems in Luxembourg politics, only old ones which are dealt with in different

At the same time, the approach of the Socialists is Cham cautious. Mr Poos himself On appears to want to capture the says: cautious. Mr Poos himself On the Greens Mr Santer appears to want to capture the says: "The phenomenon is middle ground of politics and very serious politically as you even the rhetorical radicalism see in Germany and other of trade unions is directed countries. The problems of the mainly at keeping intact a system which over the years has carefully nurtured wage-earners in the interests of social peace.

The Liberals have gone into the cold at least in part because they appeared less keen on several countries. The problems of the younger generation, so we have to integrate them."

Analysts believe the Greens of the younger generation, so we have to integrate them."

Analysts believe the Greens have little future as a party but much more as an influence for change in the established parties.



Jacques Poos: after the

succouring industry in trouble. Mrs Colette Flesch, now the senior figure in the party, ran into difficulty over criticism of "sundown industries."

"On the surface," commented Mr Paul Helminger, the former Liberal minister, "in the initial stages of the Government, the element of continuity prevails over the element of change."

Underneath, he argues, there is more fundamental change because the Government is becoming increasingly tied to vested social interests.

The burden of his concern than expected, and this has led to extravagance and a greater concentration than desirable on preserving what Luxembourg already has steel and sluggish medium-sized businesses, as he put it, and the social security net. Not enough is being ventured on the new.

The Liberals are reflecting on their loss of power and seek-ing a redefinition of their ideas. That will be one form of pressure on the Government; another comes from the emerg-ence of the Greens in the

#### back over 125 years. is on In addition to comprehensive coveryour age of the domestic market and the needs

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the focus

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# A mainstay of the economy

#### Banking

PETER MONTAGNON

BANKING AND financial services have emerged as a mainstay of the Luxembourg economy over the past 10 years now that its traditional eco-nomic sectors of steel and agri-culture have moved into decline.

Today the banking sector employs more than 9,000 people which admittedly is only about 6 per cent of the workforce, but the major banks have become the country's largest single taxpayers, offsetting the drain on government resources caused by aid to the steel industry.

It is large because of this that Luxembourg is making a deter-mined stand to preserve and nurture its banking system in the face of international shock-waves that have begun to make the industry much less secure

than before.
The growth in business was already trailing off before the scandals that hit Luxembourg directly over the past two years in the form of the collapse first of Banco Ambrosiano and then of Germany's Schroder, Muench-meyer Hengst,

Where, in the 1970s, total assets in the banking system had been growing exponentially at rates ranging up to 50 per cent and higher, the annual growth rate today is closer to 10 per cent. Luxembourg's share of total Euromarket lending had fallen to only 9.5 per cent in the first quarter of this

1870s was determined largely by a continuing influx of new banks. Now most international banks that want to do business there and the numbers of indi-vidual institutions has Jevelled out at 115, the same as in 1981.
If anything, there is now some

tendency for banks to drift away as competition for business becomes more acute and costs and margins come under pressure. Schroder, Muenchmeyer's Luxembourg operation has closed down, while Landesbank Stuttgart decided to move its Euromarket business to London.

But bankers in Luxembourg still have considerable faith in the Grand Duchy's future as a banking centre. For one thing regulations have adapted to encourage invest-ment management business brought in by wealthy retail customers; for another profits continue to show fairly solid growth; and finally some bankers detect at last a slight pick-up in international lending oppor-

Though Luxembourg is poten-Though Luxembourg is potentially vulnerable as a central through having no real central bank that can act as a lender of last resort, its banks have not in general faced sudden withdrawals of funds, For one thing they are mostly subsidiaries of established international banks, but the country has also been helped by the fact that only a tiny percentage of its total lending (0.9 per of its total lending (0.9 per cent) has gone to Latin America. Three quarters of its bank loans are to customers in

the main industrial countries. Even the scandals which have hit Luxembourg directly do not seem to have had much impact year from a figure as high as 12.4 per cent in 1979.

In one sense this reflects the simple fact that Luxembourg Luxembourg bankers feared a

# you name it

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is now a mature financial rum on deposits, but it never centre. Growth in the early happened. Nor apparently was government has been seeking 1970s was determined largely this fear justified when the by a continuing influx of new German private bank Schroder broaden the range of financial Muenci-neyer collapsed with services available in the Grand

> A more direct threat to Luxembourg's future has been the general slowdown in whole-sale international banking as the recycling frenzy of the late 1970s abates. This has been coupled with a tendency for international banking business to be concentrated in the mega-

to be concentrated in the mega-centres such as London and New York which offer far greater depth of expertise not only in banking, but also in legal and accounting services, To counter this, Luxembourg has been fighting hard to establish a reputation as a private

banking centre.

But bankers also recognise that private banking business alone is not the answer. The backbone of Luxembourg's business is and always will be whole-sale harding sorrious mainly to sale banking services, mainly to corporate customers in Europe.

#### Encourage

trade finance.

Slowly the accent on trade finance and afortalt business (trading of short-term trade-related paper) is growing Inter-national Bankers Inc, one of the newest arrivals that was founded by M Jean-Maxime Lévêque, formerly of the nationalised Credit Commercial de France, has made a success-ful start by concentrating on

large losses at its Luxembourg Duchy. Emphasis has been number of investment funds, for whom the relatively favourable tax environment offers consider-

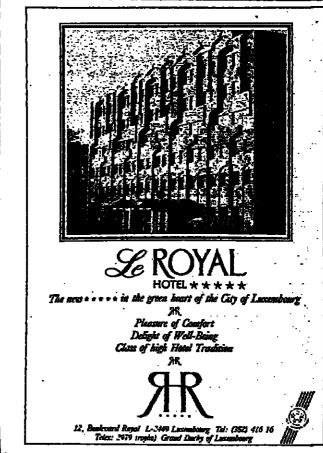
able appeal Insurance companies are also being encouraged on the grounds that they will bring with them sizable funds that need to be invested through the Grand Duchy's banking system. In all this the authorities still have to steer a narrow course between stimulating business

and preserving Luxenbourg's reputation for sound banking. There is no doubt that the quality of banking supervision came under attack after both the Ambrosiano and Schroder Muserbunger; grandels Muenchmeyer scandals.

In the one case this reflected the fact that Ambrosiano's business was conducted through a holding company that was not subject to supervision by the banking regulators (supervision is now carried out by the recently-founded Monetary Insti-

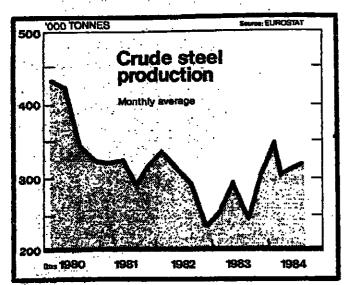
In the other, the German hank's losses were compounded by the fact that Luxembourg has no regulations dimiting lending to one customer or group of customers to a specific portion of capital.
The Monetary Institute is now

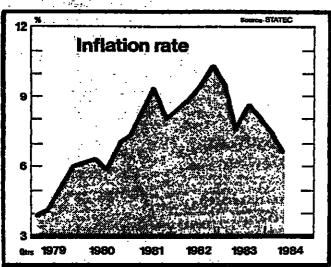
re-examining this question to see whether guidelines should be introduced.

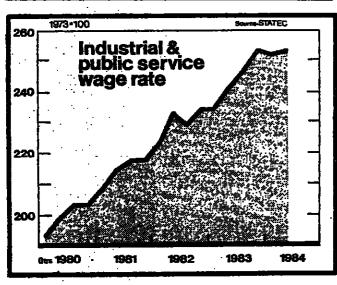


Evil Children

#### Luxembourg 3







Determination to cut costs and reduce debt

# Steelmaker back in profit

is the biggest employer in the investri Grand Duchy and the largest a year. single exporter. But since the in the steel industry the num-ber of jobs which have dis-appeared at Arbed is the equivalent of about 10 per cent of the total Luxembourg labour

The company has paid no taxes since the mid-1970s and has become a major charge on Government finances. Special taxes, both direct and indirect, imposed in 1983 to help the steelmaker struggle through, are called the Arbed taxes. Now, the Government is pro-posing to inject a further LuxFrs 9.3bn (\$155m) into the company and raise its stake from 24.5 per cent to over 30

per cent.

But the worst may be over.

"The taxes are high enough for spending on Arbed next year," explained Mr Johnny Lahure. Minister of State for the Economy. "And the LuxFrs 9.3bn will not go to Arbed in one year. The productivity of the industry is high; it is making profits. The object now is to reduce indebtedness."

Indeed, with the help of official finance, Arbed in the first half of this year made its first profit since the start of the steel crisis at Lux Frs 212m against losses of LuxFrs 945m in the

eme period of last year. Certainly the market has been better. Arbed's production of crude steel in the first three quarters of this year was 24.3 per cent higher than in the first nine months of 1983, while finished steel products, at 2.51m tonnes were 25.4 per cent higher.
The higher production has

the effect of cutting costs in two ways. The better utilisation of the Luxembourg plants meant that at least in the first months of the year, it was taking 4.5 hours to produce each tonne of steel, against 5.17 hours in 1983. The company's aim is to raise productivity to four hours per

Second the signing of a production sharing agreement with Cockerill Sambre of Belgium at the beginning of this year has meant that production is being centred on the most productive

At the operating level, costs start of the international crisis have been brought down to the point where the profit margin on each tonne has passed the level of LuxFr 1,892 considered necessary for financial viability by Mr Jean Gandois, the French consultant who devised the basis of the Arbed restructuring plan. But hanging over the group is this question of indebtedness. The effects of this were mitigated in the first half by the stability of the Luxembourg franc against the Swiss franc and the D-mark.

Heavy investment

tion, the company explained, as a result of the heavy investment spending at the end of the

Arbed's own calculation is that it needs refinancing of LuxFr 14bn. It sought LuxFr 10.4bn from the Government and said it was capable of finding LuxFr 3.6bn. But the Government, presumably to keep the group under pressure, is only prepared to find LuxFr 9.3bn. The general mode is the streets of the streets of the streets. The fact, an anti-crisis division was set up which provided public works employmen; at guaranteed wages for those leaving the steel industry, "the motive being to keep people of the streets." Mr. Casternaro

An application for approval of such financing went in to the European Commission in October, a necessary step under the collective EEC approach to restructuring the steel industry.

This collective approach, which involves not only control of subsidies but also control of the market through production quotas and minimum prices is working both for and against

But the controls also extend to exporting and Arbed is chafing at the restrictions on

ARBED IN crisis is Luxembourg in crisis. The steelmaker profits next year, but it also cuts under the terms of the 1982 is the biggest employer in the investment costs by Luxfr 1bn U.S.EEC carbon steel agree-

Although three-quarters of Arbed's sales are in the EEC, a valuable 5.9 per cent are in North America U.S. steel imports doubled between 1980 and 1984 yet the company's increase has been 15 per cent. Arbed complains. Its particular market is in tailor-made beams. used in the construction industry. Its agency in New York has orders which it cannot fulfil and the growth that Arbed could have achieved on the market is being taken up by producers like Mexico.

At home, however, the immediate problem for Arbed At home, however, the immediate problem for Arbed is keeping costs down. Conflict totalled LuxFr 65.2bn. Financing charges at LuxFr 4bn were running at 8.4 per cent of turnover, down from 9.5 per cent in 1982. to agree that wage cuts of 6 per And the balance sheet is hurt by the high level of amortisa-came into effect in 1983 and lasts until the end of this year, should be continued.

The general union line is that it wants competitive com-

was set up which provided public works employmen; at guaranteed wages for those leaving the steel industry, "the motive being to keep people off the streets," Mr Castegnaro

At the same time there has been a policy of early retire-ment, so that there have never been compulsory redundancies at Arbed. That remains the company policy.

Last year. Arbed's labour force diminished in size by 10.3 per cent, to just over 14,000. But now the reductions are nearly complete. The aim is to stabilise employment at about 12,500 by 1987.

P.C.

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# Pick-up taking effect

Economy PAUL CHEESERIGHT

GROWTH HAS resumed in the what hesitantly. There should be an increase in the gross national product of up to 0.5 per cent, climbing a further 1.6 to 2.0 per cent next year.

This has come about largely

because of the pick-up in demand for steel as the European economy has stabilised, but other manufacturing interests have also benefited. That much became clear after the first

guarter.

But the construction industry
has remained sluggish. The
Government, however, has been
taking measures to stimulate it and the effect may be apparent

few months will be the progress of the West German economy and, to a lesser extent, Belgium's. The pattern of Luxembourg's trading has ruled out any significant benefit from the speedy growth of the U.S.

conomy.

The Government is engaged in the delicate exercise of reviving internal purchasing power without letting inflation run out of control. Wage indexation has been resumed, although hadged with conditions though hedged with conditions and the Government wants to keep rises next year down to 4.2 per cent, rather less than the expected rate of price increases. Inflation last year was just under 9 per cent. This year the

and next year the Government is working on the basis of a further decline to some 6 per cent. "There is no room for big tax cuts in this state of the economy," said Mr Jacques Poos, vice-president of the

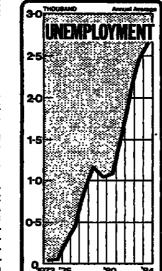
Government and Minister of the Economy. Stimulation of perindustry abroad rather than at home, he observed, so where there are reductions they will be addressed to the corporate sector.
The corporate sector is now

strong enough to have stopped shedding labour. Unemployment reached a peak in the first quarter but has since fallen back slightly. The economy has thus absorbed largely the shakeout in the steel industry, although there is now no autothough there is now no automatic connection between a rundown in steel jobs and a rise in opportunities in the services sec-

This has fed through into exports. No statistics are available beyond those for the first But the cost of sustaining the cost of sustaini quarter when there was a 17 per cent increase over the 1983 first quarter in sales to Bel-gium. But imports rose more than 28 per cent. The Luxen-bourg Government is dependent on work done in Brussels and figures from there are running some eight months behind.

Traditionally, Luxembourg has run a deficit on its merchandise trade but ended with a surplus on current account because of invisibles—LFr 62.4bn in 1982 on the latest figures.

There is little reason to sup-pose the pattern will be changed this year, although performance



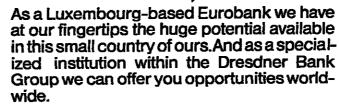
Arbed, the steel company at the to constrain the Government which is maintaining the temporary direct and indirect taxes first imposed last year. Its own long-term debt has risen 61 per cent since the end of 1981, al-though it remains under 10 per cent of the gross national pro-

duct.
The 1985 budget estimates a surplus of LFr 3.2bn, compared with LFr 807.9m this year and a deficit of LFr 2.1bn in 1983, as the Government continues on broadly the same course as that mapped out by its predecessor.

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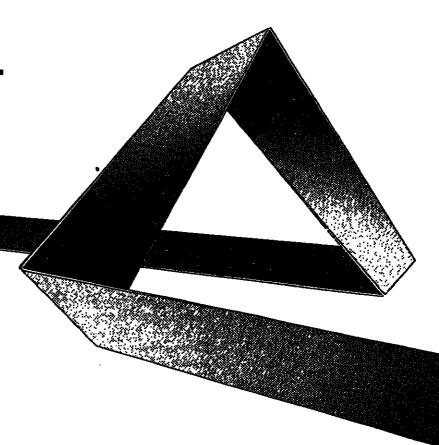


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### ARBED Steel from Luxembourg

ARBED, the Luxembourg-based parent company of an international group, has spent over 100 years in steel-mining, smelting, refining, rolling, processing and trading—and today is among Europe's top steel producers and manufacturers of wire products.

#### Highlights

(	<b>1.</b> )		
Production	9 months	9 months	Variation
(in million t)	1984	1983	%
Crude steel	2. <del>94</del> 6	2.369	+24.3
Rolled products	2.510	2.002	+25.4
Finance	6 months	6 months	Variation
(in FLUX millions)	198 <del>4</del>	1983	%
Sales	27.200	22.900	.+18.6
Net profit (loss)	212	( <del>94</del> 5)	

#### Sales organisations

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Steel
TradeARBED S.A., Luxembourg L-2930
LUXEMBOURG (GD)
TradeARBED (U.K.) Limited 58-59 Great Marlborough St.

LONDON WIV 1DD

Wire products TrefilARBED Luxembourg L-2930 LUXEMBOURG (GD) TrefilARBED (U.K.) Limited Imperial Chambers Prince Albert Street CREWE CW1 2DJ

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The Duchy's companies cannot rely on the domestic market. The operating method of three very different enterprises are considered here

NO LUXEMBOURG company but the smallest can survive without selling outside the borders of the Grand Duchy. Exports and imports make up 80 per cent of the gross national product, four times that of France.

Over the past decade, Luxembourg's merchandise trade has come to rely more heavily on products other than steel, so that there is now lively trade in, for example, chemicals and textile products Steel's contribution to exports has dropped from over two thirds in 1875 to just over 45

Geographical and historical links assert the importance of

the German and Belgian markets. Government policy aims to diversify the industrial base as a complement to the develop-ing financial and services

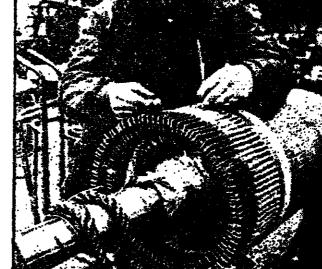
sector. It has fixed " as a fundamental and priority bjective the restructuring and diversification of the economic structure and the adaptation of the means of production to the requirements of pittless international competition," according to its statement of policy when taking office.

Industry's share in the formation of fixed capital has declined appreciably. Between 1970 and 1972 it was running at 37.4 per cent

of the national total, but by the end of the decade had declined to 23 per cent. By contrast, the share taken by services rose over the same period from 36.4 to 44.8 per cent. Then, of course, came the recession and a general downturn in industrial investment.

The reason behind the Government priority is clear. There cannot be too much concentration on services if a policy of full employment is to be followed.

The three articles here Show how three concerns-one private, .) e owned by foreign interests and one owned by the state—are tied in to the wider EEC economy.



Overhauling a turbine at the AEW repair works.

# Co-ordination on railways

RUNNING THE railways in Luxembourg requires a greater degree of co-operation and co-ordination with the railway systems of surrounding countries than anywhere else in Europe. Only Switzerland has to practice the same sort of accommodation in the operation the changeover of Belgian the changeover of Belgian to the system of its railways with those of its railways with those of its neighbours, but, being a tonnes. CFL is also competing with road hauliers for the higher value goods which are transported in wagon loads as opposed to the bulk traffic train loads.

A new marshalling yard at Bettembourg, close to the french frontier, opened two years ago, has put CFL in a better position to compete for

Total amount for 1981 ECU 190,000

the changeover of Belgian trains operating on one volttrains—operating on one voltage—to the different voltage of the Luxembourg and French systems. West German locomotives have dual voltage which can be changed at the frontier with Luxembourg. Another difficulty can be hanguage with drivers of French, West German, and Belgian trains having to be given in-structions by the patient Luxem-bourg station manager in the appropriate language.

Luxembourg Railways (CFL), meanwhile, has problems other than purely operational which relate to its location. Transit traffic, over which it has no traffic, over which it has no control, accounts for about one-quarter of CFL freight tonnage. For this particular traffic, the railways are in competition with road and waterway alternatives flust as in other countries. Should tariffs for carrying traffic on the Rhine be set at a level to intensify compeat a level to intensify compe-tion, there is nothing that the railways can do to lure that traffic back. Luxembourg is only one of the freight corridors between the industrial centres of its neighbours.

#### Revenues

The importance of freight to CFL can be judged by the fact that it brings in about four times the revenues earned from passenger traffic—last year pas-senger revenues totalled senger revenues totalled LFr 311m compared with LFr 1.322bn from freight The level of freight carrying

is largely dependent on economic activity, particularly for bulk materials where road hauf-Capacity utilisation in industry age is less attractive from a financial as well as environmental viewpoint. The Luxendourg steel indus

try is critical to the health of the freight sector, and those of Belgian and Lorraine. CFL has been diversifying its bulk freight business, however, with Printing some success—petroleum, liquid Plastics progas, and cereals, both transit and internal, have been added in Rubber recent years.
In spite of this diversifica-

tion, total freight tonnage last products year—12.975m tonnes—was the Metal working lowest for many years. It compares with 23m tonnes carried in 1974, CFL's peak, which was about half that carried by Swiss Artificial fibres

This year, the increase in steel output and services sector has Source: STATEC edged up freight business and

years ago, has put CFL in a better position to compete for such traffic both internally gen-erated and transit.

The Luxembourg govern-ment's strategic plan for the railways envisages more traffic being switched from road to rail. If this is to be achieved and it is an aim shared by most governments which have found it more difficult to put into prac-tice than put into plans—continging investment in the net-work will be needed.

This requirement has to be seen in the light of the fact that the running costs of the railway require heavy subsidies, in spite of the fact that passenger traific—international and national
—has been growing steadily over the past ten years.

The first trains in Luxem-

bourg began operations on October 4, 1859, and there have been many celebrations this year of the 125 year history. Sig-nificantly, the first trains were to Brussels and Metz, emphasis-ing the international base of

the railway.

The possible TGV link-up of Paris, Brussels and Cologne—which would probably include Luxembours—could re-emphasise the importance of the country to the international net-

For the bulk of its earnings from freight, however, CFL must contend with the fact that it is "on the way to everywhere' but it is not at the hub of with Europe's communications.

Steel

Clothing

Rubber

products

Plastics processing

Non-metallic mineral

Mechanical machinery

Industrial average

Vehicles and components

Hazel Duffy But when it comes to the export

(per cent)

# Porcelain made for export

PRACTICALLY THE entire output of the porcelain factory of Villeroy and Boch on the outskirts of Luxembourg city is destined for export, to West Germany, France, and now above all the U.S. From a site where the company has made where the company has made earthenware, stoneware and porcelain since 1767, the repu-tation of the Grand Duchy is being spread around the world on the bottom of dinner ser-

More than 1m separate pieces of porcelain are stacked 30 ft high in the warehouse at Septfontaines.
The company's Luxembourg

factory, once the hub of the family business, is now just one arm of an enterprise with 14 factories, 14.000 employees, and a headquarters in Mettlach,

West Germany.
Septiontaines where PierreJoseph Boch set up business 22
years before the French Revolution, to take advantage of tax advantages and privileges offered by the Empress Maria Theresa of Austria (Luxembourg has been in this game for longer than one thinks) is now just one of four factories in the dinnerware and crystal division.

- 1983

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81

77

of porcelain, Laxembourg is in charge for the whole group.

Indeed, the Luxembourg division has been enjoying a remarkable renaissance in the past eight years or so. Figures are a little hard to come by, but employment has virtually doubled from about 600 to 1,100 in that time, and output is now running at 1.2m pieces a month, more than double the level 10 years ago.

The secret of their success has been in the marketing of a whole range of new and often highly-original designs in the staid old world of dinnerware and by concentrating almost ex-clusively—about 95 per cent-on export, designing patterns aimed at individual markets.

The breakthrough came with one they call Naif, a whole series of scenes from town and country life, painted by naive artist Gerald Laplau.

"Naif is our third pattern now and that was our break-through in the U.S.," says Mr Robert Meyer, commercial director at the factory. "It has been an extraordinary success both in the U.S. and in France."

pays to come from a small country. "The manufacturers in big countries like the UK or West Germany have such big internal markets, they don't have to bother too much with exports," Mr Meyer said. "We have no internal market, so we must be export-minded."

As a result, the Luxembourn porcelain works has a reputation in the industry for producing original designs and breaking new ground, almost entirely using the work of freelance

The factory is now the fourth largest employer in Luxem-bourg, although its workforce is almost two-thirds foreign: the workers, 60 per cent of whom are women, come from villages across the borders in both France and Belgium, brought by bus every day.

**Oventin Peel** 

# Satellite TV extends coverage

than 40m EEC citizens each week listen to or watch programmes of Radio-Télé-Luxembourg, CIT's trade name.

In Belgium, nearly 80 per cent of homes are on the cable circuit that pipes in RTL programmes direct. North-east France and the Saarland, West Germany, also receive the TV signal. Radio penetration reaches most of Europe with the UK, a relatively obscure colony of the RTL empire, providing an audience of more than 1.5m nightly for the lecendary output of Fabulous 208.

#### Exclude

But up until now, 54 years since its foundation, the RTL operation has been hamstrung by a jealously-guarded nationalistic broadcasting law that excludes the transmitters of foreign nations.

ctal profile. The Government, stood to be raising the price) more than aware that its and there are a number of more than aware that its and the traffic.

LFr 1bn (\$16.6m) tax revenues unknown elements in the traffic.

The scheme met immediate from the company are the biggest single contribution to the
Treasury each year, has ensured that a majority of Luxembourseries deminate the bigsatellite experiment—how many
gest single contribution to the
subscribers will invest in the
Grass also points out that

"IT'S MIRACULOUS," says M
Gust Graaa, president of Compagnie Luxembourgeoise de Télédiffusion. "A socialist Audiofina but others also by government has given the two best satellite channels in Europe to a company based in Luxembourg."

For most Europeans, Luxembourg is not so much a country as a broadcasting station. More than 40m EEC citizens each week listen to or watch pro-

vision programming.
The coming of the age of the television satellite is now about to change RTL's long confinement to the vicinity of its borders, at least allowing it to realise its international ambitions.

The impact of the deal will be to expand RTL's television "footprint" — broadcasters, jargon for the signal's geo-graphical spread—to about 80 per cent of France and West Germany, Northern Italy and parts of Spain, the Netherlands and the UK.
In a stroke, a television

This is despite CIT's substantial (CLT will not reveal genuinely international finanfigures and France is understood to be raising the price)
and there are a number of carrying

the dual function of ing public will embrace the
broadcasting and extra costs for reception, or adtelecommunications

telecommunications

telecommunications

telecommunications subscribers will invest in the consistion both from the Sociacostly disc serials is just one. list opposition and M Grass. bourgeoise dominate the board.
And it is also insisted that operations remain based in the Grand Duchy.

But ownership is in fact held

M Grass also points out that they claimed that the alternative project threatened to under the project threatened to u

ing on a new calculation. The television bridgehead in Europe rules are changing all the and warned covertly that it time," he says. rules are changing all the time," he says.

though rising yearly, should not be dramatically increased. And the company appears deter-mined to maintain its tight stafmined to maintain its tight starting levels. With a new German service now on the air, RTL will simply broadcast to a larger audience, initiating in-house about 55 per cent of its total programming and buying in material such as U.S. films and rock shows from elsewhere. rock shows from elsewhere.

#### Controversy :

But with cabling still in its infancy in most of Europe, no one has doubted that satellite broadcasting is the route to folflow. What has stirred con-troversy, is CLT's choice of the French project.

The issue merged as a major

and the UR.

In a stroke, a television audience of something over 4m will be expanded to a potential 200m, with all the consequent implications for ratings and advertising.

At the same time, the relative costs of this growth are small.

An expanded to a potential of a Societe Luxembourgeoise de Satellite to develop an alternative project with an alternative proje row during this summer's elec-tron campaign when the former At the same time, the relative American consortium for the costs of this growth are small. GDL-Coronet satellite scheme. costs of this growth are sured.

Certainly, the price of leasing the satellite channels will be ambitious plan involving the use of a satellite capable of the dual function of

ime," he says.

But programming costs, against both RTL and Luxem-

bourg's financial market.

M Grass also feared the complications of moving into the telecommunications field. "With

project has not been shelved indefinitely, though, officially, further feasibility studies are under way, On reflection, the decision was

probably right. The EEC's attempts to harmonise broad-casting regulations across the airwaves of the Ten-first presented this summer—are far from fruition. To add to these the even more labrynthian com-

already delayed through tech-nical problems and it is yet too early to estimate with any accuracy how warmly the viewvertising companies' interests in the new outlet.

Meanwhile, CLT is rapidly expanding its subsidiary opera-tions, including a chain of inter-M Greas also points out that They claimed that the alterna-national production companies Miracles, after all, tend to

Ivo Dawnay



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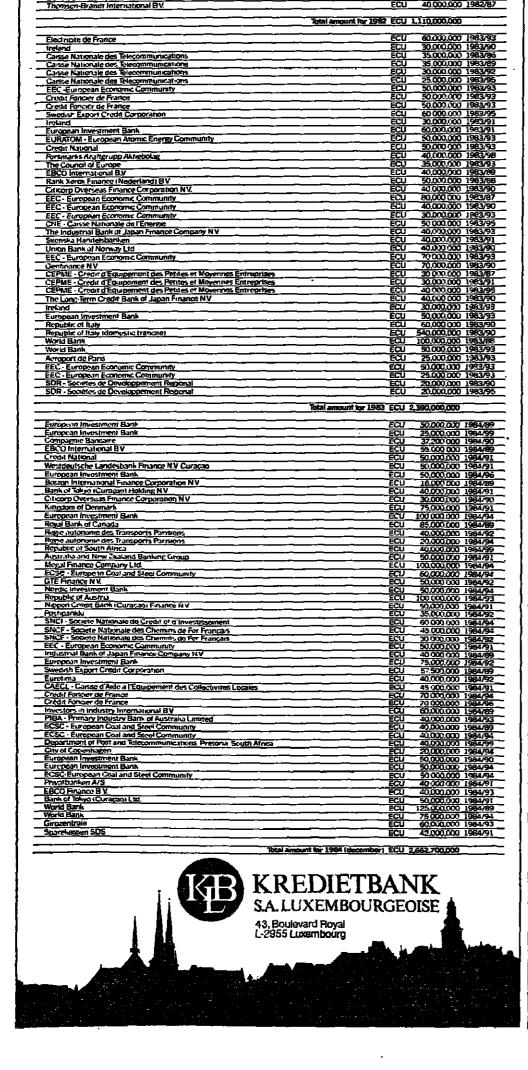
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#### Luxembourg 5

# Success in attracting industries

#### Diversification NO DAWNAY

AN ACCURATE sense of scale tends to be illusive in Luxem-bourg's small town atmosphere —not least in the Rue de la Congregation, an alley-sized street that houses several minis-tries along with the Societe Nationale de Credit et D'Inves-tissement (SNCI).

But for the SNCI, the Grand Duchy's main agency for attracting foreign investment, scale plays a major part in the sales drive. And the stakes, at

least are large.

M. Raymond Kirsch, the SNCI president, is more than aware that there are few prizes for quaintness in the international scramble to draw job-creating industry. Instead, he makes the intimacy of Luxembourg's government machine work for

"If you presented me with company with all its plans fully drawn up. I could deliver two ministers' signatures approving the scheme within 24 hours," he says.

#### Concentration

Few, if any, rival countries could offer the same service, though few also have suffered the same concentration of industry in a single sector.

Despite a diversification policy founded in the 1950s, only a decade ago more than 60 per cent of Luxembourg's exports in goods came from the steel industry, accounting for a quarter of the Grand Duchy's gross domestic product and employing 18 per cent of the

To tackle the problem, SNCI was set up in 1977 to organise an orderly retreat from steel and the creation of a new and much more diversified spread of industrial interests.

The level of its success can be measured in the attraction of 55 companies to the country, investing some LFr 20bn and creating more than 3,000 jobs. But this has to be seen against the shake out in steel and related industries. Since 1975 the sector has shed some 12,000 jobs and cut production by haif. SNCI, meanwhile, bourg option, Prime Minister currently claims a job creation Jacques Santer gave heavy rate in new industries of about emphasis to industrial diversification jobs a year, and M. Kirsche cation in his Government would like to see that rise to an declaration released last July average 1,000 with a rate of shortly after the new Governhetween 1,200 and 1,400 over ment was installed. 1,200 and 1,400 over ment was installed.

four years.

This promised to raise the

MV

disposal comprise a mixture of tax incentives, credits and loans, backed up by a healthy balance sheet that this year looks set to rise from Laxer 3.4bn to about Laxiff 12.5bn and showing gross profits of around Laxiff 200m. As applications come in, the investment board seeks to achieve a rough parity in the share of the risk between the applicant company, the banks and the state, with the SNCI offering loans of up to 25 per cent of the cost of capital equip-

ment to be installed The main channels for sup port include: Equipment credits loaned at a rate of 4.5 per cent with a special guarantee fund covering

 Classical long-term loans usually averaging about 10 years at a rate of 10.5 per cent, but ranging from 5 to 15 years SNCI refuses short-term busi

 A new formula capital loan on variable interest rates but only repayable at the end of the only repayable at the end of the 5 to 10 years lending period;

In exceptional discumstances, the Government will also consider taking equity in an enterprise—but this is only in exceptional discumstances on

the company's request; SNCI also handles the payment of the European Coal and Steel Community's aids for Luxembourg along with export credit financing.

The organisation has also followed the Europe-wide trend towards creating industrial parks, and so far has created about 900 hectares of specially designated areas for new development schemes

But, despite these efforts-the Luxembourg Government believes that more must be done to compete with the massive incentives on offer in rival countries.

M Kirsche makes it clear that there are no embitions to be competitive with regions on the periphery of the EEC—Ireland or Southern Italy for examplewhere incentives to industry

are immense.
"We are a high wage country —a little lower than the Belgians or Germans—but the Dutch, for example, are very competitive," he points out. In an effort to boost further the attractiveness of the Luxembourg option, Prime Minister New businesses in Luxembourg

Sector	Number of	End-1983 employmen
Production and first processing of base		
metals Processing of non-metallic mineral	2	115
products	7	413
Chemical industry	3	75
Metalworking	8	393
Manufacture of machines and equipment	3	77
Car manufacture; spare parts	4	408
Manufacture of precision instruments, optical equipment, plastics for electric		
and electronic industries	3	458
Paper industry, printing and publishing	2	38
Rubber manufacture and plastic processing	9	444
Other processing	41	2.421
, Building and civil engineering	3	68
Wholesale and retail trade	4	98
Transport and distribution	2	62
Other activities	6	647
Total	56	3,295

\* Set up since 1975 Source: Department of Information, Luxe

the capacity of SNCI to intervene, specifically promising to promote investment and savings

next year is also expected to allow a review and revision of the rules on the writing-off of capital investment against tax. Companies will also be given tax incentives to reinvest profits in capital assets and a special law will be introduced giving incentives for risk capital.

#### Repeal

Furthermore, legislation now under discussion may repeal the 15 per cent ceiling set by law on the level of subsidy to new investment the SNCI may give to any one company or project. The Government is particularly anxious to boost the fortunes of the southern part of the country the area most devastated by the decline of steel.

To do so, it is expected to regionalise the diversification policy, thereby allowing more flexibility in directing the incentive schemes to where they are most needed. Companies wishing to set up in the worst hit areas may as a consequence be able to claim Government finanthough perhaps no greater than though perhaps no greater than able to claim Government man-cial support of as much as 25 per cent for new capital investment, though this ceiling presented by an intimate investment, though this ceiling presented by an intimate administration, low on red tape

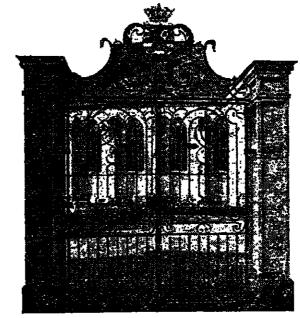
European colleagues in pursuing with any particular vigour the new technology industries. Civil servants have estimated, with some justificain job creating enterprises industries. Civil servants have estimated, with some justification, that these capital intensive activities are not necessarily the ones that generate most work.

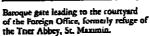
Substantial success has been industry with the notable exception of Monsanto which closed its fibres plant in 1980 after 15 years with the loss of 1,000

Much emphasis has, however, development programmes where companies have been allowed higher tax write-offs than those allowed for other capital equipment. The proviso, of course is that the fruits of this research are exploited within the Grand

A quick scan of the com-panies attracted to the country reflect this tendency to special ist activities. Revealingly, per-haps, only nine of the 55 companies attracted to invest have started with more than 100 employees, many have less than 50.

figure is still being debated. administration, low on red tape interestingly, however, Luxembourg has not followed its markets of the EEC.







The Alzette Bridge in Clausen.



One of the two lions in front



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Luxembourg's policies and style of diplomacy make the Grand Duchy the most community-minded of the EEC countries

# Demonstration of the art of compromise

IT IS an abiding irony that the most famous decision of the European Community to which Luxembourg lends its name—the so-called Luxembourg compromise—means just the opposite.

Never precisely defined, it was the agreement by which any individual member state can, and all too frequently does, refuse to compromise on a particular issue on the grounds of "vital national interest." Introduced at the insistence of General de Gaulle in the interests of France, it has General de Gaulle in the interests of France, it has latterly been well exploited by Mrs Thatcher in her battle to win back a budget rebate for

Part of the irony is that Luxembourg, by far the smallest member state, is itself often the very embodiment of compromise in the Community.

"With one or two exceptions, we have no points on which we can never compromise," says M Jean Dondelinger, for many years permanent representative of the Grand Duchy to the EEC and now the top civil servant in the Foreign Ministry. "That means if we play it well, the outcome is usually close to our position."

Indeed, by most yardsticks, Luxembourgers must qualify as the closest thing to true Euro-peans in the Community.

peans in the Community.

On the one hand, they speak more languages than anyone else. Practically everyone speaks at least two, most of the population speaks three, and a very large number are perfectly competent in four: French, German, Luxembourg's own inimitable dialect, and English, Dutch, Italian and Portuguese are often thrown in for good measure, thanks to immigration.

One concerns its status as a centre of European institutions, what is known as "la politique du siège." The other is the subject of free movement of labour, and the influx of immigrants that is likely to

#### Identity

Luxembourg could once very well have been a sort of neutral Washington DC for a United States of Europe. In the end that was scotched by the fear that was stotched by the leaf that such a role might swamp the national identity, quite apart from bringing in a flood of non-Roman Catholic and probably loose-living Eurocrats, so Brussels got most of it.

Today the Grand Duchy is a sort of half-capital of Europe, but none the less determined to keep it that way. The problem is that the pull of Brussels is very strong, and Luxembourg has to fight a continual battle

"It is not just a matter of setting up buildings, and having 3,000 or 4,000 consumers boosting the national economy. The problem is to overcome the legal, also belongs.

absurdity of having a national sovereignty with fewer than to maintain staff numbers, ever 400,000 people," according to since the European Coal and one leading official.

On the other hand, Europe The most bitter struggle has impinges on everyone's life. For been to hold on to some part



which used to meet both in Luxembourg and Strasbourg. It is now almost four years since the MEPs last used their hemicycle on the kirchberg, centre of European institutions on the outskirts of Luxembourg city

The Luxemburgers are themselves partly at fault: they re-jected an over-ambitious design for a new Parliamentary building, which would have provided all the members with their own offices. Strasbourg saw its chance and built one. So the MEPs decided they would hold all their monthly plenary ses-sions in the latter, their weekly committee meetings in Brussels close to the European Commis-sion and simply keep their per-

manent secretariat (2,300-strong) in the Grand Duchy. The Luxembourg hemi-cycle may yet be used again, because it can accommodate all the members and interpreters of an enlarged Community, when it expands to include Spain and Portugal, whereas Strasbourg will have to be extended. But the respite is likely to be only

For the rest of the institutions, Luxembourg insists that all relating to finance and the law should be based there. That means the European Court of Justice, the European Investment Bank, and any proposal in the future to have some sort of European central bank, in addition to the European Mone-tary Fund. The Court of Auditors, part financial and part

Steel Community headquarters went to Brussels, and now keeps some 2,100 based on the Kirch-berg in a variety of divisions,

the European Parliament, from the computer centre and statistics department to publica-tions, translation services, investment division and general administration.

Any reduction would be strenuously resisted by, for once, an uncompromising Lux-embourg.

The other key sticking point for Luxemburgers is immigration. Once again, feelings are ambivalent, between the need to preserve mational identity, and the desire to attract whath corrected run both services and

The result has been a remarkable 37 per cent of the workforce coming from outside worktorce coming from ourside the country, although in overall population terms the figure is only 26 per cent. They come from Belgium (where Luxem-bourg province is virtually a labour colony of the Grand Duchy), France and Germany to work during the day, but more importantly from Italy and Portugal on a more permanent

Italian immigration dating from the start of the industrial age has been remarkably well integrated, but the fear now is that when Portugal comes into the EEC, a huge influx could upset the whole Luxembourg

labour market.
"For us, the labour market is as sensitive as olive oil or vegetable imports are for others." M Dondelinger says. As a result, Luxembourg has persuaded its nine fellow members to seek a 10-year transition period before allowing free movement of Portuguese and Spanish workers after accession.

Spanish workers after accession.

Perhaps both issues—immigration, and hosting the European institutions—simply confirm that Luxembourg is as "European" as any other EEC member state after all. There are some issues on which national interest is paramount, and compromise very difficult to stomach.

Power by co-operation

# Influence won through pacts

Lorraine and Luxembourg. Now, running in parallel with the firmer and more established unions, there is an attempt to re-fashion some of the links between these three regions.

Bleu, more than 60 years old, is the base. Within it, relations are back to normal again after the upheaval of, and resentment in Luxembourg about, the sudden devaluation of the Belgian franc in spring 1982.

The Belgian and Luxembourg francs are held at par, but one of the results of that crisis in relations—"the only tangible numerical result," according to Mr Plerre Jaans, director-general of the Luxembourg Monetary Institute—is to raise the amount of banknotes, Luxembourg issues itself.

#### Distribute

After the 1982 crisis, Luxembourg won the right to issue 20 per cent of the notes in circulation, up from 10 per cent prean issue of LFr 1,000 notes which, in the absence of any purely lauxembourg figures on cash habits, it will distribute at the same rate as Belgium would do.

A less tangible result of the 1982 row, said Mr Jaans, is

better co-operation and consul-tation between the LMI, the Grand Duchy's equivalent of a central bank, and the National Bank of Belgium.

LUXEMBOURG uses influence Luxembourg rates continue to as a substitute for power. If he slightly lower than those of

SSII

LUXEMBOURG uses influence as a substitute for power. If there is a single dominant theme in its diplomacy, it is the efforts made to avoid being trampled on.

The result is a series of alliances, in which the Grand Duchy is always the junior partner, but which nonetheless provide the means to prevent it being ignored. Closest to home is the Belgium-Luxembourg Economic Union (Bleu) which fits neatly into Benelux, making the link with the Netherlands, which itself fits into the European Community and in a wider sense into the North Atlantic Treaty Organisation.

The 1914-18 War destroyed Luxembourg's link with Germany through the Zollverein, a customs union of the German states with which it had been associated since 1842. The war also interposed political frontiers between the natural economic unit of Saarland, Lorraine and Luxembourg Now, running in parallel with the

bourg products.

Both countries are keen to see their ties with the Netherlands through Benelux tight-ened. The three consult about monetary matters, but closer links in this area seem to be

links in this area seem to be ruled out.

"It is no secret that the Netherlands has been able to pursue a different exchange rate policy," says Mr Jaans.

"They have gas and industry which is not performing too badly. So they have been able to peg their currency practically to the Deutschemark."

So the drive for greater cooperation in Benelux, endorsed operation in Benelux, endorsed by the Luxembourg Government at the 40th anniversary celebra-tions of the organisation last September, will be directed

The latest economic initiative taken by the three has been to introduce a common customs document for ex-changes between them, a pre-cursor to a wider development within the EEC. But for the Luxembourg Government, which feels that institutionalised economic co-operation has run its course over the last 40 years and is not likely to go much further, the major interest is political.

" Benelux is one of our possi bilities to increase our weight in the EEC," said Mr Jacques Poos, the vice-president of the

And after the EEC. the wider world. Benelux wants to be accepted as a bloc and take Neither is running a money target policy. Basically their monetary policy is interest rate oriented, Mr Jaans explained. But because there are only three or four institutions in Luxembourg — notably the Caisse d'Epargne de l'Etat—which are instrumental in estab-

Paul Cheeseright

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# Reviving battered region

SAAR-LOR-LUX is not an international acronym that trips off the tongue. It is in fact a loose agreement to co-

fact a loose agreement to cooperate between the Luxembourg Government and the
provincial governments of
Saarland in Germany and
Lorraine in France.

The great difficulty is that
the major decisions affecting
Saarland and Lorraine are
taken in Bonn and Paris, so
that the official opportunities
for combined economic action
to beat recession and stimulate industrial regeneration
remain limited.

Frontiers have torn apart what until the 1914-18 War had been a natural economic region based on heavy indusregion based on heavy indis-try. But more recently the recession of the 1970s has exposed the severity of decline. The steel and coal of the region are no longer the motors of economic progress, but the infrastructure of the region remains, albeit some-what battered.

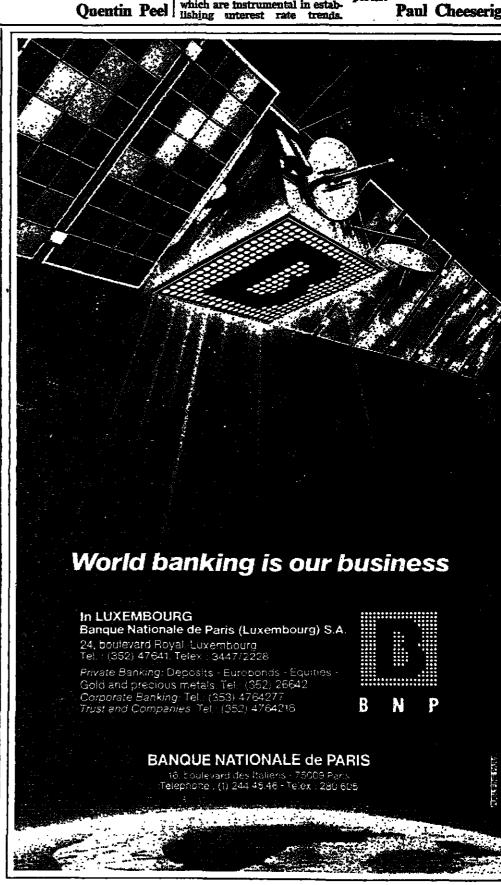
Businessmen in the three areas, formed into the Inter Regional Institute, are now trying to foster the co-operation that eludes governments.
The present chairman is Mr
Norbert von Kunitzki, a senior
executive at Arbed, the Luxembourg steelmaker which is still the titular owner of a major plant in Saarland. He explains that the insti-

He explains that the institute is seeking to push governments into making marginal
investments to help pull the
region together; anything to
soften the effect of the
frontiers and stop people
from drifting out of the
region.

For example, the institute
is pushing for greater cooperation between the railways, so that without addi-

ways, so that without addi-tional capital investment there would be a circular route joining cities of the region — Trier, Raisers-lautern, Metz, Nancy, Luxem-bourg itself and back to Trier

In addition, the institute has prompted the establish-ment of an inventory of the region's resources, and it has pushed for a common core of studies at universities in the region. And it is advocating a joint system of flood warnings for the Moselle, which regularly overflows.



THE



# SECTION II – COMPANIES AND MARKETS

# **FINANCIAL TIMES**

Monday December 10 1984



### African Development Bank issues first subordinated debt

BY PETER MONTAGNON, EUROMARKETS CORRESPONDENT. IN LONDON

THE AFRICAN Development Bank coment bank to issue subordinated out jeopardising its rating in the debt last week with the launch of a bond markets, where its senior debt \$100m floating-rate note and a is rated AAA by Moody's and AA by \$250m, 10-year Euronote facility, Standard and Poor's. That might be \$250m, 10-year Euronote facility, which is being arranged by Dean

seems rather unlikely for a development bank with its capital owned by its member governments crisis. Implicitly at least, those governments back up all the bank's borrowings through its right to call on tional capital. That being said there seems to be little point in trying to

The African Development Bank. which was established in 1963, is a relatively young institution that has only recently started to tap the pubries an underwriting fee of % per lic bond markets in any sizeable way. In such markets it has to defend itself from the suspicions of in-vestors who worry about the quality terbank offered rate (Libor). Lead of the capital backing from some of

that borrow from it.

As part of that defence, it has decided to limit the issue of senior able capital of member nations (basically industrial countries) that do not borrow from it.

Priority would be given to repaycapital from its shareholders.

Such a self-imposed limitation would also mean that the bank's total borrowing capacity would be restrained if it were not able to create another class of debt that was entitled to no such priority. Hence the introduction of subordinated debt which is subject only to the broad limit that the bank's total borrowing must not exceed 80 per cent of the callable capital of all

The bank has thus found a methne the first multilateral devel- od of increasing its borrowing withfood for thought for other develop-Witter Capital Markets and S.G. ment banks, such as the World Warburg. Bank, which is being urged from many quarters to expand its activities as one contribution towards easing the developing-country debt

The World Bank's proven track record in the markets, its high net earnings and liquid reserves of them in time of need to pay in addi- \$15bn means that it feels under no pressure to enhance the quality of its bond market borrowings in that rank its debt with a distinction be- way. In fact, it has always resisted tween senior and subordinated bor- any suggestions of adjusting its gearing ratio, which is in any case calculated without reference to its borrowing level.

The African Bank's facility carcent and involves the sale of Euronotes bearing an interest rate at a underwriters are Sumitomo Trust International and Amro Interna-

It came in a week when Europote business again dominated the Eudebt to 80 per cent of the total call-rocredit market. Nestle's \$1bn facility was heavily oversubscribed, attracting contributions totalling some \$1.7bn by Friday night, and Occidental Petroleum took the uning that debt in the event of a default that forced the bank to call in five-year facility without any intermediating investment bank.

> It has invited banks to enter the facility on terms that include a % per cent underwriting fee, a maximum yield for the Euronotes of 20 basis points over Libor and a frontend fee of 20 basis points.

Elsewhere, India is proceeding with its borrowing plans. Its Indus-trial Credit and Investment Corporation has begun sounding the market on a \$40m borrowing.

# Floaters bellyflop on to softening bond market

Last week saw a spate of floating rate note issues in the dollar sector, totalling \$1.22bn, writes Maggie

Urry in London. week these normally staid instruments were falling faster than fixed

Some of the earlier issues were successes. African Development Bank and National Commercial Bank of Saudi Arabia were both doing well even on Friday morning when the market was at its worst.

Four deals - those for National Bank of Detroit, Republic New York, First City Bancorporation of Texas and Rothschild - were well under water by the weekend.

FLOATERS are being renamed Dealers blame a combination of a cent containers in the Eurobond market, poor market, little-known names (at cent.

Some bellyflopped into the soft- small recovery in the afternoon ening market, and by the end of the when the panic sellers finally dried up. Republic New York was bid at 98%, adrift of total fees of 86 basis points, while Rothschild, where gross commissions were 100 basis points, was bid around 98%.

Fixed rate issues were suffering by Friday as well, with the New York market sliding. Syndicate managers are beginning to wonder whether they should turn down deals which come in special registered form. The issue from Federal Home Loan Banks was offered on Friday at a discount of 2% per the U.S., the bonds cannot be recon-bonds yield 11.65 per cent compared

cent compared with fees of 1% per verted, so the pool of special regent. with the annualised yield on UK swiss franc foreign bond government stocks of 11.40 per cent. The Swiss franc foreign bond market enjoyed a good week, with

By Friday all four were trading well outside their fees, even after a small recovery in the effective fees, even after a small recovery in the effective fees, even after a small recovery in the effective fees, even after a small recovery in the effective fees, even after a small recovery in the effective fees, even after a small recovery in the effective fees, even after a small recovery in the effective fees, even after a small recovery in the effective fees, even after a small recovery in the effective fees, even after a small recovery in the effective fees, even after a small recovery in the effective fees, even after a small recovery in the effective fees, even after a small recovery in the effective fees, even after a small recovery in the effective fees, even after a small recovery in the effective fees and less liquid. lowed down, but investors are getting no less wary of this type of paper, making the bonds slow to sell. By I per, making the bonds slow to sell.

Significantly, FHLB's issue was priced at a similar yield over Treasuries as it would now the TLS.

By Friday the primary market well on Friday. There is always the had ground to a halt. The secondary market almost closed for Christmas creased.

> coming to the Eurobond market. Dealers were also able last week to buy the U.S. Treasury's targeted issue cheaper than the equivalent bonds are in the domestic market. That gives them a profit if they con-

Co-managers can hedge their po- dwindling, making the secondary If that happens, future Treasury

suries as it would pay in the U.S. at the start of the week, with traddomestic market – meaning that ers unwilling to upset positions there is no interest saving for it in carefully set for the year-end. Prices last week were lower, by as

much as a point in places. In the Eurosterling sector, S.G. Warburg launched a £30m issue for the paper group Reed International on Friday. This comes with a £20m vert the bonds back into the domes- tap which can be activated over the tic, registered form. Once back in next year. At a price of 98%, the ers last week, adding around 1/4 to 1/5

minds, this new issue was trading

slipping back to around 102. UBS's tion in Switzerland. equity warrants issue was stuck be-

low par, though.

Friday also saw another Norwe- prices gaining as much as % or even gian krone issue, for Eksportfinans. I point in places. Coupons on new With the success of the Norsk Data issues are firmly re-established beissue still in the front of investors low the 6 per cent level, with some issues having indicated coupons reduced at the final fixing.

Swiss investors are again being given the chance to buy paper de-In the D-Mark market, issues nominated in European Currency with equity warrants were still appearing and doing reasonably well by the big three Swiss banks' Londespite the heavy load of such pa-deroper. Herlitz was the pick of the crop, though by Friday that was

The pull of the more traditional Benelux investors may prove too Seasoned bond prices were gain- strong, if the Swiss do not keep a tight hold of the paper. By Friday the bonds were bid at 100%.

IEW INTERNATIONAL BOND	ISSUES
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Restowers	Amount EL	Meturity	Av. life years	Coopen %	Price	Lead Manager Offer yis	d Barrowers	Amount m.	Maturity	Av. life years	Coopen <sup>6/8</sup>	Price	Lead Manager (	Offer yiel <sup>Q</sup> ie
U.S. DOLLARS		-					D-MARKS							
Nippee Electric §‡	150	2980	15	21/2	108	CSFB, Yamaichi let., Daiwa, SBCI 2.87	5 Renwaa Inc. §	80	199B	5	31/2	106	Deutsche Bank	
Kamori Printing ¶	39	1998	5	(8)	100	Yamaichi bat., Fuji lat. Fin.,								
African Dev. Sk. †(h)†	108	1996	12	1/a	198	CSFB, Merrill Lystch S. G. Washung, Dean Witter	SWISS FRANCS							
Marine Milland †(c)I	150	2009	25	¥16	188	CSFB. Lebour Briss.	New Zealand Steel (f)‡	50 min	1995	-	53/4	991/2	Bgo. Gotzwiller K.B.	5.80
ENEL †(b)‡	300	2080	15	<b>1/2</b>	180	Soc. Generale, BoA Int.	Senito Co. "\$‡	35	1990	_	2	100	Wirtschafts- und Prbk	2.00
CBS Inc. ‡	189	1992	Ř.	113/2	991/2	SBCI, Mgn. Stanley,	First Boston ‡	60	1994	-	53/4	1801/4	CS	5.71
<del> +</del>			-		00 /6	S. G. Warbern 11.47	A Islahara Sangye" 5	108	1999	-	(21/8)	•	Swiss Volksbank	
LASMO 5	45	1999	15	(814)	(100)	Caticorp Int., Mga. Granfall	TOTAL DESCRIPT	120	1993	-	51/2	1001/4	<b>CS</b>	5.46
First Boston †(b)†	50	1994	10	Ve	100	CSFB	Avon Cap. Corp. ‡	130	1994	_	53/8	100	UBS	5.37
Toyo Menka §	50 58	1999	15	(374)	180	Nocure Int., Nika Secs (Esr), Tokai lot.	Tec Bectronics **§	20	1990	-	(2 Va)	_	Banca del. Sviz. Ital.	
Nat. Com. Bk. S. Arabia † (b) i	288	1994	10	V2	180	BoA let., CSFB, Lehmen Bros.	Renowe lac. **\$	100	1998	_	(2 Va)	108	UBS	
Rep. New York Corp †(d) ‡	158	2089	25	Ϋ́c.	100	Salomon, Letanas Bros	Deutsche Bk. Fin. ‡	190	1995	-	5%	180%	SBC	5.34
web: most roll nesh start	190	2000		78	100	Merrill Lynch, Beer, Stearns	Creditanstalt ‡	100	1994	-	51/2	180	Watschafts- und Prok	5.50
Net. Bk. of Detroit †(d) ‡	109	1996	12	V <sub>8</sub>	108	Mgn. Stanley, Bk. Tokyo lat.								
Fed. Home Lean Bks. I	200	1989	5	11	993/4	CSFB. Goldman Sechs.	Sterling							
•						Migst. Generality, Salomon 11.00	g CBS bac. ‡	48	1994	10	10%	188	SBCI, Mgn. Stanley, S.G. Warburg	g 10.87
United Technologies ‡	150	1992	7	111/4	991/2	Goldman Sacks, Salomen 11.39	7 Reed Int. I	30	1994	10	11%	10B	S.G. Warburg	11.37
Hamsperson Property 1	190	1989	5	12	991/2	Kleinwort Benson, SBCI 12.13								
World Bank 1	309	1994	10	115/2	99.85	Memil Lynch 11.6								
Sekin ؇	150	1989	4	181/2	97%	CSFB. Paribas, Deutsche,	Eksportfigurs	200	1992	7	(1074)	•	Christiania Bank	
					_	IRS (Secs) 11.22	3 crafin piemis	200	1336	•	[1014]		ÇEISUNIA DALE	
1st City Bencorp of Texas †(c)‡	190	1995	18	<del>7/</del> 16	168	Mga. Stanley, Parihas, CSFB, Hill Samuel								
						Man. Hanever, Mgn. Gueranty, Orioc	LUXEMBOURG FRANCS			_				
Rothschild †(e)‡	75	2015	3B	1/4	188	Riga, Stanley, Bankers Trust,	ASEA Fin. ‡	600	1989	5	97/4	100	Bge. Gan. du Luxern.	9.75
Marubeni ‡	108	1991	7	113%	180	Dai-ichi-Kangyo lut., N.M. Rothschild Yamaichi lnt., CSFB, Kleinwort		-						
was motifi +	100	1991	. *	1 175	100	Berson, UBS (Secs) 11.37	GULDERS	400	4007			8014	•	
						Decision, UDS (Sees) 11.3/	5 Spain I	100	1995	8	8	991/2	Aaro	8.07
							- ECUs							
D-MARKS							EBB İ	188	1994	9	101/6	188	SBCI, CSFB, UBS (Secs)	10.129
	128	1990	_	914	400	Research Bank 9.49	•		••••					
Fuji Bectuic ¶‡	200		5	31/2	100	Destroke Bank 3.12						-		
IADB ‡		1994	750	71/2	108	Destsche Bank 7.50								
Mitsubishi Metals 1	100	1989	5	31/2	109	Breather, Yamaichi Int.	* Swedish Export Cr. ‡	19ba	1993	8.4	6.9	99.45	Daiwa Secs.	6.984
Heritz Fin. 11	58 125	1994 1991	19 7	3	100	Deutsche Bank 3.00		206n	1994	10	(6%)	(991/2)	Daiwa Secs.	
Gillette Cap. Corp. **‡	129	1881	•	•	100	BHF-Bank 7.00	9 Goodyear Tire Co. ‡	12.5ba	1994	10	67/6	100	Daiwa Eur., 18J Int., Yasoda Tr. Et	m. 5.87



#### THE BRITISH LAND COMPANY PIC

London, England

Swiss Francs 75 000 000 6<sup>1</sup>/<sub>2</sub>% Bonds 1984 - 1999

SODITIC S.A.

Harmon & Cle AG Bank Leumi le-Israël (Schweiz) Sank-of Tokyo (Schweiz) AG Benque Bruxelles Lambert (Suisse) S.A. Banque Keyser Ullmann SA Banque de Participations et de Placements S.A. Banque Scandinave en Suisse Chemical New York Finance (Suisse) S.A. Companie de Banque et d'investivsements, C81 Dai-Ichł Kangyo Bank (Schweiz) AG Fuji Bank (Schwelz) AG Handelstinanz Midland Bank The Industrial Bank of Japan (Schweiz) AG Kredietbank (Suisse) S.A. Manufacturers Hanover (Suisse) S.A. Morgan Stanley S.A. Nippon Kangyo Kakumaru (Suisse) S.A.

Phibrobank AG

**BANQUE GUTZWILLER, KURZ,** 

Amro Bank und Finanz Bank Künzler AG m Pierson (Schweiz) AG **Bankers Trust AG** Banque Kleinwort Benson S.A. Banque Pasche S.A. Barclays Bank (Suisse) S.A. Citicorp Bank (Switzerland) Crédit des Bergues First Chicago S.A. Great Pacific Capital S.A. Hottinger & Cie Inter Maritime Bank Lloyds Bank International Ltd. Morgan Guaranty (Switzerland) Ltd. New Japan Securities (Schweiz) AG Nordfinanz-Bank Zürich The Royal Bank of Canada (Suisse) Solothurner Handelsbank iata Ganamie Alsacienne de Banque Spar- und Leihkasse Schaffhause Volksbank Willisau AG

BUNGENER S.A. Crédit Commercial de France (Sulsse) S.A. Samuel Montagu (Suisse) S.A.

Banque Nationale de Paris (Suisse) S.A. Internationale Genossenschaftsbank AG Bança di Credito Commerciale e Mobiliare Banca Solari & Blum S.A. Bank in Huttwil Bank in Ins Bank Langentha Bank in Langneu Bank Neumünste Bank Rohner AG Banque de Dépôts et de Gestion Banque Louis-Dreyfus en Suisse S.A. Credit Lyonnais Grindlays Bank p.l.c. E. Gutzwiller & Cie Overland Trust Sanca Rüegg Bank AG St. Gailische Creditanstalt J. Henry Schroder Bank AG Società Bancaria Ticinese

All of these Securities have been sold. This announcement appears as a matter of record only.



U.S. \$100,000,000

#### Creditanstalt-Bankverein

14% Subordinated Bonds Due 1988 with 100,000 Warrants to Purchase 14% Subordinated Bonds Due 1991

**MORGAN STANLEY INTERNATIONAL** 

CHASE MANHATTAN CAPITAL MARKETS GROUP

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SWISS BANK CORPORATION INTERNATIONAL

SUMITOMO FINANCE INTERNATIONAL

September 18, 1984

UNION BANK OF SWITZERLAND (SECURITIES)

bond is now yielding more than

Corporate bond prices were also lower by between 1 and 1 points on the week while most

medium-term issue rates were unchanged to 15 basis points higher and long-term rates rose by between 13 and 25 basis

# Concerned investors flock to the sidelines

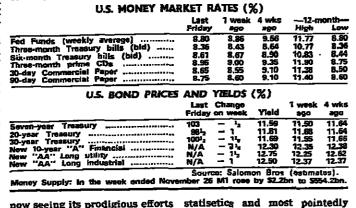
U.S. BOND PRICES sank last week in a broad-based retreat which reflected investor con-cern about the (so-far limited) signs of a pick-up in economic activity and the recent sput in M1, the basic U.S. money supply measure

Both factors have led to a general market view that the Fed's easing moves may have run their course—at least for the moment. Reflecting this the market's attention is now firmly focused on the next batch of focused on the next batch of economic and monetary numbers, including the broader M2 and M3 monthly aggregates due out on Thursday, and on the next policy-making Federal Open Market Committee meeting on December 18.

The sea-change in investor sentiment, which has come despite a continuing slight downward drift in short-term money market rates in the aftermath of the discount rate cut,

math of the discount rate cut, can be traced to the massive \$6.4bn increase in \$11 reported 10 days ago which was followed up with a \$2.2bn increase last

The recent jump in M1 has lifted the basic monetary aggre-gate from the bottom almost to the mid-point of the Fed's target ranges. As Dr Henry Kaufman of Salomon Brother's



now seeing its prodigious efforts to revitalise monetary and economic expansion begin to bear fruit." by the unexpected decline in the November U.S. civilian un-employment rate to 7.2 per cent from October's 7.4 per cent. Dr Kaufman also said that the Fed's stimulative efforts are But while investors flocked to the sidelines in the face of such

evident elsewhere in a number of key statistical indicators. statistics and the somewhat bearish comments of a number These include the banking figures which reveal a sharp increase in banks' net reserve positions, and in a \$6bn increase over the last four weeks in the Fed's outright holdings of U.S. government paper. of senior Wall Street economists, not everyone agreed that a further Fed easing has been

Fed's outright holdings of U.S.
government paper.
This view—which implies less pressure on the Fed to ease further—was also reinforced last week by the economic postponed.

Among the disenters Mr Philip Braverman of Briggs Schaedle believes the Fed's recent actions signify a "changing of gear." "The Fed is likely to ease further in the

next FOMC meeting. . . . pro- ket however prices sank follow-ducing a lower funds rate and ing the release of the M1 figure posibly a lower discount rate and the unemployment statiseither just before Christmas or at the latest prior to chairman volcker's January testimony (to Congress)," he said.

Your day to the Treasury long bond closed more than a full point down on the week at 100½ to yield 11.69 per cent, up from

Mr Braverman argues that 11.55 per cent week earlier. For "the persistent 'growth reces-sion', despite the November of September the Treasury long pick-up in employment, re- bond is now yielding more quires further Fed stimulus," in it did a month previously. quires further red stimulus," in particular to offset "the worsening budget deficit, a parallel slowing in the growth of both the industrialised nations and the LDC-saddled financial strains, the increased potential for a steep drop in oil prices and perhaps outright deflation."

Thus Mr Braverman, and a few others, argue that the recent sharp setback in bond prices could prove temporary. The outcome of the current debate could well rest on the FOMC mebers' interpretation of

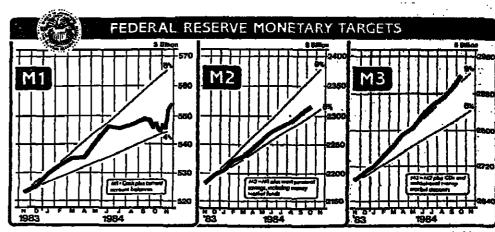
FOMC mebers' interpretation of the latest economic and monetary signals.

In the meantime however the U.S. credit markets have adopted a very firm "waite-and-see" attitude.

Treasury bill rates declined slightly last week while most other short-term rates were un-

other short-term rates were un-changed despite a federal funds

rate down to a new 12 month low of 8.8 per cent. In the Government bond mar-



New corporate issues last week totalled almost \$1.35bn according to First Boston figures. Among the new issues Amax sold \$150m of ten-year 14; per cent notes at par, 18M Credit Corporation sold \$300m of ten-year 11, per cent notes at par, and Texaco sold \$500m of three-year and Tex

M GETER.

Redictbank fin:

#### **UK GILTS**

# 'Confident torpor' to last the year

BT's LAUNCH may finally be out of the way, but that has done little to stir what one broker described as the state of "confident torpor" in the gilted edged market.

"The way finally be market's confidence.

Present prices already seem to be discounting a substantial increase in M3, and many in the market are also looking forward to what they expect

And if the talk among brokers and fund managers at Christmas parties is any guide, there are few expecting that situation to change significantly

ahead of the New Year.

The immediate focus of the The immediate focus of the dress" their books at the end casters that it will stay around market is on Tuesday's provior of the year may mean that any that level for the foreseeable sional money supply figures for falls in the market are seen as future—is still not complete. November, which are almost universally expected to be bad. Most of the forecasts for ster- is regarded as a more or less ling M3 are clustered around a neutral influence over the shortgrowth of 11 to 11 per cent during the mouth. There is also evidence suggesting that bank perhaps the main uncertainty evidence suggesting that bank perhaps the main uncertainty lending, which surged by £2.1bm is over oil prices and sterling.

With the immediate influences month, with predictions rang-ing up to nearly £2bn.

Many believe, however, that the figures would have to be

very bad indeed to cause more tween gilt-edged yields and than a temporary dent in the inflation.

will be much better figures in the coming months.

There is also a widespread view that strong institutional liquidity and the propensity of fund managers to "window fund managers to "window dress" their books at the end a buying opportunity.
In the meantime the U.S.

term, the miners' strike is being largely ignored, and perhaps the main uncertainty on the market ambiguous, some economists have been turning their attention to the more fundamental relationship be-

an environment of relatively stable inflation.

Roger Bootle of Capel-Cure Myers believes that the adjustment to five per cent inflationand to the view of most fore-The real returns on index-linked stocks at the long end of

Even allowing for the risk premiums investors would expect to receive on convenions. pect to receive on conventional stocks—perhaps as high as one percentage point — nominal yields of 10 per cent for long-dated issues have still to catch up with the fall in the inflation

It is that adjustment, which

Inflationary expectations have traditionally lagged behind pected by the end of 1985, actual changes in the rate and the question therefore is how the question therefore is how far the present yield structure now reflects an adjustment to per cent barrier to a level closer an adjustment of relativaly to 9 per cent

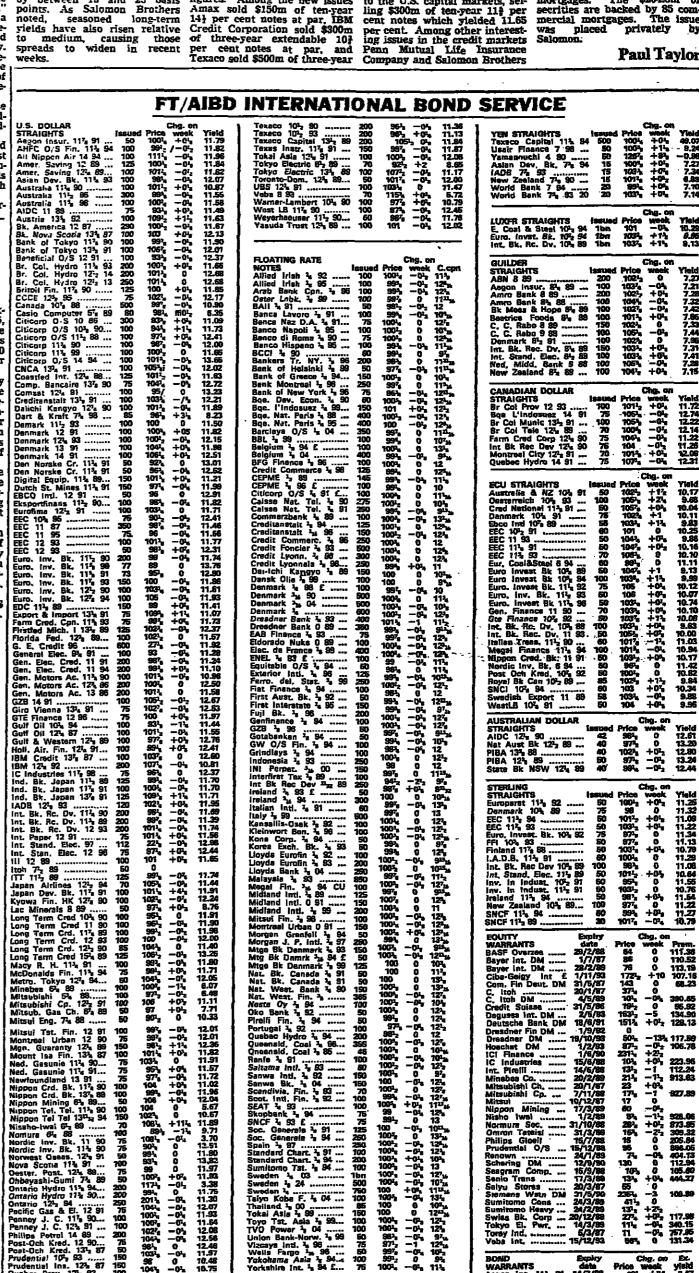
This is a view shared by David Smith of Williams de Broe, who is forecasting a decline in the real return on conventional stocks to around 4 per cent at the end of 1985 from the present 5 per cent as people adjust to the reality of

lower inflation.

Mr Smith also poses the interesting suggestion that the present price structure of index-

of such a fall for holders of index-linked issues would partly explain the present disparity in real yields between index-linked and conventional stocks.

Philip Stephens



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# **European Investment Bank** U.S.\$250,000,000

**Note Issuance Facility** 

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November 21, 1984

#### INTERNATIONAL CAPITAL MARKETS AND COMPANIES

CORPORATE FINANCE

# GEC highlights share repurchase rationale

which buy back their own income gearing (net interest market, although such a move shares must be in a position of paid as a proportion of presents unlikely in the near weakness has long been dead interest profits) has almost future.

In the U.S.—and there are signs halved to 8.3 per cent in the A number of small property that it is now beginning to last four years. crumble in the UK.

Company became the first major listed British group to pur-chase its own equity since the 1981 Companies Act made such transactions practicable.

At least 50 quoted British companies—and almost 1,000 private ones—have taken he power to buy back their stock over the past three years, but only a handful have exercised it. GEC's decision last week to spend £90m on buying back roughly 40m of its shares—
nearly 1.5 per cent of the total—
is likely to inspire many finance directors to reassess the strategic implications of such a move for their own com-

record levels. Stockbrokers shareholders to purchase up to Hoare Govett estimate that the 250m shares and does not rule

back shares.

In the UK bought-back shares have to be cancelled, so the number of shares among which GEC's earnings are divided will fail, and earnings per share should—all other things being equal—therefore rise. When interest rates are low, the im-provement in earnings per share should more than make up for lost interest receipts.

GEC's £1.64bn cash mountain This is especially true at a puts it en an ideal position to time when the corporate sector's cash surplus is reaching group has permission from its record levels. Stockbrokers shareholders to purchase up to puts it in an ideal position to

Moto Meter, the country's

one-fifth of its ordinary share

capital at a price of DM 115 per

by financial investment groups in Switzerland and West

Trading in shares in ADV/

Orga and Moto Meter is due to

begin later this month in the

second-tier market or so-called

Orga is to be traded on stock

exchanges in Frankfurt. Han-

over and Bremen, while Moto

Meter will be traded in

geregelte Freiverkehr." ADV/

are (with a nominal value of

instruments. has

DM 50).

cond largest maker of vehicle

4.6m through an offer of

raised

companies have relied on simi-In GEC's case, the justifica- lar mathematics to use repur-The rationale behind share tion for share repurchase is chase to improve their net assets buy-backs was highlighted last straightforward; to improve the per share, the yardstick by week when General Electric return to investors and hence which all quoted property return to investors and hence which all quoted property support the share price. That groups are valued. hTe most strategy works best when recent is Law Land, which interest rates are falling, be bought in 188,000 of its 43m cause investors lose the benefit shares last July at a 20 per to the company of the interest cent discount to their asset which would have been earned to the company of the interest cent discount to their asset which would have been earned value. It plans to buy up to 5 on the cash used for buying per cent of its equity annually —the maximum permitted for buy-backs in the open-market over the next few years.

> Law Land's July transaction was too small to make a significant impact on the discount to assets on which its shares trade. But Mr Derek Lucie-Smith finance director, explains: "For us, it's a bit like buying property at a 20 per cent discount, and we fel that has to be a good investment." good investment."

It may not be tax efficient for all investors to sell their shares back to the company through the market. Under the 1982 Finance Act, market sales are

distribuing dividends.

However, it is also possible for investors to sell directly to the company outside the market, in which case they become liable to income tax on the majority of the proceeds. The latter route is attractive to tax-exempt institutions like pension funds, which can sell direct and reclaim the ACT paid by the company.

Kelsey Industries, a diversified Hemel Hempstead manu-facturer, was the first public company to have given investors choice, which is not incidentally, available to GEC's shareholders. It offered to buy back 20 per cent of its equity for a maximum of £1.84m ihrough a tender in February last year. Unless a tender offer is used, companies are not allowed to buy back more than 10 per cent of their equityincluding off-market purchases —in any one year.

Kelsey's motives were to consolidate the family's majority holding in the company and

companies' average out another foray into the liable to capital gains tax as in offer shareholders a chance to a normal transaction, although sell in what had been a the company pays Advance restricted market. In the event, Corporation Tax as if it were the group bought in its shares below the maximum tender price for a total of £1.67m.

Another share repurchase innovator is Whatman Reeve Angel, a small laboratory supplies group, which bought in just under 2 per cent or its shares tast May with the intention of re-issuing them later to executives under a share option

In this way, it can provide an incentive to key staff in the form of shares without having to issue new equity, thereby avoiding the risk of diluting earnings attributable to public

These are just examples of how smaller companies have dipped their toes into the water. But if interest rates decline fur-ther and if the corporate financial surplus continues to grow, it would not be surprising to see one or two larger groups follow the trend set by them and stamped with GEC considerable approval.

William Dawkins

#### **Equity** injection for Salén group By Kevin Done in Stockholm

SALÉNINVEST, the beleaguered Swedish shipping group that is seeking an urgent financial reconstruction to stave off immineut collapse, said on Friday night that a consortium of Swed-ish finance companies and mer-chant banks had agreed to un-derwrite a SKr 300m (\$34m) injection of new equity capital.

The Salén group is Sweden's

biggest shipping group and the world's largest operator of refrigerated cargo vessels.

The share issue would be sub-

ject to a number of conditions, however, most importantly to agreement from Salén's main creditors, the Swedish state and the banks, to contribute almost SKr 1bn in additional support. The state has guaranteed around SKr 1.2bn of Salén's SKr

3.4bn of outstanding loan debt. Negotiations between the state and Saléninvest's leading bank creditors, Skandinaviska Enskilda Benken, PKbanken, Spar-bankernas Bank, Svenska Handelsbanken and Bank of America, started at the beginning of November. The two sides have failed so far to reach agreement on the size of the financial sacri-

fice each is willing to bear.

The Salen group said that the first step in the rescue - provided all parties reached agreeme would be a writedown of the group's existing SKr 150m nomi-nal equity to SKr 30m. The SKr 300m new equity

would be split equally between ordinary shares and preference shares carrying certain special

It is understood that Salén family interests, which currently hold more than 60 per cent of the Saléninvest stock would contribute 15 to 20 per cent of the new

The issue has been guaranteed by three of the lesser known Swedish merchant banks and finance companies - Gyllenhammar Partners, STC Finans Holding and the Consensus group. guarantee will only stand until December 21, and several other conditions must also be met, including the renegotiation of certain Saleninvest contracts. INTERNATIONAL APPOINTMENTS

# Top management post at Olympia

BY JOHN DAVIES IN FRANKFURT

Herr Karlernst Kalkbrenner is being brought in to take over the top management job at OLYMPIA, the office equipment concern majority-owned by AEG-Telefunken of West Germany. Faced with intensely competitive markets, Olympia last year from DM 24.7m last year from DM 216m, but has been struggling in recent years to return to profitability to indicate the likely result this through restructuring measures and tight cost control.

Herr Kalkbrenner will move in initially as deputy chief executive next month and take over the top position in June. He was a member of the management hoard of Porsche. the car maker, for many years before joining the board of Rosenthal Technik, the technical ceramics company, in April,

> Gerhard Lofink, who has held the top job at Olympia only been disclosed.

Herr Uwe Stohwasser, a divisional head at AEG-Telefunken, will also join the Olympia board next month, with responsibility by for sales.

The Olympia parent company year. Its main domestic competitor, Triumph-Adler, has also been trying to reduce its losses and recently brought in Herr Wolfram Nadebusch as its new chief executive.

Meanwhile, the AEG-TELE-FUNKEN supervisory board— the body which under West German corporate law supervises the management board— has named Dr Klaus Kuhn as 1981. its new chairman. He succeeds
He is taking over from Dr Dr Hans Friderichs, who remains a supervisory board member. Dr Kuhn, a financial exonly be beginning of this year. Dr. Lofink is joining the manage-ment board of another company and AEG-Telefunken. Which re-in the AEG-Telefunken group, cently fulfilled the terms of its although detain have not yet court-supervised debt settle-

#### **West German flotations** heavily oversubscribed

BY OUR FRANKFURT CORRESPONDENT

SHARE ISSUES by ADV/Orga, per cent to DM 55.3m in the year the computer software house, and Moto Meter, the motor vehicle instruments maker—the latest companies to go public in West Germany bave been heavily oversubscribed.

ADV/Orga, one of West Germany's targest software houses, The company, which has 1,000 employees, expects sales revenue of DM 120m this year. Large minority stakes are held offered 44,000 non-voting preference shares, with a nominal value of DM 50 each, at a price of DM 250 (\$81) per share.

At the same time ,Standard Elektrik Lorenz, the West German telecommunications subsidiary of ITT of the U.S., has taken a 7.5 per cent stake in the company for an undisclosed price.

The majority of the ordinary sbares are held by Herr Fried-rich Meyer, who has built up the concern. With about 400 employees, ADV/Orega in Meter will be trade creased its sales revenue by 28 Frankfurt and Stuttgart. **Committee** clears UT chairman

By Terry Dodsworth in New York THE INDEPENDENT directors on the board of United Techno-logies, the U.S. conglomerate, yesterday rejected claims that the management of the group had engaged in illegal or im-

proper practices." The statement follows a turbulent period for the group's top management, in which Mr Harry Gray, the chairman, was accused of electronically bugging fellow executives and other

improper " conduct.
An investigation committee of the board was created to look into the complaints, which grosc following the surprise resigna-tion of Mr Robert Carlson from the presidency of the company.
According to the committee,
none of the allegations could be substantiated

Support from the outside directors would appear to strengthen the position of Mr Gray, who is at retirement age and has attracted some criticism for not doing more to choose a

#### Elders stake boosts net earnings at Goodman

BY DAI HAYWARD IN WELLINGTON

Elders IXL have helped Goodland banking, food and investment group, to boost net profit by 155 per cent for the six months ended September to NZ\$22.8m (US\$11.1m) and the company expects to make a full year.

Goodman spent more than TZ\$200m in 1983 buying into Ilders LXL and leading New Zealand companies including IZ Forest Products, and Newnans, the transport and travel group.

Earnings from Elders, which re included for the first time vere a major factor in the sig profit jump. Another benefit irom Goodman's Australian investments and operations was a tax credit of NZ\$2.6m on written-off development costs interim dividends to 6.5 cents and export incentives. Last year a share.

ETURNS from its 14 per cent the company had a tax bill of restment in Australia's NZ\$1.3m.

Last June Goodman took over man Industries, the New Zea- the management of Provincial Traders Foods Proprietary, the Australian jam and margarine

Goodman is also a joint owner, with Wattie Industries, of Dominion Industries which in turn holds 24 per cent of NZ Forest Products. Goodman is selling its stake in Dominion to Wattie but will still benefit from good Forest Products results through its shareholding in Wattie.

Sales by Goodman for the six months period increased from NZ\$38.8m to NZ\$162m while operating earnings advanced from NZ\$9.1m to NZ\$17m.

The company has declared a second interim tax-free dividend of 2 cents a share bringing

#### Handelsbanken dismantles two-president structure

BY OUR STOCKHOLM STAFF MR JAN EKMAN is to change the board that he would have

seven years as one of two joint March presidents of the bank. Mr Ekman who is responsible

for the bank's international operations, will be come deputy chairman of the board and chairman of a newly formed in-

his role at Handelsbanken, the an option to leave at 55." The Swedish commercial bank, after change in roles takes effect in

With the move, the Handelsbanken two-president structure will be dismantled, leaving Mr Tom Hadelius, 45, as the single

ternational committee where "he will do much the same thing in practice, but with a more strategic focus," the bank says. "When he took the job in to Mr Robert McNamara, former 1978, Mr Ekman agreed with President of the World Bank. International operations will

#### Chairman for Renault truck unit BY PAUL BETTS IN PARIS

M Philippe Gras has been appointed chairman of RENAULT shuffle by the financially VEHICULES INDUSTRIELS (RVI), the large-truck member of the French state-owned the marketing and commercial disperse of Parameters. Renault's car division.

Renault group. This follows the director of RVI. This function appointment of M Pierre will now be taken over by M Semerena, the former RVI Herve Guillaune, RVI's financhief executive, to head cial director. M Raoul Chabot enault's car division. has been appointed RVI's new The appointments are part financial director.

This announcement appears as a matter of record only.

New Issue

Canadian \$30,000,000



#### The Regional Municipality of **Ottawa-Carleton**

(CANADA)

121/2% Debentures due December 4, 1994 Issue Price 100%

Wood Gundy Inc.

**Credit Suisse First Boston Limited Kredietbank International Group** 

Algemene Bank Nederland N.V.

The Bank of Nova Scotia

Deutsche Bank Aktiengesellschaft Lévesque, Beaubien Inc.

Merrill Lynch Capital Markets Société Générale

**Morgan Guaranty Ltd** Union Bank of Switzerland (Securities) Limited

S. G. Warburg & Co. Ltd.

The Bank of Bermuda, Ltd. Amro International Bank Leu International Ltd. Bankhaus Hermann Lampe Bank Gutzwiller, Kurz, Bungener (Overseas) Banque Générale du Luxembourg S.A. Banque Nationale de Paris Banque Bruxelles Lambert S.A. Banque Paribas H. Albert de Bary & Co. N.V. Bayerische Landesbank Girozentrale Chase Manhattan Capital Markets Group Chase Manhattan Limited County Bank Chemical Bank International Group Citicorp Capital Markets Group Commerzbank Crédit Lyonnais Crédit du Nord Creditanstalt-Bankverein

Crédit Commercial de France Dominion Securities Pitfield DG Bank Daiwa Europe Limited Enskilda Securities Effectenbank-Warburg
Aktiengosellschak First Chicago Girozentrale und Bank der Österreichischen Sparkassen Genossenschaftliche Zentralbank AG Hambros Bank Limited Hessische Landesbank Great Pacific Capital S.A. Kidder, Peabody International Kleinwort, Benson IB) International

McLeod Young Weir International LTCB International Morgan Grenfeli & Co. Samuel Montagu & Co. The Nikko Securities Co., (Europe) Ltd. Nomura International Pierson, Heldring & Pierson N.V. Onon Royal Bank

Richardson Greenshields of Canada (U.K.) Rabobank Nederland Schoeller & Co.

Standard Chartered Merchant Bank Toronto Dominion International Westdeutsche Landesbank

BankAmerica Capital Markets Group

Dai-Ichi Kangyo International Dresdner Bank Fuji International Finance Goldman Sachs International Corp.

Hill Samuel & Co. Lloyds Bank International Midland Doherty Mitsubishi Finance International Nesbitt, Thomson Morgan Stanley International Norddeutsche Landesbank Sal. Oppenheim jr. & Cie. PK Christiania Bank (UK) Prudential-Bache

Salomon Brothers International Sanwa International J. Henry Schroder Wagg & Co. Société Générale de Banque S.A. Sumitomo Trust International Swiss Bank Corporation International Vereins- und Westbank Westdeutsche Genossenschafts-Zentralbank e.G. Yasuda Trust Europe

This announcement appears as a matter of record only

Canadian \$75,000,000



TCPL Resources Ltd.

12%% Notes Due 1989 and 75,000 Warrants to purchase Canadian \$75,000,000 12%% Notes Due 1994 Payment of principal and interest unconditionally and irrevocably guaranteed by



#### TransCanada PipeLines Limited

Issue Price of the 12%% Notes Due 1989: 100% Issue Price of the Warrants: Canadian \$38

Wood Gundy Inc.

**Hambros Bank Limited** 

Algemene Bank Nederland N.V.

Merrill Lynch Capital Markets

Nomura International Limited

CIBC Limited

Prudential Bache

Sumitomo Trust International

Union Bank of Switzerland (Securities) Limited

Banque Bruxelles Lambert S.A. Citicorp Capital Markets Group

**Banque Paribas** 

Orion Royal Bank Limited

Commerzbank Aktiengesellschaft Mitsubishi Finance International Nesbitt, Thomson Limited Salomon Brothers International

S. G. Warburg & Co. Ltd. Swiss Bank Corporation International Limited Société Générale de Banque S.A. BankAmerica Capital Markets Group Bank Gutzwiller, Kurz. Bungener (Overseas) Banque Générale du Luxembourg S.A. Bankhaus Hermann Lampe Kommandigeselischaft Banque Internationale a Luxembourg Societé Anonyme Bank Leu International Ltd. Banque Nationale de Paris Banque Populaire Suisse S.A. Luxembourg

Berliner Bank H. Albert de Bary & Co. N.V. Berliner Handels- und Frankfurter Bank Chase Manhattan Capital Markets Group
Chase Maghattan Limited Chemical Bank International Group Dai-Ichi Kangyo International Crédit du Nord Crédit Lyonnais Daiwa Europe Dresdner Bank Drexel Burnham Lambert Effectenbank-Warburg Fuji International Finance F. van Lanschot Bankiers N.V.

Girozentrale und Bank der Österreichischen Sparkassen Goldman Sachs International Corp. Handelsbank N.W. (Overseas) Ltd. Hessische Landesbank Kidder, Peabody International Kleinwort, Benson Lloyds Bank International LTCB international Morgan Greniell & Co. Morgan Guaranty Ltd

The Nikko Securities Co., (Europe) Ltd.

Sal. Oppenheim jr. & Cie, Schoeller & Co. Bankakuengesellschaft

Hill Samuel & Co.

Kredietbank International Group

Morgan Stanley International

McLeod Young Weir International

Pierson, Heldring & Pierson N.V.

Standard Chartered Merchant Bank Vereins- und Westbank Yasuda Trust Europe

Burns Fry

Crédit Commercial de France

Dominion Securities Pitfield

Enskilda Securities andinavaka Enskilda Limited

haftliche Zentralbank AG

Great Pacific Capital S.A.

Lévesque, Beaubien Inc

Nederlandse Credietbank NV

PK Christiania Bank (UK) Ltd.

IBJ International

Midland Doherty

Copies of this document having attached thereto the documents specified herein, have been delivered to the Registrar of Companies for registration.

Application has been made to the Council of The Stock Exchange for all the shares of common stock of Process Systems, Inc., issued and to be issued, to be admined to the Official less.

This document includes particulars given in compliance with the Regulations of the Council of The Stock Exchange for the purpose of giving information with regard to Process Systems. Inc., The Directors of Process Systems, Inc., have taken all reasonable care to ensure that the lasts stated herein are true and accurate in all material respects and that there are no other material facts the omission of which would make misleading any statement herein whether of fact or opinion. All the Directors of Process Systems, Inc. accept responsibility



# Process Systems, Inc.

(Incorporated with limited liability under the laws of the State of Georgia, United States of America)

# OFFER FOR SALE

# J. HENRY SCHRODER WAGG & CO.

16,000,000 shares of common stock of par value US\$0.025 each at 92p per share payable in full on application

The Application Lists for the shares now being offered for sale will open at 10 a.m. on Thursday, 13th December, 1984 and may be closed at any time thereafter. The procedure for application and the Application Form are set out at the end of this document. It is expected that dealings in the whole of the issued share capital of the Company will commence on 20th December, 1984.

#### SUMMARY

The information below should be read in conjunction with the full text of this document, from which it is derived.

BUSINESS-

designs software for microelectronic control and recording equipment, which it assembles and distributes to the US electricity supply industry.

For its major product, the solid state recorder, the Company has established itself as the market leader, accounting for an estimated 60 per cent. of units sold to US electrical utilities in the year to 30th June, 1984. In that year, the Company's second largest contributor to sales was its electronic totaliser; it had an estimated 90 per cent. share of this market.

The Directors estimate that only some 8 per cent. of the potential market for solid state recorders has been satisfied to date. The Company is now poised to benefit significantly from a lengthy period of evaluation of its solid state recorders by a number of major US

The Company has a substantial commitment to research and development, amounting to 11 per cent of sales in the year to 30th June, 1984, to enhance existing products and to provide new products for the future. One such product, the ProData system, is expected to become the second largest contributor to sales in the current year. A time of use meter and a load management system are at advanced stages of development, with material sales of the time of use meter expected in the year to 30th June, 1986. As shown below, the Company's sales have grown rapidly in the five years to 30th June, 1984. The Company has expanded to meet this demand and the number of employees

now totals 89, as compared with 66 at 30th June, 1984 and 39 a year earlier. Furthermore, sales per employee increased from \$105,000 in the year to 30th June, 1983 to \$159,000 in the year to 30th June, 1984.

TRADING RECORD AND FORECAST

Net sales, net income after taxes and earnings per share of the Company for the five years ended 30th June, 1984 were as follows:-

1982 1983 \$1000 \$1000 \$1000 \$ 000 1,577 2,362 3,718 8,349 Net sales 602 1.503 379 Net income after taxes 0.03 0.57 ,1.27 Earnings per share (cents)

The Directors forecast that net income after taxes for the year ending 30th June 1985 will be not less than \$2.9 million, equivalent to 5.6 cents per share, on the basis of which they intend to pay a dividend of 0.25 cents per share.

OFFER FOR SALE STATISTICS

Offer for Sale price per share 92 pence Market capitalisation at Offer for Sale price £49.4 million Price-earnings ratio on forecast earnings per share (Note) 19.8 times Gross dividend yield based on forecast dividend per share (Note)

Note: an exchange rate of \$1 2075. £1 has been used, being the rate ruling at the close of business on 5th December, 1984.

**GLOSSARY** 

ecorder oad man

olid state

igment.

Ice for combining the information from a number of separate metice which records the information from a meter or a totaliser.

Iceas by which the consumption of electricity can be controlled.

The component capable of performing complex electricity.

orporating miniaturised electronic components.

#### HISTORY AND DEVELOPMENT OF THE BUSINESS

The Company was incorporated on 1st July, 1969 by Lewson Hamilton and, from its inception concentrated on the practical application of solid state electronic technology to process control and monitoring in basic industries. The early products were computer-controlled colour matching systems for the textile industry and process control equipment for the chemical industry. These products were technically successful but their servicing requirements proved onerous and the business was not profitable. Consequently. the Company sold that business to Reliance Electric Company (now a division of Exxon

The Company then introduced a line of electrical monitoring and energy management equipment using microelectronic technology. These products were marketed on a nation-wide basis to commerce and industry. The resulting business contacts with US electrical utilities identified a specific market for which the Company was to develop its current systems and products.

In 1978, the Company first introduced microelectronic products designed for direct application to the US electricity supply industry, from which it currently derives almost

#### DIRECTORS, ADVISERS AND BANKERS

#### DIRECTORS

Lawson Early Hamilton, III Chairman, President and Chief Executive Officer

Frank Hiram Hoff

William Michael Turner Vice President — Finance and Operations and Treasurer Michael David Alembik Ernest Reed Gaskin Luther Hartwell Hodges, Jr. Walter Olin Nisbet, III

Earl Norfleet Phillips, Jr. all of 8334 Arrowridge Boulevard, Charlotte, North Carolina, 28210, and all being citizens of the US.

> Company Secretary and Principal Office William Michael Turner. 8334 Arrowridge Boulevard, Charlotte, North Carolina, 28210.

> Issning House J. Henry Schroder Wagg & Co. Limited, 120 Cheapside, London EC2V 6DS.

Auditors and Joint Reporting Accountants Price Waterhouse

Certified Public Accountants, One NCNB Plaza, Suite 3200, Charlotte, North Carolina, 28280.

oint Reporting Accountants Price Waterhouse. Chartered Accountants Southwark Towers, 32 London Bridge Street,

London SEI 9SY. Solicitors to the Company Stephenson Harwood.

Saddlers' Hall, Gutter Lane, Cheapside, United States Counsel to the Company Alembik, Fine & Caliner, P.A.,

300 Peachtree Centre, South Tower, 225 Peachtree Street, N.E.,

London EC2V 7JA.

Atlanta. Georgia, 30303. Solicitors to the Offer for Sale Linklaters & Paines, Barrington House, 59-67 Gresham Street, United States Counsel to the Offer for Sale Shearman & Sterling, St. Helen's, 1 Undershaft, London EC3A 8HX

Stockbrokers de Zoete & Bevan. 25 Finsbury Circus, London EC2M 7EE

Bankers First Union National Bank, First Union Plaza, Charlotte, North Carolina, 28288.

Williams & Glyn's Bank plc, 5-10 Great Tower St London EC3R 5DH.

UK Registrar National Westminster Bank PLC. Registrar's Department, P.O. Box 82, 37 Broad Street Bristol BS99 7NHL

Receiving Bankers National Westminster Bank PLC, New Issues Department, P.O. Box 79, 2 Princes Street,

all its sales revenues. After initially producing a time of day demand indicator, the Company developed a range of electronic devices comprising isolation relays, totalisers, solid state recorders and related products, which are marketed under the Sentry brand name. The success of these products is reflected in the Company's rate of growth over the last five years and has enabled it to consolidate its marketing and service base with the US electricity supply industry.

In June, 1984, 5.25 million shares were placed with selected UK institutions, raising \$3.6 million net of expenses for the Company. At that time the Directors stated their intention to seek a public market for the Company's shares. The decision to list the shares of the Company in London rather than in the US reflects the Directors' preference to avoid the significant time and expense associated with being a listed company in the US at this stage in the Company's development.

Of the 16 million shares now being offered for sale, 9.6 million are being sold by existing US shareholders. None of the UK institutional shareholders is selling shares in the Offer for Sale. The Directors and the other vandors have stated that it is not their intention to sell any further shares for a period of 12 months.

#### SHARE CAPITAL

outstanding and to be

100.000.000

Authorised

Shares of common stock

53,734,000

In addition, the Company has outstanding Stock Options which, if exercised in full, would require the issue of a further 4,400,000 shares.

The shares which are now being offered for sale will rank in full for all dividends and other distributions hereafter declared, made or paid on the issued shares.

#### INDEBTEDNESS

At the close of business on 23rd November, 1984 the Company had outstanding secured indebtedness in the amount of \$5 million and a guarantee in connection therewith in respect of an Industrial Revenue Bond issued in connection with the purchase and development of new premises at Charlotte, North Carolina.

Save as aforesaid, the Company did not have any loan capital (including term loans) outstanding, or created but unissued, or any other borrowings or indebtedness in the nature of borrowings, including bank overdrafts and liabilities under acceptances (other than normal trade bills) or acceptance credits, mortgages, charges, hire purchase commitments, guarantees or other material contingent liabilities.

#### **DEFINITIONS**

The following definitions apply throughout this document unless the context requires otherwise:-

The shares of common stock of par value US\$0.025 of the Company whether issued and outsta or authorised but unassued.

"the Offer for Sale"

The offer for sale by J. Henry Schröder Wagg & Co. Limited of 18,000,000 shares described in this document

arres. The 5,560,000 shares being issued by the Company and the 840,000 shares being sold by the Company from treasury which, in each case, are included in those now being offered for sale.

Existing shareholders (other than the Company) who are selling shares which are included in those now being offered for sale.

The 9,600,000 shares now being sold by the vendors and which are included in those now being offered for

"Stock Options" Options to subscribe for shares.

United Kinodom of Great Britain and Northern Ireland and United States of America, respectively.

This document does not constitute an offer or solicitation to anyone in any jurisdiction outs the UK in which such offer or solicitation is not authorized or to any person to whom it is unlawful

make much offer or solicitation.

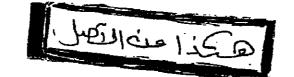
The shares now being offered for sale have not been registered under the Secarities Act of 1933, as amouded, of the US. Accordingly, such shares may not be offered, sold, renounced or transferred directly or indirectly in the US, its territories and possessions, or Ganada (collectively "Rord America") or to or for the besetil of any person who is a national or resident thereof, the estate of any such person, or any composation or other estity created or organised in or under the laws of the US, its territories and possessions, or Ganada or any political subdivision thereof (collectively "Rorth American Persons") or to any person perchasing such shares for reoffer, resale, renunciation or transfer in North American for some for of the headil of any Horth American Person as part of the distribution of such shares in North American or to or for the headil of any Horth American or to or for the headil of any Horth American or to or for the headil of any Horth American Person or transfer such shares in North America or to or for the headil of any Horth American Person at any time on or hefore 30th June, 1965. In order to give effect to these restrictions, overy applicant for such shares and every other purson applying for registration in respect of such shares on or hefore 30th June, 1965 will be required to make a declaration in the form referred to in paragraph 5 of Appendix III, and the certificates representing such shares will hear a legand referrance to such under the Office.

Existing UK stareholders of the Company are being offered preferential apphication rights under the Offe for Sale for up to 1,000,000 stares. Details of these rights are set out in Procedure for application.

#### INDUSTRY BACKGROUND

The US electricity supply industry comprises over 200 listed utility companies, 100 federal government-owned projects, 1,700 municipal systems and 900 rural co-operatives. The 150 major listed utility companies account for some 85 per cent, of the electricity sold in the US, and the Company has sold its products to the majority of them.

Under the Public Utility Regulatory Policies Act of 1978 of the US, State Public Service Commissions, which are established to regulate rates in the electricity supply industry, are required to consider and adopt, if appropriate, time of use rates (requiring appropriate metering equipment), seasonal rates and load management techniques for utilities under their respective jurisdictions. Applications from utilities to increutilities under their respective jurisuicions. Applications from utilities to increase mear charges must be supported by survey data covering the consumption pattern of electricity by samples of users. In recent years survey requirements have become significantly more detailed and there has been a demand for more reliable information. Similarly, with the increasing cost of electricity, industrial customers, who generally account for a major proportion of utilities sales, have also sought more accurate data on consumption, partly to verify billing and partly to monitor their use of electricity.



# Process Systems, Inc.

In the past, utilities have used magnetic tape recorders to provide data both for survey purposes and for billing. This medium for recording data has, however, proved cumbersome and in many cases unreliable. Melfunctions in magnetic tape recorders have proved to be relatively frequent and it is often the case that up to 30 days' data may be lost, causing serious gaps in surveys and possible loss of income. Accordingly, utilities have begun to purchase solid state devices, such as those produced by the Company, to replace magnetic tape recorders. These products are more reliable, enable the collection of more detailed data and offer the ability to recover the data remotely via the telephone

Utilities avoid, wherever possible, building new generating capacity, due in part to the cost being a substantial multiple of that of existing plant and due also to the strength of the US environmental lobby. Consumption of electricity is subject to peaks and troughs throughout the day and utilities, therefore, take measures to reduce electricity consumption in periods of peak demand, particularly where this is close to maximum capacity. This

can be done in two ways:--(i) time of use pricing, which relates the cost of electricity to the time of day at which it is used: and

(ii) load management programmes, whereby the customer permits the utility, for a lower basic price of electricity, to turn off the supply to some apphances. In residential applications this would be restricted to identified, non-essential,

The Company's research and development programme is primarily directed towards new products designed to provide the means for limiting electricity consumption at times of peak demand, using each of these two methods.

The US electricity supply industry is a cautious one, in which malfunctions have serious public consequences. Utilities' purchasing strategy is therefore strongly averse to risk-taking. Initially, utilities purchase relatively small numbers of units of a new product for evaluation. After satisfactory testing of these evaluation quantities, utilities accept the product and generally place orders for significantly larger quantities, utilities accept the product and generally place orders for significantly larger quantities. This process of evaluation and acceptance of new products, even from established suppliers of other accepted products, can, depending on the product, take up to two years. Once a supplier, such as the Company, has had its products accepted, it stands at a significant competitive advantage to other potential suppliers.

#### BUSINESS OF THE COMPANY PRODUCTS

The contributions of the three existing product ranges to the net sales of the Company for the five years ended 30th June, 1984 were as follows:—

		Year ended 30th June,				
	1990 \$7000	\$000 \$000	1962 \$7000	- 1983 \$1000	\$984 \$1000	
Solid state recorder systems Electronic totaliseus Isolation relays Other income (Note)	288 46 485	198 964 107 298	189 1,760 184 228	1,778 1,665 190 94	5,844 2,078 267 160	
	819	1,577	2,362	3,718	8,349	

Note: Other income includes interest income, lease revenues on equipment owned by the Company, service revenues and spare parts for the previous generation of products.

Sales of solid state recorder systems have grown from \$0.2 million to \$5.8 million over the three years to 30th June, 1984, and are expected to continue to grow substantially during the current year. The market for totalisers and isolation relays is regarded as mature and sales are expected to remain at similar levels to those of the past three years. A new product, the ProData system, is currently being introduced and evaluation quantities of this system have been sold. The evaluation period for this product is only some 2-4 months and it is expected that it will be the second largest contributor to sales in the year to 30th June, 1985.

Solid state recorder system

The solid state recorder system enables utilities to collect and store data relating to quantity and time of use of electricity consumption by individual customer, which can then be used for both survey information and billing. The system comprises a central station located at the utility which is linked to recorders at selected customers' premises. The recorders are sophisticated electronic data-collection units which contain software and circuitry enabling them to store the information generated by conventional electro-mechanical meters. Data can be retrieved from the recorder either by calling it up remotely via the telephone line from the central station, or by direct access with a hand-held reader. There are three recorders in the product range, incorporating variations of memory size and physical configuration. The sales prices of solid state recorders range from approximately \$700 to \$2,200 each.

Hand-held readers are sophisticated microcomputers which are used to collect the data stored in recorders that are not directly linked by telephone to the central station. They can store data from a number of different recorders and can, in addition, be used to make changes to the programming of the recorders in situ. Data collected in this way can subsequently be transferred to the central station either directly or by telephone. The sales prices of the hand-held readers range from approximately \$5,400 to \$6,400 each.

The Company develops the software and manufactures the hardware for the es the other hardware components of the system, into which it loads its own software. The Company believes that its policy of designing the software for, and assembling, the whole system enables it to exercise extensive control over product quality and performance. This quality control is critical to its success. Flectronic totalisers

Totalisers combine data from a number of meters. The data can then either be read directly from the totaliser or be transferred to recording equipment. Typically, a totaliser is used where there is a number of meters and summary information for billing is required. As replacements for electro-mechanical totalisers the Company's electronic totalisers are both more reliable and more sophisticated. The Company's basic electronic totalisers are priced at between \$390 and \$500, contain no software and can only transfer data to recorders. The advanced models are priced at between \$1,550 and \$4,500, incorporate software which can identify demand peaks and the times when they occur and can calculate certain components of power supplied to industrial customers. There is a range of five advanced totalisers with varying levels of capacity and of on-site data

Isolation relays allow the attachment of additional survey equipment to a meter, to enable duplicate readings to be taken by the customer, without disturbing the integrity of the data transmitted from the meter to the utility. Isolation relays are priced at between \$90 and \$170 each. ProData system

In addition to the products described above, the Company has recently introduced the ProData system. This has been designed to enable utilities to undertake surveys of the amount of energy consumed by certain individual domestic appliances such as water heaters, swimming pool pumps and air-conditioning units. Rate schedules can then be developed to discourage the use of such appliances at times of peak demand.

The system is comprised of transponders, which are inserted between the plug of the appliance and the wall-socket, and a receiver, usually located within a solid state (or magnetic tape) recorder. The transponder transmits, through the internal electrical wiring, a signal indicating consumption by that appliance. Each receiver can monitor signals transmitted by three separate transponders. The ProData system will provide utilities with more detailed information than has previously been available. It is economical to install and represents a significant technical advance by the Company. Each ProData system, consisting of three transponders and one receiver, is priced at approximately \$2,400.

#### MARKETING AND CUSTOMERS

The Directors estimate that only some 8 per cent. of the potential market for solid state recorders in the US has been satisfied to date. The Company has established itself as a market leader, accounting for an estimated 60 per cent. of the solid state recorders and an estimated 90 per cent. of the electronic totalisers sold to US electrical utilities in the year ended 30th June, 1984.

The Company employs 8 sales staff in Charlotte, reporting to the Vice President-Sales, co-ordinating with 23 independent sales agencies throughout the US which, between them, employ over 100 sales representatives acting for the Company. The agencies normally represent a number of suppliers of equipment to utilities and are chosen, often in consultation with local utilities, for their expertise and knowledge of the utilities' requirements. Sales representatives are responsible for maintaining close relationships with utilities and for developing product specifications and providing local after-sales support and training.

The Company has sold its products to the majority of the listed US electrical utilities. There is also a market for the Company's current products among the federal government-owned projects and the inunicipal utilities. Bonneville Power Administration is already a major customer of the Company and the Company's solid state recorder system has been approved by a number of municipal utilities. The principal customers of the Company by sales during the past three financial years are shown in the following

	1982		1983		1984	
	\$1000	*	\$'000	%	\$1000	96
Consolidated Echson Company of New York, Inc.	1,266	53.6	1,226	33.0	2,141	25.6
Military Company Company of the sent one	· · · · · · · · · · · · · · · · · · ·	_	106	2.8	1,294	15.5
outhern California Eduson Company	_	_	372	7.3	881	10.6
omoville Power Administration	331	4.7	382	10.3	743	8.9
nice Power Company	<u>""</u>	- ==	294	7.9	601	7.2
londs Power and Light Company	36	15	218	5.9	395	4,7
laheina Fower Company	20			. ==	317	3.8
terra Pacific Power Company	_	_	: '=		195	23
actic Gas & Electric Company	_		56	14	191	23
legicia Power Company	_	_	20	1.4	182	22
locida Power Corporation	_	_	=			18
outh Carolina Electric and Gas Company	_	==	29	0.8	147	1.1
lagara Mohawk Power Corporation	)58	6.7	151	4.1	96	
thers (Note)	615	26.1	892	240	1,006	12.1
Aper recine	175	7.4	- 94	25	160	19
	2 282	1000	3718	100.0	6.34D	100.0

Note: Other customers in the year to 30th June, 1984 totalled 187, none of which accounted individually for sales of more than \$100,000.

The Company has received certification for its solid state recorder system from the Consumer and Corporate Affairs commission in Canada and has applied for approval from the Canadian Department of Communications and from the Canadian Standards Association. These are necessary prerequisites for any significant distribution of solid state recorders within Canada. In expectation of final approvals, the Company is making efforts to market the solid state recorder system in Canada. It has already received an order from British Columbia Hydro and Power Authority and is also in discussion with other Canadian utilities. The Company is further seeking the necessary approvals to permit sales of totalisers and isolation relays in Canada.

786-75

#### COMPETITION

The Company's principal competitors in the solid state recorder market are Robinton Corporation, E.i.L. Instruments, Inc. and, to a lesser extent, General Electric Company, Westinghouse Electric Corporation and Sangamo Weston, Inc. The Company has achieved a dominant market position because of the technical superiority of its products, its competitive pricing and its commitment to after sales support. Utilities, however, prefer dual sourcing for their supplies and, on occasion, have requested other suppliers to produce a competing product. In most cases these have not reached the standards and specifications laid down by the utilities and the Company has, therefore, consolidated its position as market leader. In addition, the lengthy procedure for acceptance of new products represents a barrier to entry of the market by manufacturers of new products and provides manufacturers of accepted products with a significant advantage in securing

further orders.

The Company has built up a reputation for service and after-sales support which it believes to be unrivalled in its sector of the US electricity supply industry and to be a key element in the utilities' choice of supplier. The Company's sales staff and representatives element in the utilities' choice of supplier. The Company's sales staff and representatives regularly visit major customers to ensure that products already sold are performing satisfactorily and to discuss further requirements

The Directors consider that the Company's position is best safeguarded through the superior performance and reliability of its products, rather than by patents which tend, in the electronics industry, to be easily circumvented. The Company, therefore, does not rely on patents to any significant extent.

The Company recognises that, while its existing products have each captured a substantial market share, they have not to date attracted significant competition from the major corporations supplying the US electricity supply industry. However, the Company's new products are likely to compete with products of larger companies such as General Electric Company and Westinghouse Electric Corporation. Nevertheless, the Directors believe that the Company has proved its capability to be innovative, technically sound and, as a smaller company, to respond quickly to the demands of the market.

#### MANUFACTURING AND SUPPLIERS

The majority of the Company's sales are of its own manufactured products. The manufacturing process involves the assembly of printed circuits from purchased components and the construction of the finished product from the completed circuits. The Company has 36 employees directly involved in this process.

The engineering department has designed the software for all the Company's existing products and the electronic circuitry for its principal products. The Company designs and prepares detailed drawings and instructions for the assembly of certain solid state components, printed circuit boards and metal fabrications by outside contractors. In most cases, the materials for the Company's products are available from several sources.

The Company ensures that production is coordinated with the receipt of orders. As an order is processed through a untity for final approval, a programme for meeting that order is agreed between the purchasing department, the manufacturing supervisors and the sales staff. During manufacture, products are subjected to regular quality control inspections and tests. Once assembled, finished goods are checked in an environmental chamber, where they are tested for resistance to the extremes of temperature between which they may be expected to operate. The Company has ordered, for installation later this month, additional equipment for this chamber, in order to handle increased volume.

#### RESEARCH AND DEVELOPMENT

The Directors consider that substantial expenditure on research and development is essential for the Company to maintain a strong competitive position and to continue its growth. Expenditure on research and development amounted to \$0.92 million in the year ended 30th June, 1984, representing 11 per cent. of sales, in the current year, such expenditure is budgeted to be \$1.19 million, an increase of 29 per cent. As compared with the previous year, this will represent a smaller percentage of sales, although it is expected to grow to around the percentage attained in prior years once the new facility at Charlotte referred to below has been brought into use. All expenditure on research and development is written off in the year in which it is incurred.

The engineering department comprises 32 employees who are responsible for research and development of both existing and new products, including the time of use meter and load management system described further below. The Company and its sales sentatives are closely involved in discussion with customers to agree modifications needed to match precisely their requirements. Enhancements to existing products involve both minor changes to provide compatibility with software from other suppliers and development to incorporate additional features

This product, which is at an advanced stage of development, will extend the information displayed to include the customer's use of electricity during pre-set periods throughout the day in addition, the meter will be able to store data and will have the novel capability of being read and programmed by utilities over a telephone line. Currently, the most advanced time of use meters on the US market are manufactured by General Electric Company. The Company's time of use meter is designed to compete with these and will offer increased capabilities, including the telephone link to the utility's central station. It is expected that sales of evaluation quantities of the Company's time of use meter will be made during the current year and that material sales will be achieved in the year ending 30th June, 1986.

The potential market for time of use meters is very large, considerably larger than that for the Company's existing products. The Company's time of use meter will be compatible with its central stations and hand-held readers. Its marketing strategy will, initially, involve seeking to capitalise on its established customer base to achieve a significant share of this market.

A load management system enables utilities to conserve energy. This is achieved by disconnecting certain non-essential appliances such as water heaters and air-conditioning systems to reduce consumption of electricity by domestic customers at times of peak demand. A signal is sent to the receiver located at the customer's premises which disconnects the supply of electricity to the selected appliances. The disconnection is made for repeated short periods of time in a manner designed to minimise inconvenience.

Various load management systems have been developed in the US using radio, telephone or power line links. The use of a radio signal has proved unreliable and the use of telephone requires the utility to install dedicated telephone lines at its own expense. The Company has concentrated on designing a load management system using the power line which is already in the utilities control. Existing systems using the power line are expensive due to the high cost of communications equipment. They have proved to be unsuitable for underground wiring and are susceptible to electrical interference. The Company has developed a new technique for communicating over the power line and, on the basis of early tests, the Directors believe that the Company's load management system offers significant advantages over other systems.

Field trials for the load management system are scheduled for this month, somewhat later than planned, partly due to there being a surplus of generating capacity, reducing in the short term the attractions of the product to utilities, and partly due to a concentration by the Company on the ProData system and time of use meter, since these products are likely to generate sales sooner than the load management system. Since the period of evaluation is expected to be lengthy, no significant sales are expected before the year ending 30th June, 1987.

#### PREMISES AND NET TANGIBLE ASSETS

The Company's principal place of business is in Charlotte, North Carolina, where it has 30,000 square feet of leased premises. Additionally, it has a research and development facility in leased premises in Chapel Hill, North Carolina, comprising 1,735 square feet.

In August, 1984 the Company purchased a new site in Charlotte on which it has commenced construction of a building of 92,000 square feet to house the activities carried out in its present Charlotte premises. The additional space in the new faculty will provide scope for expansion for the forseeable future. The cost of the land, building and equipm will total some \$4.5 million in the current year. In addition, \$3-4 million is expected to be spent in the two subsequent years on further equipment for more automated assembly. for software development and for testing. Furthermore, the Directors have decided to purchase land and to build a research and development facility of 20,000 square feet in search Triangle Park. North Carolina, to replace the existing facility in Chapel Hill. The Company has an option over a suitable plot.

The net tangible assets of the Company at 30th June, 1984, adjusted for the net proceeds to the Company of the new shares, are \$13.1 million, equivalent to 24.4 cents

#### DIRECTORS, MANAGEMENT AND EMPLOYEES

Executive Directors

Lawson E. Hamilton, III, 45, is Chairman, President and Chief Executive Officer. He obtained a B.Sc. degree in engineering physics from the University of Alabama. Prior to founding the Company in 1969 he was Director of Operations Research for El Paso Natural Gas Company and subsequently a systems engineer with IBM.

Frank H. Hoff, 52, is Vice President - Sales and obtained a B.Sc. degree in electrical

engineering from the University of Missouri. He has been associated with the Company in various areas of sales since 1976, prior to which he was a Vice President of Teledyne Brown Engineering, a division of Teledyne Industries Inc. He was elected to the Board in

Wm. Michael Turner, 37, is Vice President - Finance and Operations, Treasurer and Secretary. After obtaining a B.Sc. degree in accounting and a doctorate in law from the University of North Carolina, he served as an accountant for an electronics firm. He wasan associate in a law firm prior to joining the Company full-time in 1978. He was elected to the Board in February, 1980.

#### Non-executive Directors

Michael D. Alembik, 48, is a principal of Alembik, Fine & Callner, P.A. He joined the Board

E. Reed Gaskin, 59, is a practising ophthalmologist and is a Director of various other corporations, including Chairman of the Board of Applied Electronics, Inc. He joined the Luther H. Hodges, Ir., 48, serves as Chairman and Chief Executive Officer of The National Bank of Washington. He has served in several capacities in both the private and public

sectors, including those of Deputy Secretary of the US Department of Commerce and Chairman of North Carolina National Bank. He joined the Board in 1969. W. Olin Nisbet, III, 44, is a Director of several corporations and is a partner in Sterling Capital Management Company. He was formerly Managing Director of Interstate Securities

Corporation and joined the Board in 1978. Earl N. Phillips, Jr., 43, is the founder and President of First Factors Corporation and joined the Board in 1960.

#### Other senior management

William C. Beverly, Jr., 43, is Product Manager and is responsible for the development of the time of use meter. He obtained a B.Sc. degree in electrical engineering and an M.B.A., both from the University of South Carolina. He joined the Company in 1979.

Darrel P. Glankler, 42, is Manager of Engineering and has overall responsibility for research and development. He obtained a B.Sc. degree in civil engineering from the Georgia Institute of Technology and an M.B.A. from Tulane University. He joined the Company in 1969, transferred to Reliance Electric Company in 1975 and re-joined the Company earlier this year.

Frederick F. Hering, III, 51, is Manufacturing Manager. He obtained a B.Sc. degree in mechanical engineering from Worcester Polytechnic Institute, Massachusetts. He joined the Company earlier this year after 27 years of diverse industrial experience.

The Company has 86 full-time employees (excluding the three Executive Directors). An analysis by function is set out below:

32 10

86

Manufacturing Engineering Finance and administration

In response to the growth in the Company's sales, the total number of employees has grown from 18 in 1980 to 39 at 30th June, 1983, 66 at 30th June, 1984 and 89 today. The number of employees is expected to exceed 100 by the end of the current financial year. Sales per employee, however, have also increased being \$105,000 in the year ended 30th June, 1983 and \$159,000 in the year ended 30th June, 1984.

All key personnel have signed confidentiality undertakings in relation to the Company's technology and proprietary information. In addition, the Executive Directors have signed service contracts which enable the Company to retain their services at least until 31st lanuary, 1987.

Remuneration and Stock Options

Sales

The Company believes that incentive remuneration and Stock Options are important ments in the achievement of corporate targets and in the recruitment and retention of qualified technical and management personnel.

The remuneration package of key employees, including the Executive Directors, comprises an element of fixed salary and an element of bonus. In the case of the Executive Directors, their remuneration package is fixed at the beginning of each financial year by the Compensation Committee of the Board, a majority of which consists of Non-executive Directors. Information as to Directors' remuneration is set out in paragraph 4 of Appendix III. The Company has no pension scheme.

Many of the present employees own shares in the Company which they acquired a result of exercising Stock Options. Messrs. Hamilton, Hoff and Turner have Stock Options in respect of an aggregate of 4.4 million shares and details of these are set out in paragraph 4 of Appendix III. Further Stock Options will be granted only under Stock Option plans approved by shareholders. A Stock Option plan will, in due course, be submitted to shareholders for their approval.

#### PROFIT FORECAST AND DIVIDENDS

The Company's earnings are weighted towards the second half of its financial year, as will be reflected in the results for the six months to 31st December, 1984. During the quarter ended 30th September, 1984, the Company invested heavily in additional personnel, additional leasehold premises in Charlotte and additional expenditure on research and development, in anticipation of the substantial increase in volume projected for the year as a whole. As a result, during that quarter, the Company achieved only a marginal level of earnings.

However, the Directors forecast that, in the absence of unforeseen circumstances the net income after taxes of the Company for the year ending 30th June. 1985, will be not less than \$2.9 million, equivalent to 5.6 cents per share, based on the weighted average number of shares expected to be in issue during the year. The bases and principal assumptions on which this forecast is made, together with letters relating thereto, are set out in Appendix II.

The Company has paid no dividends to date. The Directors intend that most of the Company's earnings should continue to be retained. In the absence of unforese circumstances and based on the profit forecast set out above, the Directors intend to pay a dividend in respect of the new shares and the existing shares in the Company for the year ending 30th June; 1985 of 0.25 cents per share.

It is intended that an annual dividend will be paid in October each year. No interim dividend will be paid. All dividends will be declared in US dollars but will be paid to shareholders with registered addresses in the UK in sterling unless such shareholders opt for payment in US dollars. An appropriate form is available from the Company's UK Registrar, National Westminster Bank PLC, Registrar's Department, P.O. Box No. 82, 37 Broad Street, Bristol BS99 7NH.

#### PROSPECTS

The US electrical utilities will continue to replace electro-mechanical devices with more sophisticated and reliable solid state equipment for some years to come. Only some 8 per cent. of the market for solid state recorders is estimated to have been satisfied so far. The Company is now poised to benefit significantly from a lengthy period of evaluation of its solid state recorders by a number of major US electrical utilities. The Directors are therefore confident that, given the Company's dominant position in the market, potential exists for significantly increased sales of solid state recorders to the Company's existing and new customers. The requirement for increasingly detailed survey data on the consumption of electricity should particularly benefit sales of the ProData system.

In the longer term the Company's strategy is to supply electrical utilities with equipment designed to flatten demand peaks in electricity consumption. Given the high cost of new electricity generating capacity, the strong preference of utilities is to increase existing plant use if new building programmes can thereby be deferred. The Company has concluded that utilities will best be able to encourage their customers to reduce consumption at times of peak demand by time of use pricing and load management programmes. The two principal products in the course of development by the Company are believed by the Directors to be better suited to meeting these objectives than any of the alternative products currently available. The Company has so far restricted its marketing to the US electricity supply

industry. The Company believes, however, that its products are well suited to use by overseas utilities and is actively pursuing possible joint venture arrangements with a number of major overseas manufacturers and distributors. Marketing will not, however, proceed until the Company has appropriate after-sales and support facilities in place.

The Company has expanded rapidly and net income will (taking into account the forecast for the current financial year) have grown at an average annual compound rate of over 100 per cent. during the five years ending 30th June, 1985. While the existing products are expected to continue to provide substantial growth in sales and earnings, the rate of growth will inevitably be slower as the market's requirements are gradually met. Nevertheless the Directors have confidence in the long-term growth prospects of the Company because it is a high technology company with a dominant market position for its existing products and a substantial commitment to research and development for new

#### REASONS FOR THE OFFER FOR SALE

16 million shares are being made available in the Offer for Sale, of which 6.4 million new shares are being issued by the Company and sold from treasury, to raise approximately £5.3 million after expenses. The Directors consider it an appropriate time in the Company's development further to expand its equity base. The strengthening of an already strong balance sheet will help the Company's marketing activities as financial strength is an important factor in US electrical utilities' choice of supplier.

It is envisaged that the new generation of products, unlike former products, will require considerably greater investment in working capital than has been needed in the past. In particular, the Company envisages the need to make available central stations to utilities wishing to evaluate its load management system and to provide a support team during each customer's evaluation period. While the Company has, taking account of its credit facilities and its existing cash

resources, adequate capital for its planned expenditure programme for the foreseeable future, the Offer for Sale is intended to fund the Company's medium-term expansion and to provide the Company with greater flexibility to take advantage of opportunities as they

#### TAXATION

A brief summary of certain relevant UK and US tax considerations, affecting those potential investors who are UK resident for tax purposes, is set out in paragraph 7 of Appendix III. Potential investors who are in any doubt as to their position should consult their own tax advisers regarding the tax consequences of an investment in the Company.

#### APPENDIX I — ACCOUNTANTS' REPORT

The following is a copy of a report to the Directors of Process Systems, Inc., and to the Directors of J. Henry Schroder Wagg & Co. Limited by Price Waterhouse, Charlotte, North Carolina and Price Waterhouse, London, Joint Reporting Accountants. The Directors

Process Systems, Inc. The Directors

J. Henry Schroder Wagg & Co. Limited Gentlemen

7th December, 1984

We have examined the balance sheets of Process Systems, Inc. (the Company) at 30th June, 1980, 1981, 1982, 1983, and 1984, and the related statements of operations and changes in financial position for the years then ended. These financial statements, which were prepared under the historical cost convention, were audited by Price Waterhouse. Charlotte, North Carolina. Our examinations were made in accordance with generally accepted auditing standards and accordingly included such tests of the accounting records and such other auditing procedures as we considered necessary in the circumstances.

In our opinion, the financial statements set out below present fairly, under the historical cost convention, the financial position of Process Systems, Inc., at 30th june, 1980, 1981, 1982, 1983, and 1984 and the results of its operations and the changes in its financial position for each of the years then ended, in conformity with generally accepted accounting principles in the US consistently applied. No material adjustments would be required were the financial statements to be presented in accordance with accounting principles generally accepted in the UK.

In the preparation of the financial statements no adjustments have been required to the previously reported financial statements of the Company at 30th June, 1980, 1981, 1982, 1983, and 1984. No audited financial statements of the Company have been prepared in respect of any period subsequent to 30th June, 1984.

#### SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

#### Basis of accounting

The financial statements have been prepared under the historical cost convention and are stated in US dollars.

Inventories are stated at the lower of cost, determined on the first-in, first-out method, and net realisable value. Work in progress comprises material costs and an appropriate proportion of direct labour costs.

# **Process Systems, Inc.**

Property and equipment are recorded at cost. Major renewals and improvements are added to the property accounts at cost, while replacements, maintenance, and repairs which do not improve or extend the lives of the respective assets are expensed as incurred. Gain or loss on retirements or disposals of individual assets is recorded in income or expense. Depreciation is provided using the straight-line method over the estimated useful lives of the assets which are summarised below:—

Production/Testing equipment Exhibition equipment Office furniture Leasehold improvements

Estimated useful lives 3-7 years 3-5 years 6-8 years 4 years 4 years

Net sales of products and services

. Product sales and other revenues comprise amounts invoiced to customers in respect of goods and services supplied, net of returns, and allowances. Interest income is also included.

Research and development costs

Research and development costs are charged to expense as incurred.

The Company accounts for depreciation differently for financial reporting purposes than for federal income tax purposes and makes appropriate provision for deferred taxes in recognition of the timing differences. Investment tax credits are accounted for as a reduction of income tax expense in the year the credits are utilised.

STATEMEN	ITS OF OPE	RATIONS			
		Year e	nded 30th jt	me.	
•	1980 S	1981 \$	1982 \$	1983	1984 \$
Net sales of products and services(Note 2)	818,561	1,576,560	2,361,599	3,718,403	8,349,038
Cost and expenses Cost of sales	260,339	599,876 193,734	680,196	1,000,876	2,931,311
Research and development expenses Selling, general and administrative	44,288	193,734	342,648	491,899	922,584
expenses Depreciation	427,244 34,999	539,477 30,208	783,191 67,252	1,099.537 72.321	1,737,185 129,165
Interest expense	67,053	61,384	29,071	16,475	6.845
	813,923	1,424,679	1,902,358	2.681,106	5,727,090
Income before income taxes Provision for income taxes (Note 3)	4,538 1,229	151,881 56,046	459,241 136,131	1,037,295 435.000	2,621,948 1,119,000
Income before extraordinary stem Realisation of operating losses carried forward:	3,409	95,835	323,110	602,295	1,502,948
(Note 3)	1,229	56,045	<b>5</b> 6,131		
Net income	4,638	151,881	379,241	602,295	1,502,948
Retained earnings (accumulated deficit) brought forward	(968,764)	(964,126)	(812,245)	(433,004)	169,291
Retained earnings (accumulated deficit) carried forward	(964,126)	(812,245)	(433,004)	169,291	1,672,239
Earnings per common share, including common share equivalents (Note 4):	cents	cents	cents	cents	cents.

*Adjusted retrospectively	for 200 to 1 stock s	plit (Note 8).

BA	LANCE SHEE	ats					
	As at 30th June,						
	1960 \$	1981 \$	1983 \$	1983 \$	1984 \$		
ASSETS Property and equipment at cost less eccumulated depreciation (Note 5)	109,771	92,053	214,522	259,130	798,480		
Current assets Inventories (Note 5) Accounts receivable Prepaid expenses Cash and cash equivalents	232,388 328,126 3,744 33,058	210,019 284,501 2,731 109,667	254,608 408,897 7,924 230,203	944,217 721,485 28,248 494,578	1,083,719 2,852,816 31,470 3,716,652		
Total assets	597,318 707,087	606,918 698,971	901,832	2.188,528 2.447,658	7,684,657 8,483,137		
LIABILITIES AND STOCKHOLDERS' EQUITY Current liabilities Notes payable within one year (Note 7) Accounts payable Income taxes payable Accrued expenses and other creditors	214,303 87,632 68,925 370,880	51,908 57,937 151,151 280,996	27,927 114,227 80,000 157,856 380,010	20,000 275,361 327,000 230,113 852,474	730,301 596,670 378,105 1,705,076		
Notes payable after one year (Note ?) Deferred income taxes	304,640	229,527	128,405	75,000 16,000	60,000		
Total habihties	675,520	490,523	508,415	945,474	1,765,076		
Stockholders' equity (Note 8) Common stock Capital in excess of par value Retained earnings (accumulated deficit)	655,100 340,593 (964,126)	680,100 340,583 (812,245)	753,100 340,393 (433,004)	957,850 395,443 169,291	1,144,350 3,982,372 1,672,239		
Treasury stock at cost (Note 8)	31,587	208,448	660,489 (52,750)	1,522,584 (20,400)	6,798,961 (80,900)		
Total stockholders' equity	31,567	208,448	607,739	1,502,184	6,718,061		
Total liabilities and stockholders' equity	707.087	698,971	1,116,154	2,447,658	8,483,137		

STATEMENTS OF	CHANGES	IN FINA	INCLA	. POSI	110	N
			Year e	ended 3	Kitta j	has
					_	_

		1691 6	naea som li	Liste,	
	1980 \$	1981 \$	1982	1983 \$	1984 \$
Financial resources were provided by: Income before extraordinery item Add income charges not affecting working capital:	3,409	95,835	323,110	602,295	1,502,948
Depreciation Deferred income taxes	14,999	30,208	67,252	72,321 18,000	129,165 42,000
Working capital provided by operations Working capital provided by extraordinary item—realisation of operating losses	18,408	126,043	390,362	692,616	1,674,113
carried forward Proceeds from sale of common stock Proceeds from sale of treasury stock	1,229 135,000 3,373	56,046 —	56,131 12,800	112,950 53,600	3,605,029
Proceeds from Stock Options exercised increase in notes payable after one year	104,313	25,000	60,000	146,000 75,000	168,400
Other	967	(85)	4.902	4,269	21,450
	<b>263</b> ,310	207,004	524,195	1.084,435	5,468,992
Financial resources were used for: Purchase of property and equipment Reduction in notes payable after one year Purchase of treasury stock	65,808	12,405 75,113	194,623 101,122 52,750	121,198 128,405 20,400	689,965 75,000 60,500
•	65,806	87,518	348,495	270,003	825,465
Increase in working capital	197,502	119,486	175,700	814,432	4.643.527
Changes in components of working capital: - increase (decrease) in current assets.					
Cash and cash equivalents Accounts receivable Inventories Prepaid expenses	28,136 227,271 75,984 (13,781)	76,609 (43,625) (22,369) (1,013)	120,536 124,396 44,589 5.193	264,375 312,588 689,609 20,324	3,222,074 2,131,331 139,502 3,222
	317,610	9.602	294,714	1,286,896	5.496.129
(increase) decrease in current liabilities: Notes payable within one year Accounts payable Income taxes payable Accured expenses and other current	(22.813) (59,599)	162,395 29,715	23,981 (56,290) (80,000)	7,927 (161,134) (247,000)	20,000 (454,940) (269,670)
habilities	(37,696)	(82,228)	(6,705)	(72,257)	(147,993)
	(120,108)	109,884	(119,014)	(472,484)	(852,602)
Increase in working capital	197,502	119,486	175,700	814,432	4,643,527

**NOTES TO FINANCIAL STATEMENTS** 

Process Systems, Inc. designs, manufactures and distributes solid state and microelectronic control and ecording equipment for the US electricity supply industry. As a result of the concentration of its business in his inclustry, a significant portion of the Company's revenue is derived from relatively few customers, approximately 52 per cent. of the net sales for the year ended 30th june 1994 was derived from three sustaments, for the year ended 30th june 1994 as derived from three customers, for the year ended 30th june 1983, approximately 43 per cent. of the net sales was derived from the customers.

Note 2 Net sales 2 Net sales included in net sales of products and services is interest income of: Year ended 30th June.

_							
	1980 \$	1981 \$	1982 \$	1983 \$	1984 \$		
		857	15,998	16,633	46,663		
Note 3 Provision for income taxes Provision for income taxes comprises the i	bBowing:	Year er	ided 30th Ju	08.			
•	1980	1981 \$	1982 \$	1983 \$	1984 \$		
Correct	1.229	56,046	136,131	417,000	1,077,000		
Deferred				18,000	42,000		

Operating losses carried forward were offset against the above expense as follows: 1.229 35,048 86.131

During 1992 the Company utilised all remaining net operating losses carried forward.

Earnings per common share are calculated based on the weighted average number of common shares constanting and equivalent chares issuable under assumed exercise of Stock Options retrospectively stated to reflect a 200 to I stock split approved by the shareholders on 11th May, 1984. The weighted average number of shares in the earnings per share computations was 24,388,000, 26,421,000, 29,871,400, 30,939,400 and 39,443,200 for 30th june, 1960, 1961, 1962, 1963 and 1984 respectively.

Note 5 Property and equipment

	1980 \$	1981 S	1992 '\$	1983 \$	1984 \$
Cost:					
Production/Testing equipment	103,854	114,319	191,651	224.280	636,772
Exhibition equipment	29,288	27,361	54,700	<b>39,754</b>	142,227
Office furniture	21,908	23.203	63,855	S8,156	192,373
Leasehold unprovements	10,713	10,713	27,855	44,812	122,333
Automobiles	6.154	€,:54	21,400	21,194	31,290
Construction in progress.		· <b>-</b> _	`—		1,602
	171,917	181,749	359,502	472,496	1.126.597
Accumulated depreciation:					
Production/Testing equipment	33.463	51.479	25,679	120,507	184,213
Exhibition equipment	12.765	15,246	26 81 1	39,582	57,729
Office furniture	11,207	14,1G7	23,103	32.671	51.691
Leasehold improvements	2,593	5,406	2,413	10.759	29,597
Automobiles	2,119	3 453	6.974	9,847	4,887
	62,146	<b>65.696</b>	144.980	213,366	329,117
Net book value	109,771	92,063	214,522	259,130	798,480

as at 30th june

Inventories comprise the following

Notes payable may be analysed as follows:

	As at 30th June.					
	1980 \$	1961 \$	1982 \$	1983 \$	1984 \$	
Finished goods and purchased equipment Work in progress Electronic components	4,925 150,521 76,942	37.530 110,510 51,977	56.636 102.950 95.022	396,856 392,028 165,333	448,898 174,208 460,525	
	232,388	210,019	254,508	544,217	1,083,719	
			_			

Note 7 Notes payable

	As at 30th June,					
	1980 \$	1981 \$	1982 \$	1983 S	1984 \$	
Demand notes Instalment notes	161,324	_	_	-	_	
-dus after one year -dus after one year	52,979 304,640	51,9 <b>08</b> 229,527	27.927 129,405	20,090 75,000	=	
	518,943	281,435	156.332	95,000		

See Note 10 regarding debt incurred to finance future capital expenditure.

Note 8 Stockholders' equity

3.B1

Prior to 11th May. 1984, the Company was authorized by its Articles of Incorporation to issue up to 300,000 shares of Class A common stock having a par value of \$5 per share and up to 100,000 shares of Class B common stock having no par value.

On 11th May. 1984, stockholders approved certain changes to the capital structure of the Company. The number of authorised shares of Class A common stock, was increased to \$00,000,000 shares, after which the par value of each share was changed to \$0,005 from \$5 resulting in 100,000,000 authorized shares of Class A common stock, of which none were issued, were capculated.

The table below shows the amounts of common stock in issue during the period.

Treasury stock represents the cost of issued stock purchased by the Company and is available for re-issue or cancellation.

The Company has, in the past, granted Stock Options at the discretion of the Directors. At 30th June, 1934 the following Stock Options (all of which were held by the present Executive Directors)

-	•	
Number	Price	Expiry date
2,400,000 2,200,000 - 2,200,000	\$0.150 \$0.675 \$0.675	30th June; 1985 30th June, 1987 30th June, 1989
6.800.000		

All of the Stock Options exercisable at \$0.15 have since been exercised. In addition, 1,000,000 further options at \$0.675 were authorised but had not been granted at 30th june, 1984. The Directors have subsequently cancelled this authorisation.

Transactions in common stock, capital in excess of par value and treasury stock for the five years ended. 30th June, 1984, all of which have been retrospectively restated to reflect the 200 to I stock split approved on 11th May, 1984, were as follows:

	Commo Shares	on stock Amount \$	Per value S	Treasur Sheres	y stock Amount S
Balance at 30th June, 1979	20,804,000	520,100	339,385	682,000	2,185
Sale of 662,000 shares from treasury at \$0.005 per share Issue of shares to employee as remuneration Sale of 5,400,000 shares at per value	=	Ξ	1,208	(662,000) (30,000)	(2,102) (63)
of \$0.025 per share	5,400,000	135,000			
Balance at 30th June, 1980	26,204,000	655,100	340,593	_	_
Exercise of Stock Options for 1,000,000 shares at par value of \$0.025 per share	1,000,000	25,000			
Balance at 30th June, 1981	27,204,000	690,100	340,593	_	
Exercise of Stock Options for 2,400,000 shares at par value of \$0.025 per share Issue of shares under employee stock purchase agreements:	2,400,000	60,000			
500,000 shares at \$0 025 per share	500,000	12,500	_	_	_
20,000 shares at \$0.015 per share Purchase of 1,340,000 shares into treasury	20,000	500	(200)	1,340,000	52,750
Balance at 30th June, 1982	30,124,000	753,100	340,393	1,340,000	52,750
Issue of shares under employee stock purchase agreements:					
4,410,000 shares at \$0.025 per share 180,000 shares at \$0.015 per share Exercise of Stock Options:	4,410,000 180,000	110,250 4,500	(1,800)	<b>=</b>	Ξ
3,400,000 shares at \$0.04 per share 200,000 shares at \$0.05 per share Sale of 1,340,000 shares from treasury at	3,400,000 200,000	85,000 5,000	51.000 5,000	Ξ	=
\$0.04 per share Parchase of 460,000 shares into treesury	=	=	850	(1,340,000) 460,000	(52,750) 20,400
Balance at 30th June, 1983	38,314,000	957,850	395,443	460,000	20,400
Purchase of 340,000 shares into treasury Exercise of Stock Options:	_	_	_	340,000	80,500
850,000 shares at \$0.04 per share 200,000 shares at \$0.05 per share	850,000 200,000	21,250 5,000	12,750 5.000	=	_
440,000 shares at \$0.06 per share	440,000	11,000	15,400	=	_
100,000 shares at \$0.10 per share	100,000	2,500	7,500	· <del></del>	_
200,000 shares at \$0.125 per share 420,000 shares at \$0.15 per share	200,000 420,000	5,000 10,500	20,000	_	
Sale of 5,250,000 shares at \$0.75 per share	5.250.000	131,250	52,500 3,806,350	_	_
Share issue costs	5,230,000	131,250	(332.471)	=	_
Balance at 30th June, 1984 Since 30th June, 1984 the following further transactions have occurred:	45,774,000	1,144,350	3,982,372	800,000	80,900
Purchase of 40,000 shares into treasury Exercise of Stock Options	_	_	_	40,000	12,500
2,400,000 shares at \$0.15 per share	2,400,000	60.000	300,000		=
Balance at 7th December, 1984	48,174,000	1,204,350	4,282,372	840,000	83,400

The Company leases space which houses the general offices and engineering, assembly and testing facilities under several lease agreements which at 30th June, 1984 provided for monthly payments of \$5,835 until September 1987. In August 1984 the Company leased additional space for which it is committed to monthly payments of \$2,500 until July 1983, at which time they increase to \$2,500 until October 1985. The Company has also leased additional premises to house a research and development unit under a agreement which provides for monthly payments of \$1,591 until October 1985.

Year ended 30th June.								
	. 1980 \$	1981 \$	1982	1983 \$	1984 \$			
_	18,808	19,353	37,205	63,160	89,320			

On 12th April, 1994 the Directors authorised the expenditure of up to \$5 million for the purchase of land and the construction and equipping of new premises to house the Company's manufacturing, enqueering, sales and administrative functions. In August, 1994 the Company purchased approximately 12.4 acres in Charlonte, North Carolina, at a cost of \$514,096, for the site of this new leashly and has signed a contract for the construction of the building. On 29th September, 1994 the Company received an advance of the proceeds of a \$5 million Industrial Revenue Bond issue, which will be used to finance the new facility and equipment. On \$8th October, 1994 the Directors authorised the expenditure of up to \$2.3 million for the purchase, construction and equipping of a new research facility in Research Thangle Park, North Carolina.

Aggregate Directors' remuneration for the period was as follows: Year ended 30th June. 133,880 241,100 341,040

Note 12 Auditory' remuneration Auditors' remuneration for the period

d was as follows:		Year end	ded 30th Jun	e,	
	1980 \$	1981 \$	1983 \$	1983 \$	1984 \$
	6,250	6,500	7.000	8,000	12,000

PRICE WATERHOUSE Certified Public Accountants Ine NCNB Plaza, Surie 3200 Jazione Jorth Carolina 28280	
orth Carolina 28280	

 Bases and principal assumptions The profit forecast of the Company for the year ending 30th lane, 1985 has been prepared on the basis of the unaudited management accounts for the times menths ended 30th September, 1984, a forecast for the time months ending 30th june, 1985 and accounting policies consistent with those previously adopted. The profit forecast has been made on the following principal assumptions:—

APPENDIX II-PROFIT FORECAST

(a) there will be no material reduction in interest rates:

(b) there will be no material change in the bases of or increase in rates of texation; (c) there will be no agnificant delay in the supply of the additional environmental test equipment currently

(d) the ProData system is accepted by certain major US electrical utilities following completion of the current evaluation programmes.

The following are copies of letters relating to the profit forecast for the year ending 30th June, 1985: Letter from Price Waterbouse, London:-

The Directors,
Process Systems, Inc.,
8334 Arrowndge Boulevard,
Charlotte,
North Carolina, 28310

Southwark Towers, 32 London Bridge Street, London SEI 95Y

7th December, 1984

We refer to the Offer for Sale dated 7th December, 1984. We have reviewed the accounting policies and calculations for the forecast of net income of Process; inc., for which you as Directors are solely responsible, for the year ending 30th June, 1985. In our opinion, the forecast, so far as the accounting policies and calculations are concerned, has been properly compiled on the basis of the assumptions made by the Diroctors set out in Appendix II and is presented on a basis consistent with the accounting policies normally adopted by Process Systems, Inc.

Yours faithfully.

PRICE WATERHOUSE Chartered Accountents

Letter from ] Henry Schroder Wagg & Co. Limited:-

120 Cheapaide, London EC2V 6D6

The Directors, Process Systems, Inc. 8334 Arrowndge Boulevard, Charlotte, North Carolina, 28210

We refer to the Offer for Sale dated 7th December, 1984.

We have discussed with you and with Price Waterhouse, London the forecast of net income of Process Systems, Inc. for the year ending 30th June, 1985 together with the assumptions on which it is based set out in Appendix IL

In our opinion, the forecast, for which you as Directors are solely responsible, has been made after dea and careful enquiry. Yours faithfully, for J. HENRY SCHRODER WAGG & CO. LIMITED H. G. Ashion

APPENDIX III-GENERAL INFORMATION

The Company was incorporated on 1st July, 1969 with limited liability pursuant to the Business Corporation Code of the State of Georgia under the name of Information Laboratories, inc. with an authorised share capital of \$1,000,000 divided into 200,000 shares of common stock of par value \$5 each. On 11th May, 1984, the Company merged with its wholly-owned subsidiary, Process Systems Incorporated, and changed its name to Process Systems, Inc.

2. Share capital

(a) Particulars of the shares of the Company which, within the period of two years prior to the date hereof, have been assued for cash and the consideration for which those shares have been assued are included in Note 8 to Appendix I.

Note 8 to Appendix I.

Note 8 to Appendix I.

(b) Save as disclosed in Note 8 to Appendix I and in paragraphs 4(d) and 5 below no share or loan, capital of the Company or its former subsidiary has been issued within the period of two years immediately preceding the date hereof or is now proposed to be issued, fully or partly paid, either for cash or for a consideration other than cash.

consideration other than cash.

(c) Save as disclosed in Note 8 to Appendix I and in paragraphs 4(d), 5 and 10(c) below no commissions, discounts, brokerages or other special rerms have been granted by the Company or its fermer subsidiary within the period of two years immediately preceding the date hereof in connection with the issue or sale of any share or loan capital of the Company or its former subsidiary.

(d) Save as disclosed in paragraph 4(d) below no share or loan capital of the Company is under option or agreed conditionally or unconditionally to be put under option.

(e) Following the Offer for Sale, 48,265,000 shares will remain unissued. No shares will remain in treasury. (1) No issue of shares which would effectively after the control of the Company will be made without the prior approval of shareholders in general meeting.
(g) No material issue of shares, other than to shareholders pro rats to existing holdings, will be made within one year of the date hereof without the prior approval of shareholders in general meeting.

(h) No issue for cash of shares, or of securities convertible into shares, will be made so as materially to dilute the percentage interests of shareholders unless such issue is made with the prior approval of shareholders in general meeting or on terms not likely to detract significantly from the value of shareholders?

3. Constitution of the Company

The instruments defining the constitution of the Company are its Articles of Incorporation and its By-Laws. The following summary of the constitution of the Company and the principal provisions regulating its internal management is based upon those documents and upon the applicable provisions of the Susiness Corporation Code of the State of Georgia.

(a) Shareholders' meetings and notices

Shareholders' meetings may be held within the State of Georgia or elsewhere. Shareholders' meetings may be held within the State of Georgia or elsewhere.

At the annual meeting of the Company, the shareholders elect the Board of Directors and transact such other business as may properly be brought before the meeting. Special meetings of the shareholders may be called by the Chairmen or the President and must be called by the Chairmen, the President or the Secretary when so directed by the Board of Directors or at the request in writing of any two or more Directors or at the request in writing of shareholders representing 10 per cent. of the total voting rights of all the shareholders entitled to vote on matters to be submitted to shareholders. Written notice of each meeting of the shareholders must be given not less than 14, nor more than 50 days, before the meeting provided that a meeting called to determine a question which must be decided otherwise than by a simple majority of the votes cast must be called on not less than 21 days' notice.

A quorum at any shareholders' meeting shall be the holders present in person or represented by proxy of at least one third of the shares issued and outstanding and entitled to vote.

Except as otherwise provided by law, every question (other than an amendment to the Articles of Incorporation or the By-Laws) shall be determined by a majority of the votes cast on such question. Each issued and outstanding share shall entitle the holder to one vote on each matter submitted to a vote at a meeting of shareholders. Any shareholder entitled to vote may vote by proxy, provided that the instrument appointing such proxy (who need not be a shareholder), shall have been executed in writing by the stareholder or by his duly authorised altorney-in-fact or, in the case of a company, such instrument shall be under its corporate seal or signed by a duly authorised officer or agent.

The property and business of the Company is managed by its Board of Directors. The Board of Directors shall consist of not less than 5 nor more than 8 members. There is no share qualification or upper age limit for Directors. Each Director holds office until the next annual meeting of shareholders and until his successor shall have been elected or until his earlier death, resignation, inexpectly or removal. The removal of Directors from office by shareholders requires the affirmative vote of the holders of a majority of the shares. It any vacancies occur among the Directors, the remaining Directors continue to act and such vacancies may be sillowed such reasonable remuneration for attendance at regular or special meetings of the Board of Directors or of any committees of the Board as may from home to time be determined by resolution of the Board of Directors.

Spinger or responsed below a Director tent presented any contract transaction or extent transaction or extent transaction or extent transaction or extended.

may from time to time be determined by resolution of the Board of Directors.

Subject as mentioned below, a Director shall not vote in respect of any contract, transaction or other proposal whatsoever in which he has any material interest (otherwise than by writte of his interest in shares of or otherwise in or through the Company) nor shall be be counted in the quorum in a meeting in relation to any resolution on which he is debarred from voting. A Director shall be entitled to vote (and he counted in the quorum) with respect to any resolution concerning (inter alia) any of the following matters; the giving of any security or indemnity to a Director in respect of obligations incurred by him on behalf of the Company; the giving of any security or indemnity to a third party in respect of an obligation of the Company for which the Director has assumed personal responsibility; any proposal concerning an offer of securities of the Company in which a Director is interested as a participant in the underwriting thereof; any proposal concerning any other company in which a Director is interested as an interest of an equity share capital of such other company; and any proposal concerning the adoption, modification or operation of a sinking hind or retirement benefit plan under which a Director may benefit and which is subject to and conditional upon approved by the appropriate authorities for taxation purposes. The Company may, by shareholders' resolution passed by a simple majority of the votes cast at an annual or a special meeting, suspend or relax the provisions described. In this paragraph to any extent or rathly any transaction not duly authorised by reason of a contravention thereof.

(d) Borrowing powers

The Directors may exercise the powers of the Company to borrow but shall restrict the borrowings of the Company and exercise the powers of the Company and exercise the powers of control exercisable by the Company in relation to any subsidiaries so as to secure (so far, as regards subsidiaries, as by such exercise they can secure) that the aggregate amount for the time being outstanding of all borrowed moneys (as defined in the By-Laws) of the Company and its subsidiaries do not, except with the prior approval of a shareholders' resolution passed by a simple majority of the votes cast at an annual or a special meeting, exceed twose the aggregate of the share capital and paid in (surplus) capital of the Company and retained earnings as shown by the latest audited halance sheet (or, if the Company has for the time being subsidiaries, consolidated halance sheet) of the Company but adjusted as necessary in respect of any variation in share capital or paid in (surplus) capital since the date of such balance sheet (or consolidated balance sheet) and further adjusted as the auchtors of the Company then shall consider appropriate. Approval of shareholders is not required for borrowings which would exceed this limit and which are applied or are intended to be applied within 8 months of the date of borrowing in the repayment of existing borrowings.

(e) Restrictions on transfers of shares

(e) Restrictions on transfers of shares
The shares registered on the UK Register (as defined below), including the shares now being offened for sale, may not be offened, sold, renounced or transferred directly or indirectly in North America or to or for the benefit of any North American Person on or before 30th june, 1985. The Directors are required to adopt measures to give motes of and to enforce such transfer restrictions, including causing all certificates for such shares to bear a legend reflecting such transfer restrictions.

In the absence of insolvency, the Company may be dissolved only by written consent of all shareholders or following the adoption by the Board of Directors of a resolution recommending that the Company be dissolved and directing that the question of such dissolution be submitted to a vote at a meeting of shareholders which may be either; an annual or special meeting. Such resolution shall be adopted upon receiving the affirmative vote of the holders of a majority of the shares.

(g) Amendments

The Articles of Incorporation of the Company may only be amended following the adoption by the Board of Directors of a resolution directing that the proposed amendment be submitted to a vote at a meeting of shareholders which may be either an annual or a special meeting. Such resolution shall be adopted on receiving the affirmative vote of the holders of a majority of the shares.

The By-Laws of the Company may be amended with the approval of not less than three-fourths of the votes cast at any annual or special meeting by shareholders attending, in person or by proxy, and voting at that meeting, provided that, in no event, may the share transfer restrictions set forth in sub-paragraph (e) above be amended or repealed on or before 30th june. 1955 and that the maximum and multimum number of Directors referred to in sub-paragraph (c) above and the other matters specifically referred to in sub-paragraphs (c) and (d) above may be amended by a simple majority of the votes cast at such a meeting.

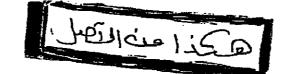
(b) Indemnification

The By-Laws contain comprehensive requirements for the Company to indemnify Directors, officers and imployees of the Company and others against loss arising from certain claims made and criminal prosecutions wought by virtue of their association with the Company, if the person concerned acted in good faith and in manner which he reasonably believed not to be opposed to the interest of the Company or, in paspect of triminal proceedings, if such person bad no reasonable cause to behave his conduct to be unlawful.

The pre-emptive rights of a shareholder to acquire unissued shares provided, in the absence of exclusion, by the Business Corporation Code of the State of Georgia are excluded by the Articles of Incorporation and the By-Laws contain no provisions calling for pre-emptive rights in the case of shares.

(a) Following the Offer for Sole, the Directors will have the following interests (all being beneficial) in the share capital of the Company which would appear in the register maintained under the Companies Act 1967 (as amended) if the Company were subject to the provisions of that Act:—

Name	No. of shares	Percentage of tssted shares
L. E. Hamilton, III F. H. Hoff Wm. M. Turner M. D. Alembik E. R. Gaskin, L. H. Hodger, Jr. W. O. Nisbet, III E. N. Philhps, Jr.	4,983,749 1,713,308 2,244,734 891,108 4,883,434 3,409,110 1,516,200 2,729,160	9.3 8.2 4.2 1.1 8.7 6.3 2.8





# **Process Systems, Inc.**

(b) Save as disclosed above, the Directors are not aware of any other person who, if the Company were subject to Part IV of the Companies Act 1981, would, following the Offer for Sale, be required to disclose an interest in shares in accordance with that Part of that Act.

(c) Mr. Alembik is a principal of Alembik. Pine & Caliner, P. A. which receives fees for legal services readered to the Company and will receive a fee for legal services rendered to the Company in connection with the Offer for Selo. Mr. Hodges has a manor interest in the limited partnership from which the Company acquired the freehold site at Acrowpine Elock, Charlotte referred to in paragraph 6 below. (d) The interests of the Directors in Stock Options are as follows

- [	· . ·		- Number of shares	Subscription . Price	Exercise period
٠	٠.	·	_	\$	
L. E. Hamilton, III	-		1,400,000	0.675	1.7.85-30.6.87
			1,400,000	0.675	1.7.87-30.6.89
F. H. Hoff			200,000	0.675	1.7.85-30 6.87
			200,000	0.675	- 1.7.87-30.6.89
Wm. M. Turner			600,000	0.675	1.7.85-30.6 87
			600,000	0 675	1.7.87-30.6 89
The above St	tock O	pdoos were grante	d pursuant to Stoc	k Option agreements (es	subsequently amend

each effective as of 12th April, 1984. These include the following terms.—

(i) no payment was required to be made for the grant of the Stock Options (ii) if, prior to the exercise of any Stock Option, the Company shall have effected, inter alia, any stock split, readjustment or increase or reduction of capital for no consideration, any stares which may then be the subject of any Stock Option, and the purchase price therefor, shall be adjusted accordingly; and

shall be adjusted accordingly; and

(iii) each Stock Ophon is personal to the person to whom it is granted, may only be exercised if such person is in the full time employ of the Company (and, if such person within 180 days after exercise of the ophon terminates his employment with the Company other than on grounds of death or disability, the Company is entitled to repurchase the shares concerned at the subscription price paid) and shall not be encumbered or otherwise disposed of, except that, in the event of the death of such person, his estate shall have the right, within six months of his death, to exercise the portion of the Stock Options available to him at the time of his death, to exercise the portion of the Stock Options available to him at the time of his death, to exercise the portion of the Stock Options available to him at the time of his death.

(e) Messrs, Hamilton, Hoff and Turner each have service contracts dated 15th February, 1982 (as subsequently amended) with the Company for one year terms which automatically renew unless determined by either party on not less than 30 days' notice to expire on 31st January, 1986 or on any subsequent of animal salaries (in the current year to 30th June, 1985 being \$140,000, \$100,000 and \$105,000 respectively) and a bonus under the Company's incentive remuneration scheme. No other Director has a service contract with the Company's incentive remuneration of each Executive Director for the current year has been set by the

(f) The incentive remuneration of each Executive Director for the current year has been set by the pensation Committee of the Soard at 2 per cent, of sales in excess of \$8 million. No incentive remuneration owever, payable unless net income after taxes is at least \$1.5 million or, if sales are in excess of \$12 nn, unless net income after taxes is at least \$2 million.

milion, unless net income after taxes is at least \$2 million.

(g) Under the arrangements in force in the current year, the aggregate remuneration of all the Directors (one of whom, Mr. Hoff, was not a Director in the previous financial year) would, if calculated on the figures projected in making the forecast of profits for the current year, be \$794,000.

(h) Save as disclassed herein and save in respect of reminieration paid, payable or to be paid and in respect of the grant of Stock Options to Directors of the Company, on Director of the Company or other promoter has or has had any interest, direct or indirect, in the promotion of, or in, any assets which have been within the two years prior to the date berief or which are proposed to be acquired or disposed of by or leased to the Company or its former subsidiary, and no contract or arrangement subsists at the date hereof in which such a Director is or was materially interested and which is or was significant in relation to the business of the Company.

5. Offer for Sala agreement

An agreement dated 6th December, 1984 has been entered into between (1) the Company, (2) the vendors, (3) the Directors and (4) J. Henry Schroder Wagg & Co. Limited ("Schroders") which provides, inter alia, for Schroders to subscribe for or purchase 6,400,000 new shares to be issued or sold by the Company and to purchase 8,600,000 vendor shares to be sold by the vendors, in each case at the same price as such shares are being sold pursuant to the Offer for Sale. The agreement is conditional, inter alia, on the Council of The Stock Exchange admitting all the shares of common stock of the Company to the Official List not later than 1 p.m. on 19th December, 1984 (subject only to posting of Letters of Acceptance).

unan 1 p.m. on 19m December, 1984 (subject only to posting of Letters of Acceptance).

Schroders will be paid a fee by the Company of 2 per cent. of the price at which the new shares are sold and will be paid a fee by the vendors of 2 per cent. of the price at which the vendor shares are sold. Out of such fees Schroders will pay sub-underwriting commissions to persons who have agreed to sub-underwrite the Offer for Sale, a fee to de Zoete & Bevan, stockbrokers to the Offer for Sale, and the fees of the solicitors to the Offer for Sale. The Company will also pay to Schroders a fee of £100,000 and a further fee to de Zoete & Bevan of £25,000, in consideration of their services in connection with the Offer for Sale. The Company will also pay all other costs and expenses of and incidental to the Offer for Sale and the application for admission of the shares to the Official List.

The agreement also contains, inter also.— (f) certain warranties and undertakings by the Company and the Directors to Schroders; (ii) indemnines by the Company and the Directors in favour of Schroders in relation to this document; (iii) agreement by the Directors and the vendors not to dispose of any further shares in the Company for a peniod of one year without the prior written consent of Schroders; and (iv) provisions which permit the agreement to be terminated by Schroders prior to the announcement of the basis of allocation in the event of a material breach of any of the warranties or undertakings given to Schroders therein.

F. H. Hoff 546,69 Wm. M. Turner 716,28 M. D. Alembik 188,88 E. R. Geskin 1,416,56	Name ers of summer peints sort by r	ne Directors and meir iam	Shares No. of These are as loston
W. O. Nisbet, III 483,80	F. H. Hoff Wm. M. Turner M. D. Alembik E. R. Gesich L. H. Hodges, Jr. W. O. Nisbet, III		3,590,251 546,694 716,286 188,892 1,416,568 1,406,890 483,800 870,840

In addition 2,379,801 shares are being sold by a total of 58 other vendors

Details of the Company's pr	endses are set out !	below:	
Location	Tenure	Exptry date	Annual rent
8334 Arrowridge Boulevard, Charlotte, North Carolins 28210	Leasehold	30th September, 1987	\$83,220
8325 Azrowzidge Boulevard, Charlotte, North Carolina 28210	Leasehold	31st October, 1985	\$30,000(Note)
University Square Bast, Suite 308, 123 West Franklin Street, Chapel Hill, North Carolina 27514	Leasshold	31st October, 1985	\$19,092
Arrowpine Block Charlotte, North Carolina 28210	Freehold	_	_
41 VIII P 4 4 V.A. 1000 d		obaan maariinaa mii maanaa ka	6200

e: With effect from July 1985 the monthly rent of these premises will increase by \$3

The Company is subject to US federal income tax as a domestic corporation. Such tax is imposed on taxable income at graduated rates up to 46 per cent. The Company is also subject to State franchise and corporate income taxes, including the North Carolina State Corporation income Tax which is imposed on taxable income allocable to North Carolina at a rate of 8 per cent. It is not the intenuor of the Directors that the Company should become liable to any UK corporation tax by virtue of the establishment of any taxable presence in the UK should such a presence arise in the future, credit for UK tax would be given against the US federal tax hability of the Company.

Prospective shareholders should consult their professional advisers in respect of the taxation consequences of acquiring, holding or disposing of the Company's shares. However, the following summary of the position of a UK resident and domiciled shareholder, which is based on current law and practice, should be noted:

(a) UK tax or dividends

(a) UK rex on dividends An outline of the liability to UK tax of UK resident shareholders of the Company on dividends paid to them by the Company is set out below (the term "dividend" used in this section includes any distribution of an income nature as determined under US company law principles):

ii) An individual: any dividend paid to a UE resident individual will constitute investment income subject to the normal progressive rates of income tax. The dividend will constitute part of the investor's income regardless of whether or not be brings it into the UE.

(ii) A company and any other person or body of persons liable to corporation tax any dividend paid to such an investor will be chargeable to corporation tax at whatever rate is applicable to the investor.

(ai) A trustee (other than a trustee within (iv) below) any dividend paid to a trustee will be taxed in the same way as any other income earned by the trust on its investments. Accordingly, besic rate income tax will be chargeable thereon, coeffied with the 15 per cent. Investment income surcharge, if the terms of the trust are such that the trust is hable.

(iv) A body exempt from income tox on income from foreign investments (e.g. an exempt approved pension scheme): the exemption will extend to any dividend paid by the

UK tax (where appropriate) is assessed on the gross amount of the dividend before deduction of any US withholding tax, but credit is given for any such withholding tax by deducing the amount withheld from the UK tax chargeable on the dividend. A summary of certain provisions concerning US withholding tax is given in sub-paragraph (c) below. Owners dividends from the Company are paid to a UK resident through a bank or other paying agent in the UK, such paying agent is required to deduct an amount of UK moozne tax at a rate equal to the difference between the UK basic Take (at present 30 per cent.) and the appropriate US withholding tax rate. Both the US tax and the further UK inx withholding tax is the UK resident's final tax liability.

(b) UE taxation on capital gains

On a chapter our capatal game
On a chapter of shares, UK investors who are readent or ordinarily resident in the UK may, depending on their circumstances, be subject to treation on any capital gain, with a credit for any US tax on capital gains arising, as noted in sub-paragraph (c) below.

(c) US federal taxation

(c) US federal terration

Dividends paid by the Company to UK resident chareholders entitled to the benefits of the Income Tax Convention between the UK and the US generally will be subject to US withholding tax at the rate of 15 per cent on the gross amount of the dividends. With respect to dividends paid by the Company to a corporation which is a resident of the UK and which controls directly or indirectly at least 10 per cent. of the shares of the Company, the Convention would generally hint the rate to 5 per cent.

Under present US Tressary regulations, a foreign person with an address in the UK is presumed to be a resident of the UK and is, therefore, emitted to withholding of US tax at the applicable rate under the Convention without having to file a form to establish eligibility for withholding at such rate. The US Tressary has, however, recently proposed revised regulations pursuant to which a shareholder would be required to make certain filings with the US internal Revenue Service in order to secure the reduced rate of US withholding tax under the Convention. Under the proposed regulations, any shareholder claiming UK residence would be required to file IRS Form 1001 in which, among other things, he would certify residence in the UK. In addition, any shareholder claiming UK residence would, except as discussed below he required to file a Certificate of Residence on IRS Form 8306 in which, among other things, the UK Competent Authority (which is the Inland Revenue) would certify the shareholder's UK residence. In the case of a shareholder who is not a citizen or resident of the US, a Certificate of Residence would generally not be required to be filed if payments by the Company (or any other withholding agent) do not exceed, or are not expected to exceed, in the aggregate, \$50 per calendar quarter. If the proposed regulations became final and the required filings were not made, the Company (or any other withholding agent) do not exceed, or are not expected to be filed if use full statutory rate of 30 p

Authorities agree to airemative mierim procedures for escandant procedures for escandant procedures for the Company generally will not be subject to US Federal income tax with respect to capital gams realised on the sale or exchange of shares, unless such shareholder is an individual present in the US for 183 days or more during the tax year in which the sale or exchange occurs and such capital gams constitute US source income (e.g., if the sale occurs in the US), in such circumstances, net capital gams will be subject to US federal income tax at the rate of 30 per cent.

The foregoing summary of US federal means tax of the rate of 30 per cent.

The foregoing summary of US federal means tax consequences assumes that the shareholder: (i) is not engaged in the conduct of a trade or business in the US. (ii) does not carry on business in the US through a permanent establishment, (iii) in the case of an individual, is not a citizen or resident of the US, and (iv) in the case of a emporation, is not created or organised under the laws of the US, any State thereof or the Dastrict of Columbia in cases where these assumptions do not apply. US federal means tax consequences may change, and a US tax adviser should be consulted.

change, and a us tax adviser should be consulted.

By virtue of the Estate and Cift Tax Convention between the US and UK, the estate of a shareholder domicised in the UK generally will not be subject to US federal estate tax with respect to the shares, provided that the shares to not term part of the humans property of a permanent establishment in the US and do not pertain to a fixed base in the US used for the performance of independent personal services.

The foregoing is provided for information purposes only and is not intended to be a definitive discussion of all potential US federal income and estate fax consequences with respect to the shares in addition, no information is provided herein with respect to State or local tax treatment of the shares or with respect to the tax treatment of shareholders who are not resident or domiciled in the UK. fix and US Registers

8. UE and US Registers

The Company will maintain two registers for my shares, one of which (the US Register) will be maintained by the Company in Charlotte. North Carolina and the other (the UK Register) will be maintained by National Westmasser Bank PLC, Registrar's Department, in Bristol.

The shares now being offered for sale will initially be entered on the US Register, but will, prior to the despatch of ceruficates in respect thereof to the persons entitled thereto under the Offer for Sale, (and without further action on the part of such persons) be transferred to the UK Register. All other shares currently in inside and all shares subsequently assued to North American Persons will initially be registered on the US Register. Shares minally registered on the US Register will be subject to the restrictions on transfer currently.

Oplicable to such shares. Shares registered on or transferred to the UK Register will, on and before 30th title, 1985, be subject to the restrictions on transfer to North American Persons as defined and referred to paragraph 9 below.

In paragraph 9 below.

A holder of shares registered on the US Register may transfer such shares to the UK Register (but shares may not be transferred from the UK Register to the US Register) by delivering to the Company, or to any registrar appointed by the Company for this purpose, duly endorsed share certificates together with a transfer request containing a certification of the holder to the effect that the transfer is not for the purpose of offer, sale or transfer of such shares in North America or to or for the benefit of any North American Person. Upon delivery of the share certificate and such certification, the Company, or any registrar appointed by the Company for this purpose, will cause the shares to be transferred to the UK Register and a new share certificate to be issued with respect to the transferred shares containing a legend indicating the restrictions, if any, then applicable to shares registered on the UK Register will continue to be registered on the US Register, and the Company, or any registrar appointed by the Company for this purpose, will issue a share certificate to evidence such shares containing a legend indicating the restrictions, if any, applicable to the share certificate so delivered.

No UK stamp duty is attracted by the arrangements referred to above in respect of the transfer of shares from the US Register to the UK Register Transfers after 3 p.m. on 24th January, 1985, the last date for registration of remuncations of Letters of Acceptance in respect of the shares now being offered for sale, and of any other shares registered on the UK Register, will be subject to UK samp duty. Shares registered on the UK Register will be subject to UK samp duty. Shares registered on the UK Register will be subject to UK samp duty.

9. Transfers and securities laws

3. Transfers and securities laws
(a) The shares now being offered for sale have not been registered under the Securities Act of 1933, as amended, of the US. Accordingly, such shares may not be offered, sold, renounced or transferred directly or indirectly in the US, its territories and possessions ("United States") or Canada (collectively 'North America') or to or for the benefit of any person who is a nahonal or resident thereof, the estate of any such person, or any corporation or other entity created or organised in or under the laws of the United States or Canada or any political subdivision thereof (collectively 'North American Persons') or to any person purchasing such shares for reoffer, resule, renunciation or transfer in North American or to or for the benefit of any North American Person as part of the distribution of such shares. No holder of such shares may, under any curcumstances, as principal or agent, offer, sell, renunce or transfer such shares in North American or to or for the benefit of any North American Person at any time on or before 30th June, 1985.
(b) In order to dive effect to the forecound restrictions:—

(b) In order to give effect to the foregoing restricts the certificates representing the shares will be endorsed with a legend substantially similar in form and content to sub-paragraph (a) above;

in form and content to sub-paragraph (a) above;

(ii) applications for the shares hereby offered, for registration of renounced Leners of Acceptance, and for transfers or exchanges of such shares at any time on or before 30th june, 1985, will all be subject to receipt of a declaration by or on behalf of the prospective holder to the following effect—

(\*ii) I am/We are not a person who is a national or resident of the United States of America or any of its territories or possessions ("United States"), or Canada (collectively "North America") or the estate of any such person or a corporation or other entity created or organised in or under the laws of the United States or Canada or any political subdivision thereof ("North American Person").

(2) I am/We are not ecounting any shares for the account of any North American Person or with a view to their offer, sale, renunciation or transfer directly or indirectly in North America or to or for the benefit of any North American Person.

(3) I/We understand that the shares referred to above have not been registered under the Securius Act of 1933, as amended, of the United States, and may not be offered, sold, resourced or transferred directly or indirectly in North America or to or for the benefit of any North American Person at any time on or before 30th June, 1985, and benefit of any North American Person at any time on or before sun june, 1999 and the Company and its UK Registrar shall comply with any request to record the transfer or effect the resistance of any shares provided that on or before 30th june, 1865 any such request is accompanied by a declaration signed by the proposed transferse to the effect of (by(s) above and to the effect that the proposed transferse consents to the efficing or imprinting on the certificate(s) representing the shares to be transferred of a legend substantially similar in form and content to (a) above.

(c) At any time after 30th june. 1985, the Company will, upon presentation to the UK Registrar of an endorsed certificate representing any chares hereby offered or any other shares registered on the UK Register, usue a new share certificate bearing no reference to the restrictions set out in (a) above.

10. Material contracts

The following contracts (not being contracts entered into in the ordinary course of business) have been used into within the two years immediately preceding the date of this document by the Company and are

(a) an agreement dated 18th April, 1983 with Mr. C. N. Marsland pursuant to which the Company was granted for a period of 12 years (with an option to extend for a further 12 years) a hoence to use the commencation concept therein mentioned relating to the load management system, in return for the payment of a royalty;

to the payment of a toyany;

(b) the Stock Option agreements referred to in paragraph 4(d) above;

(c) an agreement dated 20th June. 1984 between the Company, the then Directors and de Zoete & Bevan under which de Zoete & Bevan agreed for a fee of £33,000 to use its best endeavours to procure subscribers for 5,250,000 shares at a price of \$0.75 per share;

(d) an agreement dated 2nd July, 1984 pursuant to which the Company acquired from ASC Associates the freehold site at Arrowpine Block, Charlotte referred to in paragraph 6 above for a total consideration \$573,280;

consideration \$573,2007
an agreement dated 1st September, 1984 between the Mecklenburg County Industrial Facilities and Pollution Control Financing Authority (the Authority) and the Company pursuant to which the Authority has lent to the Company the principal sum of \$5,000,000 (being the proceeds of an Industrial Revenue Bond issued by the Authority) to finance the acquisition and development of the Company's new premises at Arrowpine Block and a guarantee dated 1st September, 1984 given by the Company of the payment by the Authority to First Union Nanonal Bank, Charlotte, as tructee for the bondholders, of principal and interest on the bond;

(i) a faculity letter dated 21st September, 1984 from First Union National Bank, Charlotte, confirming to the Company the Bank's commitment to purchase an Industrial Revenue Bond proposed (but not yet committed) to be issued by the appropriate bond authority in a sum not exceeding \$2,300,000 to finance the purchase of the proposed new research and development facility in Research Triangle Park, North Carolina;

(g) a letter dated 29th October. 1994 from the Company to Research Triangle Foundation of North Carolina (the Foundation) whereby the Company acquired for a consideration of \$72,000 the option for one year to purchase from the Foundation a freehold size of some 56 acres in Research Triangle Park at a price of \$45,000 per acre for the new research and development facility referred to in

(h) a facility letter dated 23rd November, 1984 from First Union National Bank, Charlotte to the Company confirming the availability to the Company of an unsecured line of credit for a sum not exceeding \$5,000,000 for temporary working capital purposes; and (t) the Offer for Sale agreement referred to in paragraph 5 above.

11. Working capital

The Directors are of the opinion that, teking account of available bank and other facilities and the seds of the usue and sale of the new shares receivable by the Company, the Company will have sufficient working capital for its present requirem

(a) Price Waterhouse. Charlotte, North Carolina and Price Waterhouse, London have each given and not withdrawn their written consents to the issue of this document with the inclusion of their report and eferences thereto (and, in the case of Price Waterhouse, London their letter concerning the profit forecast the references thereto) in the form and content in which they are included.

(b) J. Heary Schroder Wagg & Co. Limited has given and not withdrawn its written consent to the issue as document with the inclusion herein of its letter concerning the profit forecast and its name in the form context in which they are included.

(c) The documents attached to the copies of this document delivered to the Registrar of Companies for

copies of the service contracts and material contracts referred to in paragraphs 4 and 10 above; and

(ni) copies of the Apolication Form and the Preferential Apolication Form. (d) in respect of each application made in connection with this document, all persons concerned shall bound by the provisions of sections 50 and 51 of the Companies Act 1948 (other than penal provisions) so

(e) The Company is not aware of any luigation or claims of material importance pending or threatened as it which are or may be material in relation to the business of the Company. (f) The Company has no subsidiaries.

(g) Save in respect of the appointment of a UK Registrar, the Company has not established and does need to establish a place of business in the UK.

(h) A cermicate of exemption has been granted by The Council of The Stock Exchange pursuant to section 418 of the Companies Act 1948.
(i) The expenses of the Offer for Sale including amounts payable to J Henry Schroder Wagg & Co. Limited pursuant to the Offer for Sale agreement referred to in paragraph 5 above are estimated to amount to £780,000 and are payable as to £603,360 by the Company and £176,640 by the vendors. (j) The minimum amount which, in the opinion of the Directors of the Company, must be raised by the issue and sale of the new shares is £5 9 million which, in relation to each of the below specified sub-paragraphs of paragraph 4(a) of Part 1 of the Fourth Schedule to the Companies Act 1948 as regards the matters therein specified, is made up as follows:—

(t) purchase price of property: till
(ti) preliminary expenses and commissions payable in relation to the Offer for Sale: £0.6 million (iii) repayment of moneys borrowed for preliminary expenses: nil

(iv) working capital: £5.3 million. The above amounts are to be provided exclusively out of the proceeds of the issue and sale of the new es. As the Offer for Sale is underwritten, the receipt of the minimum amount is assured.

nems evallable for inspection Copies of the following documents may be inspected at the offices of Stephenson Harwood, Saddlers' Hall, Guiter Lane. Cheapside, London EC2'v 685 during normal business hours on any weekday (Saturdays and public holidays excepted) for a pennod of 14 days following the date hereof.—.

(a) the Articles of Incorporation and the By-Laws of the Company:

(b) the Business Corporation Code of the State of Georgia;

(c) the audited financial statements of the Company for the two years ended 30th lune, 1984: (d) the service contracts and material contracts referred to in paragraphs 4 and 10 above; (e) the report of Price Waterhouse, Charlotte, North Carolina and Price Waterhouse, London set out in Appendix I.

(f) the letters from Price Waterhouse, London and J. Henry Schroder Wagg & Co Limited set out in Appendix II concerning the profit forecast for the year ending 30th June, 1985; and

(g) the written consents referred to above. Dated: 7th December, 1984

#### PROCEDURE FOR APPLICATION

1. The shares of the Company hereby offered have not been registered under. the Securities Act of 1933, as amended, of the US. Attention is drawn to the declaration in the Application Form in respect of North American sales restrictions. No applicationwill be accepted from any person who is unable to make this declaration or who gives an address in North America.

Applications (other than those on the Preferential Application Forms mentioned below) must be for a minimum of 100 shares and thereafter for the following multiples of shares:

> In multiples of 100 shares

1,000 shares

5.000 shares

10,000 shares

Applications for up to 1,000 shares for up to 5.000 shares for up to 10.000 shares for up to 50,000 shares for over 50,000 shares

3. Applications must be made on the Application Form set out on this page (or on the Preferential Application Form mentioned below) and forwarded to National Westminster Bank PLC, New Issues Department, P.O. Box 79, 2 Princes Street, London EC2P 2BD together with a sterling cheque or bankers' draft for the full amount payable on application so as to be received not later than 10 a.m. on 13th December, 1984. Photocopies of Application Forms will not be accepted.

4. Preferential consideration will be given to applications on Preferential Application Forms received from existing shareholders of the Company, other than any such shareholders who are North American Persons, for an aggregate maximum of 1,600,000 shares (10 per cent. of the shares now being offered for sale). In the event of excess applications being received from such shareholders, the basis of allocation will be determined having regard to their proportionate interests in the Company.

Completion of a Preferential Application Form does not preclude such shareholders from also completing a public Application Form.

5. Each application must be accompanied by a separate sterling cheque or bankers draft. Cheques or bankers drafts must be drawn on a branch in the UK, the Channel Islands or the Isle of Man of a bank which is either a member of the London or Scottish Clearing Houses Association or which has arranged for its cheques and bankers' drafts to be cleared through the facilities provided by the members of those Clearing Houses and must bear the appropriate sorting code number in the top right hand corner. Cheques and bankers' drafts must be made payable to National Westminster Bank PLC, be crossed 'Not Negotiable Process Systems Shares' and

must represent payment in full at the application price. The right is reserved to present all cheques and bankers' drafts for payment on receipt and to retain Letters of Acceptance and surplus application moneys pending clearance of the cheques of successful applicants. The right is also reserved to reject any application in whole or in part, and in particular, multiple or suspected multiple applications.

6. Due completion and delivery of an Application Form or a Preferential Application Form accompanied by a cheque or bankers' draft will constitute a warranty that such cheque or bankers' draft will be honoured on its first presentation; attention is drawn to the declaration in the Application Form to that effect. Applications will be irrevocable until 17th December, 1984 and may only be revoked after that date to the extent that they have not been accepted prior to receipt of notice of

7. By completing and delivering an Application Form or a Preferential Application Form each applicant will be confirming that they are not relying on any information or representation in relation to the Company other than those contained herein and accordingly they will be agreeing that no person responsible for this document shall have any liability for any such information or representation.

8. Formal acceptance of applications which have been selected for acceptance will be effected by announcement of the basis of allocation to The Slock Exchange, and will be subject to the conditions stated above. Acceptance will also be conditional on the Council of The Stock Exchange admitting the whole of the issued share capital of the Company to the Official List not later than 19th December, 1984 (subject only to posting of Letters of Acceptance). Moneys received in respect of applications will be returned if such condition is not satisfied by that date and, in the meantime, will be returned by Visional Westernian Basis III Company acceptance in the proposition is retained by National Westminster Bank PLC in a separate account. If any application is not accepted or is accepted for fewer shares than the number applied for, the application moneys or, as the case may be, the balance thereof will be returned to applicants. No interest will be paid on any moneys returnable to applicants, which will be sent through the post at the risk of the applicants concerned. It is expected that Letters of Acceptance will be posted to successful applicants on 19th December, 1984 and that dealings in the shares will commence on 20th December, 1984.

9. Arrangements have been made for the shares now being offered for sale to be registered by the Company free of stamp duty in the names of the successful applicants or the persons in whose favour Letters of Acceptance have been renounced provided that, in cases of renunciation, Letters of Acceptance (duly completed in accordance with the instructions contained therein) are lodged for registration not later than 3 p.m. on 34th January, 1985. Share certificates are expected to be posted on 21st February, 1985.

Copies of this document with Application Forms may be obtained from:-J. Henry Schroder Wagg & Co. Limited, de Zoete & Bevan, 120 Cheapside. de Zoete & Bevan, 25 Finsbury Circus 25 Finsbury Circus, London EC2V 6DS. London EC2M 7EE.

and from the following branches of National Westminster Bank PLC:-80 George Street, New Issues Department, Edinburgh EH2 3DZ. 2 Princes Street London EC2P 2BD

#### APPLICATION FORM

The Application Lists for the shares now being offered for sale will open at 10 a m. on Thursday, 13th December, 1984 and may be closed at any time there after

# Process Systems, Inc.

#### OFFER FOR SALE

J. HENRY SCHRODER WAGG & CO. LIMITED

16,000,000 shares of common stock of par value US\$0.025 each at 92p per share, payable in full on application

Applications must be for a n and the reafter for the fo thates -		Number of chares applied for	Amount of cheque (hankers) - draft enclosed
Applications	In multiples of	_	<del> </del>
or up to 1,000 shares	100 shares		1
or up to 5,000 shares	500 shares		1
or up to 10,000 shares	1.000 shares		£
or up to 50,000 shares	5,000 shares		<b> ~</b>
or over 50,000 shares	10.000 shares		

To J Henry Schroder Wagg & Cc. Lumbed

UNLESS THE ABOVE BOX IS PROPERLY COMPLETED THIS APPLICATION MAY BE THEATED AS INVALID.

We enclose a sterling cheque or bankers, draft payable to "Nauchal Westminder Bank PLC" and crossed "Not Negotiable Process Systems Shares for the above mentioned sum, being the amount payable on application for the stated number of shares of common stock of pay value USSO 025 scan of Process Systems, Inc., the Company I at SSP per share 1. We offer to purchase that number of shares of time of the to accept the same or any smaller number of chaires in its specified which this orthication may be accepted upon the terms set out in the Offer Ist Sale dates this Exception; 1885 and subject to the Articles of Incorporation and By-Laws of the Company. I We hereafy authorize and request you to send to me us a fully paid renounceable lener of Acceptance for the number of shares in respect of which this application is accepted and, or a cheque for any moneys returnable, by post at my, our risk to the just address given below. I We hereby authorize you to procure my our nametric be placed (as referred to in the Offer for Sale con the register of the Company as the holderts of the shares so purchased by the first the right to which has not been effectively renounced.

I We declare that due completion and delivery of this Application Form accompanied by a cheque or renters' draft, constitutes a warrant that the cheque or bankers' draft will be handered on first presentation. I 'We acknowledge that any Lener of Accordance and any moneys returnable may be held pending clearance of all applicants cheques and bankers' drafts.

state of any such penson or a corp or under the laws of the United & heroof ("North American Person dependent of above for the account of heir offer, sale, tenuncation or tra- heir offer, sale, tenuncation or tra- to for the benefit of any North Ai- ter shares referred to above have il 1933, as amended, of the Un anounced or transferred directly	oration or other entity created or organised in takes or Canada or any political subdivision [7] (ii) I and we are not acquiring any sturres (lany North American Person or with a view to water directly or indirectly in North Amonica or merican Person, and july I/we understand that not been registered under this Securities Act juiced States, and may not be offered, sold, or indirectly in North America or to or for the son at any time on or before 30th june 1985.
ignature	Dated 1984
PLEASE USE BLOCK CAPITALS Forenamers) in full	

mame and designation (Mr., Mrs., Mus. or title) ... . .... Posi Code . . .... ... ALL JOINT APPLICANTS MUST SIGN AND GIVE NAMES AND ADDRESSES BELOW. The signature on behalf of a corporation should be that of a duly authorised obtaced who should such his representative capacity.

	2 States accepted
	}
	3 Amount sere; ved
	£
	4 Amount payable
	£
	5 Amount returned
i	£
	6 Cheque Ha.

I. Acceptance No.:

If this form is signed by an arciner, the power of anomey or a duly certified opytheteo; must accompany this form.

di be forward nis), by a fully	sued for the payment on application but an actinomicalge- ted in due course through the post, at the risk of the paid transuccesble Letter of Acceptance and, or a retrui- on moneys returnable.
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This form, duty completed, together enth a cheque or bankens drait, drawn in serting on a branch in the United Kingdom, the Channel Islands or the like of Man, of a bank which is either a member of the Lindon or Scottish Clearing Houses Association or which has arranged for its cheques and bankers draits; the cleared through the facilities provided by the members of those Clearing Houses and which must sear the activity and contain made payable to "National Mestimates hank Pilo" and crossed "Not Negotiable Process Systems Shares" representing payment in full at the application price should be lodged with National Westimater Bank Pilo". Now Issues Department, PO Box 12, Princor Street, London ECCP 2BD, no later than 10 a m. or Thursday, I sh December 1994. A separate cheque bookers drait must accompany each application. An applicantor may be invented as invalid unless these containers are fulfilled. All theques 'bankers' draits are liable to be presented for payment on receipt Photocopiec of Application forms will not be accepted. Applications by post are odvised to use first class post and to allow at least the days for release.

# **Process Systems gains** listing and raises £14m

Process Systems, a U.S. sup-pliss of microelectroic and recording equipment for the electricity supply industry, today publishes details of its offer for sale on the London stock market.

Merchant bankers J. Henry Schroder Wagg have underwritten the group's offer of 16m shares, 29.8 per cent of the enlarged equity at 29p each. Process Systems is capitalised at £49.4m and is raising £13.94m after expenses including £5.3m after expenses, including £5.3m of new money.

The North Carolina-based group makes solid state recorders which log the quantity and time of use of individual customers' electricity consumption. Data can be retrieved by the utilities via telephone or hand-held microcomputers, also made by the group.

Process Systems estimates that Process Systems estimates that it has a 60 per cent share of the U.S. solid state recorder market, but that only 8 per cent of a potential market worth \$200m (£167m) has been satisfied to date. The effer for saie cash will be used to develop two new products; a time of use meter, which will be able to record the use of electricity during pre-set periods, and a load management system, which enables utilities to automatically disconnect non-essential appliances with customers' agreement.

The basic recorders are designed to replace less efficient electro-mechanical devices. They help utilities to measure peaks and troughs of demand and gather statistics to determine rate levels, all of which have to be authorised in the U.S. by politi-cally public service commissions. Net income is forecast to rise from \$1.5m to £2.9m in the year to next June. Profits will have

The continuing change in the

tructure of Alva Investment
Trust's portfolio towards capital
growth has resulted in the expected drop in available income
and for the half year ended
August 31, 1984, this is down
from £81,000 to £98,000

Alva cuts

interim

#### **BOARD MEETINGS** Mines, Greenall Whitley, LPA Industries.

FUTURE DATES

Moreover, an active environ-mental lobby points to a ready

mental lobby points to a ready market for the energy manage-ment systems now under develop-ment as conventional power stations seek to use their output more efficiently and defer the need for nuclear plant. The only provisos are that the potential strength of the competition which is beginning to emerge is

is beginning to emerge is unknown, as is the U.S. directors'

ability to handle UK share-holders when the company has

no British presence beyond a London listing.

Associated British Foods ......

The following companies have notified dates of board meetings to the Stock Exchange. Such meetings are usually held for the purposes of considering dividends. Official indications are not available as to whether the dividends are internal or finals and the subdivisions shown below are based mainly on last year's timetable. TODAY

Interims:—Baker Perkins, Blyvogrultzicht Gold Mining, N. Brown Investments, A. Cohen, Crown House, London and Overseas Freighters, Marting Industries, Norcros Norcon Opax, Alfred Preedy, Property Holding and Investment Trust, Sheraton Securities, Triples, Warehouse, Whitecroft, Finales—Chy. Size February Cohen. Triples. Waterouse, Whiterort.
Finals:—City Site Estetes, Oobson
Park Industries, Dublier, Ourban
Roodepoort Deep. East Rand Proprietary

rate of more than 100 per cent in the five years to 1985 if the forecast is met. The prospective earnings multiple at current exchange rates is 19.8. Process System wishes to retain most of its earnings to fund research and development, which accounts for 11 per cent of turnover, as well as expansion. It is therefore forecasting a 0.2 per cent yield.

The group says its decision to seek a listing in London rather than the U.S. reflects the directors preference to avoid the 'The group says its decision to seek a listing in London rather than the U.S. "reflects the directors preference to avoid the significant time and expense associated with being a listed company in the U.S. at this stage in the company's development."

Applications open on Thursday Applications open on Thursday, and dealings are expected to start exactly a week later. De Zoete and Bevan are stockholders

comment

As a fast growing group with an apparent technological lead in

Exco seeks moneybroking

deal with Laurie, Milbank

EXCO INTERNATIONAL, the money broker and financial services group, is in talks with stockbroker. Laurie, Milbank in an attempt to buy out the stockbroker's money broking interests.

A meeting is taking place to have a more then 50 per entered to have a more than 50 per entered to have a more tha

#### **Drinks** back with profits of £102,000

SOME RECOVERY, to profits of 102,000, has been made by Atpine Soft Drinks in the six months ended September 20 1984 and, "in view of the continuing formed i 1980.

Stockbroker Cazenove and Co. is placing 25 per cem of the equity—1.785m shares—at a price of 160p a share, against stated net asset value of 166p a share.

The market capitalisation will be £11.45m compared with a total net asset value of £12.2m. consisting largely of the company's stakes in 41 listed and unlisted compaies i the UK and in the U.S.

All the shares are beig placed shong cash position and after careful consideration the interim dividend is being held at 0.6p net per share.

**Alpine Soft** 

Roger Brooke and its institutional backers.

Candover says a listing will strengthen its position as the UK's leading orgaiser of managemet buy-outs and will also win the advantages of investment trust tax status.

Candover's net assets have risen rapidly from £2.1m at its formation, mainly as a result of the appreciation of its investments.

The company is forecasting a net dividend for the year to the end of December of 1.4p, giving a gross yield of 1.25 per cent.

Chairman Mr Ernest Simpson

does not see "any vigorous signs of a recovery in our sector." As there is excess manufacturing capcity on the European scene,

A drop of 6 per cent to £30.33m in turnover is largely responsible for a first half loss of £325,000

Candover Investments gives in- portfolio.

Jonas Woodhead sees 'no

vigorous signs of recovery'

A FURTHER phase of plant now being reported. There was closures and redundancies has a significant shortfall in budgeted been actioned by the directors of Jonas Woodhead & Sens, vehicle suspension specialist. They are reviewing all activities, and priority is being centred on cash conservation and realisation of neueed assets.

capcity on the European scene, with continuing pressures on product pricing, it will be difficult for Woodhead to move to a higher plateau.

Australian mines face tough year

comment

In the comparable half year of 1983-84 the company incurred a less of £203,000, and the interim dividend was cut from 1.206p to 0.6p; by the end of the year the loss had run up to £799,000 and the directors shaded the final payment to 1.2pfi from £1.206p.

The directors report that the volume recovery shown earlier in the year has continued, but the policy of reduced margins to induce further volume recovery has prevented the company from moving nearer to the previous level of profitability.

Sales were £8.13m (£9.12m) in the half year; Alpine sell direct to customers in their homes. Further development efforts are required in the last quarter of the financial year in order to improve the growth in sales volume per round, the directors stress. The directors report that the

Tax for the half year is estimated at £39,000 (nil), to leave earnings per share at 0.61p (loss 1.97p).

#### Sale Tilney stake in Swiss tund manager

Sale Tilney, a small holding company with activities ranging from financial services to making light bulbs, is taking a significant investment in a Swissfud management compay, with an option to gain control within the next year. an optice; to gain control within the next year.

Sales is payig SwFr 1.365m (£444.625) in cash for a 25 per cent stake in FINAD AG. The option is to purchase a further 25 per cent at a cost of SwFr 1.56m (£508,143), also to be paid in cash.

1.56m (£508,143), also to be paid in cash.

FINAD, which is based in Zurich, has funds under management equivalent to £54m. Net tangible assets as at March 31, 1984 amouted to £338,436.

The present management of the Swiss company will continue to ru the compay and their board will be chaired by Mr R. King. Sales' chairman, and Mr C. Innes, the finance director.

FT Share Information

PHH Group (Americans).
Plasmec (Electricals).
Priest (B.) SpcCum. Cav. Red.
Pref. (Engineering).

Scott Paper (Paper, Printing and Advertising).

NOTICE

Sanvo Electric Co., Ltd.

Re: U.S. Dollars 50,000,000 5% Convertible Bonds due 1996 and adjustment of conversion price to be made as a result of the issue of new shares of common stock for

As required by Clause 7 of the Trust Deed dated September 24,

1981 constituting the convertible Bonds, notice is hereby given that with respect to the issue of new shares for free distribution resolved

upon at the meeting of the Board of Directors held on October 31, 1984,

the shareholders appearing on the register of the Company as at 3:00 PM on November 30 (Friday), 1984 (Japan Time) (the Record Date) have been allocated (1) new share

have been allocated (1) new share issued on January 1, 1985 for each ten (10) shares owned, and as a result of such issue of new shares for free distribution the following adjustment of the conversion price has been made pursuant to Condition 5(c) of the Terms and Conditions of the Bearly.

Yen 652

Yen 592.7

December 1, 1984

L Conversion

2. Conversion price after

3. Effective date of the adjust-

December 10, 1984

The following securities have been added to the Share Information Service.

Bristol Channel Ship Repairers (Section: Engineering).

Chevron Corporation (Oil and Gas) dustry is facing its fourth successive tough year, according to the annual survey made by the Australian Mining Industry Council (AMIC). Investment by the 150 mining and smelting companies surveyed is expected to fall by a further 11.2 per cent to ASI-82bn (£1.3bn) in the current year to next June. It was ASS-42bn in 1882-83. Lincoln Natl. Corp. (Insurance). Media Technology Intnl.

Mr Brian Loton, the AMIC said that although

most metals and minerals.

It was the third consecutive retail furnishing, and a travel year of returns on investment of agency.

The Australian mining in- less than 5 per cent. He added dustry is facing its fourth suc- that so far in the current fiscal that so far in the current fiscal year there was little evidence to suggest that there would be a substantial improvement. Still, he believed that the industry had learned to be leaner, had become more competitive and would be stronger as a result when markets picked up.

sales of shock absorbers and leaf

sales of shock absorbers and leaf spring replacements were below expectations. Other manufacturing operations, particularly springs and forgings, performed generally in line with forecast.

The loss was struck after interest payable of £670,000. In the comparable period the com-

the comparable period the com-pany was just in profit with £26,000 after interest of £619,000,

There is a tax charge of £65,000 and an extraordinary debit of £85,000, to give a net loss of £475,000. The per share loss is shown at 2.7p (earnings 0.1p).

#### James Grant

world economic recovery continued in the past fiscal year, \$408,000 to \$745,000 in the nine hopes that the Australian mining months ended Ocother 1984 is industry would climb out of reported by James Grant (East), cession were dashed by rising the property investment comanny interest rates and low prices for with ancillary interests in com-

# Clerical Medical

15 St. James's Square, SW1Y 4LQ 01-930 5474...

Executive Investment Pension Plan						
	Biđ	Offer C				
Cash Fund	113.6	119.6,	+0.3			
Mixed Fund	139.4		+1.0			
Fixed Interest Fund		127.8	+1.0			
UK Equity Fund		160.7	+1.9			
Property Fund		118.8	+1.4			
Overseas Fund		147.2	<b>-2.9</b>			
Index Linked Fund		107.1	+1.1			
Stock Exchange Fund		118.6	+0.8			
North American Fund	93.81	98.S				
Far East Fund	98.9					
Special Situations Fund	96.8					
Prices December 5 Unit dealin	gs on '	Wednesd	R <b>y</b>			
Clerical Medical Managed Funds Limi	ited					
<del></del>	D:4	A6 (	<b>"</b>			

+0.3 +1.4 +1.5 +2.8 +1.6 -4.2 +1.3 +0.9 139.8 202.2 190.2 207.3 193.1 223.2 128.8 207.2 115.3 116.1 229.9 134.6 217.6 Unit dealings on Wednesday Initial unit prices available on request, telephone 0272 290566

#### Granville & Co. Limited

Member of The National Association of Security Dealers and Investment Managers

27/28 Lovat Lane London EC3R 8EB Telephone 01-621 1212

Over-the-Counter Market

							P/I	
1983	3-84				Gross			Fully
High	Low	Company	Price	Change	div.(p)	*	Actusi	bexed
142	120	Ass. Brit. Ind. Ord	137	<u> </u>	6.6	4.8	7.6	9.0
158	117	Ass. Brit. Ind. CULS,	147	_	10.0	6.8	_	_
78	52	Airsprung Group	52	_	5.4	12.3	5.7	6.9
42	21	Armitage & Rhodes	41	_	2.9	7.0	5.1	8.5
132	57	Bardon Hill	131ad		3.4	2.6	13.2	22.0
58	42	Bray Technologies	44	_	3.5	8.0	5.1	7.3
201	173	CCL Ordinary	173xd	- 2	12.0	6.9	-	_
152	117	CCL 11pc Conv. Pref	118	_	15.7	13.3	-	-
800	100	Carborundum Ord	800	_	5.7	0.7	=	_
84	84	Carborundum 7.5pc P1.	84	_	10.7	12.8	_	_
249	92	Cindico Group	92	_	_	_	_	
73	45	Deborah Services	67		6.5	9.7	5.4	10.3
240	75	Frank Horsell	240	_	_	_	9.6	12.6
206		Frank Horsell Pr.Ord.87	206	_	9.6	4.6	8.3	10.8
69	25	Frederick Parker	2712	+ 5	4.3	15.6		_
48	32	Goorge Blair	48	_	_	_	3.2	6.4
80	32	Ind. Precision Castings	32		2.7	8.4	8.8	9.5
218	200	1515 Group	200	_	15.0	7.5	7.9	14.4
124	61	Jackson Group	108	_	4.9	4.5	5.0	9.7
285	213	James Burrough	277xd	+ 2	13.7	4.9	9.8	9.8
93	83	James Burrough Spc Pt.	<b>9</b> 3	_	12.8	13.9	Ξ	_
74	71	John Howard & Co	74	+ 2	5.0	8.8	7.8	10.7
147	100	Linquaphone Ord,	139	_	_	_	_	_
100	96	Unquaphone 10.5pc Pt.	98	_	15.0	15.8		_
550	275	Minihouse Holding NV	550	+ 2	3.8	0.7	39.8	43.3
176	31	Robert Jenkins	32	_		15.6	_	_
74	32	Scruttons "A"	32	- 1	5.7	17.8	18.8	3.9
120	61	Torday & Carliste	32 87	_	_	_	9.3	19.8
444	370	Trevian Holdings	370		4.3	1.2	21.0	20.7
26	17	Unifock Holdings	25	_	1.3	5.2	12.1	17.5
82	65	Walter Alexander	88	_	7.5	8.5	6.7	10.6
276	226	W. S. Yeates	226	_	17.4	7.7	5.4	10.8

Prices and details of services now available on Prestol, page 48146

# Candover strengthens EQUITIES

		an one mono						_		
	place as le		Istue price	Amount paid up Latest Renunc.	1984 Igh Lo	Stock	ofosing price	아	Orose Visid	2 d g
	buy-out or	ganiser	\$116 ;140 \$100 130	F.P. 12:12:1 F.P. 11:1 8 F.P. 9:11:1 F.P. 21:12:1 F.P. 25:11:1	00 164 87 138 70 144 13 102 97 88	FACCES Satellite S FACCES Comme. FAIIGA FBreakmate 10p.	p.184 1p.187 1641 113 +1	u2.0 bg1.4. t bg6.6 bg2.6	1,9 6,7 3.0 8.2 2.0 5.4	1 <b>55.3</b> 7 13.1 2 14.8 4 12.4
fykigret fano	BY STEFAN WAGSTYL  THE latest company to be listed on the Stock Exchange is Candover Investments, a managemet buy-out finance specialist formed i 1980.  Stockbroker Cazenove and Co. is placing 25 per cent of the equity—1.788m shares—at a price of 160p a share, against stated net asset value of 166p a share. The market capitalisation will be £11.45m compared with a	vestors a rare chance to share in one of the more fashioable kinds of corporate activity—management buy-outs. Moreover, it is a company which has established a pretty good track record in the tricky task of picking winners among small and medium-sized compales. Its performance seems to support the theory that management buy-outs are particularly sound invest-	145 185 117 140 170 110 1110 132	F.P. 14/18 F.P. 7/12 2 F.P. 7/12 2 F.P. 25/11/1 F.P. 14/12 1 F.P. 14/12 1 F.P. 16/11 F.P. 10/12 2 F.P. 30/11/11 7 F.P. 11/11/11	87 184 49 86 51 24 05 160 18 95 51 250 78 118 32 27 56 149 82 74 1112 10 00 184 25 115	#Gables 5p. #Health Care Strik #Instem 10p. #Ktark-Teknik 5p. #Ktark-Teknik 5p. #Media Thology 3! #Monument 0it 5p. #P.S.M. Int's #Plasmec 10p #Second Market Inv. #Share Drug 10p.		bg1.75% bg.8 bg1.6 bg1.6 bg1.6 cg2.08 bg 5.5 bg 5.5 bg 5.70 cd1.7	1.6 1.6 2.5 4.2 5.4 1.1 4.7, 0.6 4.7, 0.6 3.9 2.1 3.9 2.1 3.9 2.1 3.9 2.1 3.9 4.2 3.0 4.2 4.2 4.2 4.2 4.2 4.2 5.2 5.2 5.2 5.2 5.2 5.2 5.2 5.2 5.2 5	2
ė d 1	total net asset value of £12.2m. consisting largely of the com- pany's stakes in 41 listed and un- listed compaies i the UK and in the U.S.	ments because of the direct in- volvement of the management in the success of the busiess. But, both Candover and com- panies it has supported have so	FIX	ED INT	ERE	ST STOCKS	5			
e a e 0	All the shares are beig placed on behalf of existing share- holders—who are the manage- ment led by chief executive Mr	far operated in the especially favourable conditions of economic recovery and a bull market. They have yet to be put	t price issue	Amount pald up Latest Renumo, date	1984 High L		Pock .		Closing price	+ 00
n	Roger Brooke and its institutional backers.	to the test inadverse conditions when the relatively high levels	€ € 91.574	F.P.  21/12	116   10 344	05  Abertoyle 8% Cnv 297e African Dev. San	Una. Ln. "	95	205 34	-5

#### FIXED INTEREST STOCKS

d  	far operated in the especially favourable conditions of economic recovery and a buil	issue price £	Amount psid up	Latest Renumo, date	19		Stock	Closing price L	+-
5	market. They have yet to be put	l			חפיה	Low			
il elector estraea	to the test inadverse conditions when the relatively high levels od debt typcila of buy-outs may squeeze profits hard. However. Candover could well be protected against the worst by the widely-spread portfolio it has built up on both sides of the Atlantic. The discount against net assets might seem small at under 4 per cent aginst an investmet trust average of 24 per cet. But this would look cheap if one or two of Candover's unlisted charges came to the market, notably Famous Names. In any case, there is a premium to be paid for the close attention Candover has to pay to its portfolio.	# # 91.574         	F.P. F.P. F.P. F.P. F.P. F.P. F.P. F.P.	11/1 2/12 12/12/2 24/1 30/11 17/1 16/3 	344 205p 110 110 110 9812 1003 351 9812 1001 1001 109 108 108	297a 157p 157p 105 5½ 106 98¼ 24½ 28½ 24½ 100½ 101½ 100½ 115 100½ 115 100½	Aberfoyle By Criv. Uns. Ln. '95	34- 178p 109 100 110 110 120 34- 34- 36- 100- 100- 100- 100- 100- 100- 100- 10	+11 +11 +2 +1
				_					

#### "RIGHTS" OFFERS

îașue		Latest Renunc.	198	4	Stock	Closing	+
price	F E	date	High	Low		용료	
 80 100 210 143 30 185 170	NII F.P. F.P. Kil F.P. NII NII NII	14/12 16/1 13/18 30/1 11/1 18/1 18/1 6/11 30/1	1pm' 84 110 246 23pm 342pm 12pm 12pm 37pm 113pm 234pm	804 1041g 233 22pm 31pm 11pm 26pm 78pm	Amaigamated Estates Sp	88 107 239 22pm 51 11pm 30pm 112pm	+1

Renunciation data usually last day for dealing free of stamp duty. b Figures based on prospectus estimates. d Dividend rate paid or payable on part of capital; cover based on dividend on full capital. g Assumed dividend and yield based on prevous year's earnings. C Canadlan. F Dividend and yield based on prospectus or other official estimates for 1985. H Dividend and yield based on prospectus or other official estimates for 1985.44. Q Gross. p Pence unless otherwise indicated. 4 lasted by tender. f Officed holders of ordinary shares as a "rights." \*\* Issued by two of capitalisation. §§ Reintroduced. 41 lasted in connection with reorganisation merger or takaover. 

Allotment letters or fully-pand. Ill introduction. §§ Unlisted Securities Market. § Placing price. T Figures assumed. †† Official London Listing Shares of no par value.

#### PENDING DIVIDENDS

Dates when some of the more important company dividend statements may be expected in the next few weeks are given in the following table. The dates shown are those of last year's announcements except where the forthcoming board meetings (indicated thus\*) have been officially notified. Dividends to be declared will not necessarily be at the amounts in the column headed

cement las	t year."		_
Dete	Announce- ment lest year	Date	Announce- ment lest year
Dec 13	Finel 1.4	Kenning	=
ries Jan 11	Interim 1.25	MotorJan 12	Final 4.0
wap Jan 12	Final 7.5	Lloyds and	
190		ScottishDec 21	Final 2.87
IndsDec 12	Final 3.0	*London Merchant	
kinsDec 10	leterim 2.4	SecuritiesDec 13	8.0 miresql
ctric		Magnet and	
tionDec 20	Interim 2.25	SouthernsJan 11	łąterim 2.0
rdDec 20	leterim 0 S	Martin The	
onsDec 12	Interim 3.75	NewsagentsDec 12	Final 3.72
ouseDec 10	Final 2.5	*McCorquodala Dec 11	Final 6.25
&		*Meyer InternationalDec 11	interim 1.65
rustJen 12	Final 22.5	*NorcrosDec 10	Interim 2.3
Dec 20	Interim 4.5	*Northern	114M1M 2-3
ine	***************************************	FoodsDec 12	interim due
lavsDec 15	Final 6.5		Interim 5.0
etiJan 12	Interim 2.5	*PilkingtonDec 12 RHPDec 12	Figal 0.75
m 12	III-UFI DIL 2.0	Scottish and	170El Q.78
litanDec 20	Final 6.75	News BrewDec 17	Interior 1.73
		*StakisDec 12	Final 1.45
itleyDec 10	Final 2.235.	*Tate and LylaDec 12	Final due
City	1 (110) 5-200	Thorn EMIJan 13	Interim 5.0
ficesDec 13	8.0 miretal	*Unique Dec 13	Interim due
1004	IIIVAIIIII GIG	*Vaux BrewsDec 13	Finel 6.05
atesDec 15	Interim 2.09	*Westland Dec 19	Final 5.25
		Wests GroupDec 12	Intenim 2.5
150mJan 10	Interim 3.3	*WhessosDec 17	Fin <del>el</del> 3.0
Dec 11	interim 4.0	*Wolvrhpton and	
Dec 14	interim 4.25	Dudley BrwsDec 11	Final 4.58
Dec 13	Interim 1.8	<ul> <li>Board meeting intim</li> </ul>	ated. † Righ
leek		lesus since made. 2 Tax	r fram. S Ser

#### Today's Rate 101/4% - 101/2% 3i Term Deposits Deposits of £1,000-£50,000 accepted for fixed terms of 3-10 years, interest paid half-yearly. Rates for deposits received not later than £4.12.84 are fixed for the Terms (years) 3 4 5 6 7 8 9 10 Interest % 10¼ 10¼ 10¼ 10½ 10½ 10½ 10½ 10½ From 6th April 1985, interest will be paid after deduction of tax at the composite rate to UK resident individuals on deposits of less than £50,000. Deposits no said further information from the Tressurer, Investors in Industry Group pic, 91 Whereloo Road, London SEI 8878 (D1-938 7822 Exc. 250.) Cheques psyable to "Bank of England, a/c Investors in Industry Group pic."

This advertisement is issued in compliance with the requirements of the Council of The Stock Exchange



(incorporated in England under the Companies Acts 1948 to 1983-No. 1002110)

Placing by Lyddon & Co. of £3,000,000 13½ per cent Subordinated Unsecured Loan Stock 1995/97 at par.

Application has been made to the Council of The Stock Exchange for the above Stock to be admitted to the Official List. A proportion of the Stock being placed will be available to the public through the market. Particulars of the Stock are available in the statistical services of Extel Statistical Services Limited and copies of such particulars may be obtained during normal business hours on any weekday (excluding Saturdays and public holidays) up to and including 24 December 1984 from:-

Lyddon & Co., 113 Bute Street, Cardiff, CF1 1QS and at 2-6 Austin Friars

London, EC2N 2EE

Commercial Bank of Wales PLC, 114-116 St. Mary Street, Cardiff, CF1 1XJ

10 December 1984

# Highland Distilleries

Trust's portfolio towards capital growth has resulted in the expected drop in available income and for the half year ended August 31, 1984, this is down from £81,000 to £28,000.

The interim dividend is cut from 3.5p to 1.6p, and it is likely that a further reduction will be paid in 1983-84).

EXCO INTERNATIONAL, the money broker and financial services group, is in talks with stockbroker, Laurie, Milbank in attempts it will be acquiring the largest money broking operation owned by a stockbroking firm. Laurie, Milbank is reckoned to have a more than 50 per cent market share among the half a dozen stockbroking firms which clinch the deal, which could in-

# Further Growth from "The Famous Grouse"

For the year ended 31st August 1984, turnover increased by 8.6% to £92,209,000 and profit before tax rose 17.4% to £8,272,000.

Sales of The Famous Grouse increased by 24% in England and the brand maintained its premier position in Scotland. In export markets volume increased by 23% without any one market dominating the general progress.

Mature whisky sales showed a modest increase in flat markets. Sales of bottled malts increased by 33% and this area is considered to have good potential.

Orders for new fillings in the calendar year 1984 are up 6% and prospects for this aspect of the business are more hopeful. It is expected that The Famous Grouse will continue to develop its presence in England and it

export markets with a view to improving the company's position in this area. In his statement to shareholders the Chairman Mr. J. A. R. Macphail strongly criticised the Government for imposing on the Industry what in essence is a tax on quality. This has arisen as a result of the abolition of stock relief which means that the longer the whisky is matured, the more tax has to be paid, as no allowance is given for inflation. Thus the Scotch Whisky Industry will be suffering higher rates of tax than other industries.

QUALITY IN AN AGE OF CHANGE

is planned to continue investing heavily in



#### FINANCIAL TIMES STOCK INDICES

	Dec.	Dec.	Dec.	Dec.	Dec.	1 NOV.	High	984 , Low	Since Co	Low
Government Secs.	83,27	83.64	83.66	83,58	83.19	83,00	83.77	75,73	127.4	49.18
Fixed interest	86.33	86.38	86.41	86,37	86,11	86,11	87,48	60,43	150.4	60,53
Ordinary	923.0	908.4	914,9	917.5	924,9	917.5	929.2	755,3	929,2	49.4
Gold Mines	547.5	647.3	555.8	566,7	550.8	554,3	711.7	485.7	734,7	43,5
FT Act.All.Share	569,86	546,55	567.87	669,62	571.94	560,26	569.86	464.84	596.86	61,92
FT-SE100	1190,1	1175,8	1182.9	1185,8	1191.7	1181,5	1190,1	986,9	1190.1	986.9

U.S. \$30,000,000 THE KORER DEVELOPMENT BANK (Incorporated in the Republic of Korea under The Korea Development Bank Act of 1953)

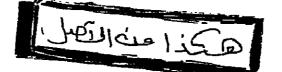
Sanyo Electric Co., Ltd.

Floating Rate Notes Due 1989

Notice is hereby given that the interest amount payable on 5th June, 1985 is U.S. \$50.56 for each Note of U.S. \$1,000 and not as previously advised.

Credit Sulsse First Boston Limited Agent Bank

LADBROKE INDEX Based on FT Index 915-919 (+5)



THIS DOCUMENT INCLUDES PARTICULARS GIVEN IN COMPLIANCE WITH THE REGULATIONS OF THE COUNCIL OF THE STOCK EXCHANGE FOR THE PURPOSE OF GIVING INFORMATION WITH REGARD TO CANDOVER THE DIRECTORS OF CANDOVER HAVE TAKEN ALL REASONABLE CARE TO ENSURE THAT THE FACTS STATED HEREIN ARE TRUE AND ACCURATE IN ALL MATERIAL RESPECTS AND THAT THERE ARE NO OTHER MATERIAL FACTS THE OMISSION OF WHICH WOULD MAKE MISLEADING ANY STATEMENT HEREIN, OF FACT OR OPINION. ALL THE DIRECTORS ACCEPT RESPONSIBILITY ACCORDINGLY.

# CANDOVER INVESTMENTS,

Share capital

£2,385,000

Candover following the placing.

Authorised

in Ordinary Shares of 25p each

The shares which are the subject of this placing rank in full for all dividends

and other distributions declared, made or paid on the share capital of

Issued and now being issued fully paid £1,788,750

Cazenove & Co. of 1,788,750 Ordinary Shares of 25p each at 160p per share

Placing by

Indebtedness

Apart from £3,000,000 Unsecured Loan Notes (which are being converted into Ordinary Shares under the arrangements described herein), intragroup transactions and the contingent liabilities referred to in Note 10 to the Accountants' report, neither Candover nor any subsidiary had, as at 16th November, 1984, any loan capital (including term loans) outstanding. or created but unissued, nor any outstanding mortgages, charges or other borrowings or indebtedness in the nature of borrowings, including bank overdrafts and liabilities under acceptances or acceptance credits or hirepurchase commitments, or guarantees or other material contingent liabilities.

Summary

The information set out below should be read in conjunction with the full text of this document from which it is derived.

Candover's principal activity is the organisation of and investment in large management buy-outs in the UK. In addition Candover invests in unquoted companies in the UK and the US and manages, in association with Hoare Govett Limited, the Hoare Candover Exempt Fund which also invests in management buy-outs and unquoted companies.

It is the intention of Candover to qualify as an investment trust for tax purposes from 1st

Adjusted net assets recor	d	£ns
11th September, 1980	(Date of commencement)	2.1
30th June, 1981	1	2.1
30th June, 1982	(Accounting reference dates)	3.8
31st December, 1983	J	9.1
30th September, 1984	(Date of latest audited accounts)	11.8
26th November, 1984	(Valuation date)	12.2

assets, profits and dividends below and takes into account the additional share and loan capital of £1.05 million subscribed in 1981.

#### Placing statistics

DENDS

160p per share
166p per share
£11.45 million
1.40p per share
1.25 per cent

Peter Graham Wreford (Chairman)

Christopher Roger Ettrick Brooke (Chief Executive) Stephen William Curran, FCCA (Deputy Chief Executive) Howard Arthur Hicks, CBE, DSc Richard Alfred Patrick King Michael Craig Stoddart, FCA Lawrence Victor Dolman Tindale, CBE, CA all of 4/7 Red Lion Court, London EC4A 3EB.

Secretary and Registered office Stephen Mark Alexander, FCA. 4/7 Red Lion Court.

Stockbrokers Cazenove & Co.. 12 Tokenhouse Yard, London EC2R 7AN and The Stock Exchange.

Solicitors to the Company Ashurst, Morris, Crisp & Co.. Broadgate House, 7 Eldon Street, London EC2M 7HD.

Solicitors to the placing Slaughter and May, 35 Basinghall Street, London EC2V 5DB.

Joint Reporting Accountage Peat, Marwick, Mitchell & Co.,

Chartered Accountants. 1 Puddle Dock, Blackfriars.

Auditors and Joint Reporting Accountants Thornton Baker, Chartered Accountants. Fairfax House, Fulwood Place.

London WC1V 6DW. Principal Bankers Barclays Bank PLC.

9 Gracechurch Street, London EC3V 0BB. Registrars and Transfer office Barclays Bank PLC,

Registration Department, Radbroke Hall, Knutsford. Cheshire WA16 9EU.

### Background to the placing

Candover is the holding company of a group which commenced business in September. 1980 with the principal objective of organising and investing in large management buyouts in the UK. Through its buy-out and investment activities Candover has made a number of successful investments, the most notable of which have to date been in DPCE Holdings, Stone International. Famous Names (Holdings). Vickers da Costa (Holdings), and, in the US, The Union Ice Company.

After adjusting for the effects of the Capital Reorganisation referred to below, Candover's net assets, which totalled £12.2 million as at 26th November, 1984, have increased substantially since September, 1980 mainly through appreciation in the value of the investments made in the companies mentioned above. This increase in value reflects directors' valuations (including those made at cost) in respect of 65% by value of the portfolio at 26th November, 1984, and takes account of reductions below cost made by the directors in the valuation of seven investments which have not achieved projected financial targets. Changes from Candover's present net asset value will originate from a larger capital base and will derive from a wider spread of investments. External factors, such as fluctuations in stock market prices and exchange rates, will also affect Candover's net asset value, as will the future incidence of realisations and flotations of companies in which investments are held.

Candover commenced business with a capital of £2.1 million, consisting of £2 million Unsecured Loan Notes carrying an interest rate of 6% and repayable in 2005 ("the Loan Notes") and £100,000 of ordinary share capital: the Loan Notes were subscribed by investing institutions and the Ordinary Shares by these institutions and by present or former directors. An issue of an additional £1 million of Loan Notes and of further ordinary share capital was made in 1981. The institutions who are now the holders of the Loan Notes and of Ordinary Shares ("the Institutional Shareholders") are Electra Investment Trust, Globe Investment Trust, The Prudential Assurance Company. Investors in Industry. The Fleming Enterprise Investment Trust, The British Petroleum Pension Trust and investment trusts managed by the Murray Johnstone Group. Taking account of the conversion of the Loan Notes referred to below, 21% of Candover's Ordinary Shares prior to the placing was held by present or former directors and employees and their related family interests and 79% by the Institutional Shareholders.

Following the listing of its share capital, Candover intends to seek the approval of the Board of Inland Revenue as an investment trust for tax purposes from 1st January, 1985 and, as such, the Company will no longer be liable to corporation tax on capital gains.

Placing arrangements

It has been agreed between Candover and the holders of the Loan Notes, with the approval of the Ordinary Shareholders, that the ordinary share capital of Candover will be reorganised and that the Loan Notes will be converted into further Ordinary Shares. credited as fully paid, in the capital of the Company on the basis of one new Ordinary Share for every £1.60 nominal of Loan Notes. The conversion of the Loan Notes will only take effect once Candover's ordinary share capital has been admitted to the Official List. Full details of the capital reorganisation and conversion of the Loan Notes (the "Capital Reorganisation") are given in Statutory and general information and are reflected in Net assets, profits and dividends below.

Arrangements have now been made, subject to the admission of the ordinary share capital of Candover to the Official List, for the placing by Cazenove & Co. at a price of 160p per Ordinary Share of 1.788.750 Ordinary Shares, representing 25% of the issued ordinary share capital following the Capital Reorganisation. All the shares being placed are being sold by existing shareholders.

Reasons for the placing

The directors consider that Candover's position as a leading company in the organisa tion of large management buy-outs in the UK will be strengthened as a result of becoming a listed company. Furthermore, investment trust status for tax purposes will enable the directors to adopt a more flexible approach to the management of the Company's portfolio.

#### Investment activities

Management buy-outs in the UK

Candover's principal activity since its establishment has been the identification, investigation, implementation and monitoring of large syndicated management buy-outs in the UK, in which Candover itself has always made an investment. No specific upper or lower size limits for buy-out companies have been set by the directors of Candover but, in practice, the Company has specialised in transactions where more than £1 million is required from institutional investors so that syndication is appropriate. To date. investments have been made in 12 buy-outs, further details of which are given below in Description of UK investments.

A buy-out usually involves the purchase of 100%, of an existing business for cash, sometimes with the provision of extra funds for working capital. To undertake each acquisition, a new company is formed by key members of the management team who subscribe for equity share capital in that company. A carefully structured combination of loan stock or preference shares or both, together with further equity share capital, is issued by the new company and placed by Candover with investing institutions, including its Institutional Shareholders. Candover has always participated as an investor in the new company, typically on terms which reflect its role in arranging the buy-out. The terms on which the equity share capital is subscribed by the management and the institutions often provide for the proportion of the equity held by management to be increased if target profits are achieved over prescribed periods. Normally, the equity share capital of the new company acquired by Candover would represent between 5% and 15% of the value of the total equity share capital then in issue and is often taken in the form of convertible shares. The ultimate percentage interest which Candover and the other institutional investors obtain under the conversion arrangements will depend upon the performance of the new company where the participation of management in the equity share capital is related to the achievement of target profits.

Relatively high levels of bank debt are usually built into the financing of buy-outs in order to offer the prospect of attractive returns to equity investors. It should be noted that these debt levels can increase the risks involved in such an investment

Where an investment in a buy-out is syndicated, it has been Candover's practice to offer participation to its Institutional Shareholders and the Houre Candover Exempt Fund. It is expected that syndications will continue to be arranged in whole or in part with these parties after the placing.

Businesses which Candover considers to be suitable for buy-outs are normally in one of

 Divisions or subsidiaries of public companies which are available for purchase and are considered able to operate as independent concerns.

- Businesses of companies in receivership which the directors believe can be re-established as viable concerns.

Privately held companies where the shareholders wish to sell all or part of their Ouoted companies where an offer for the shares can be justified. No buy-outs in

this category have yet been organised by Candover, but the directors believe that there could be opportunities for doing so in the future. Buy-outs are particularly suitable for low and medium technology companies, provided

that they have capable management and other characteristics judged likely to lead to profit growth. Candover has organised and invested in buy-outs in a wide range of manufacturing and service industries. Candover is highly selective in the transactions which it undertakes and the investments

which it makes. Consequently, its portfolio represents only a small percentage of the opportunities which it reviews. Candover is introduced to investment opportunities in various ways, principally by

professional intermediaries including merchant banks, firms of stockbrokers, accountants, solicitors and consultants, by personal and professional contacts of directors and staff, and by other firms engaged in investment in unquoted companies. In addition. Candover receives direct approaches from managers interested in participating in a buy-out of the company in which they are employed and from representatives of companies exploring the practicability of the sale of a division or subsidiary to its

Candover's normal practice is to ask the prospective buy-out management, after appropriate clearances from the potential vendor, to prepare a comprehensive business plan for the company concerned. Such a plan would cover, inter alia, the company's history. markets, products or services, technical position, career details of the key managers, and historical income, cash flows and balance sheets together with management projections for future years. Candover then investigates the project using both its own staff and outside advisers, including, in most cases, reporting accountants. If Candover decides to proceed further as a result of these investigations, the Candover management, together with the management of the buy-out company, negotiate the purchase terms, establish the financial structure of the new buy-out company, arrange the finance from banks and institutions and complete the purchase formalities.

After the transaction is completed, Candover is normally represented on the board of the buy-out company and a working relationship with the buy-out management is maintained, although Candover does not become involved in the buy-out company's

Equity investment in a buy-out organised by Candover is usually made with a view to achieving a flotation of the buy-out company. The equity investors thereby aim to achieve marketability for their shares and an enhanced capital value. Alternatively, buy-out companies may receive offers to purchase the business which the shareholders will wish to accept. In judging the timing of flotation or sale in buy-outs organised by Candover, particular regard is paid to the views of the management.

It is not possible to predict the likely period between a buy-out and the buy-out company's flotation or sale. Clearly this will depend largely upon the trading performance of the company following the buy-out. Two of Candover's most successful investments. DPCE Holdings and Stone International, both larger buy-outs of well established businesses, have been listed on The Stock Exchange, whilst another, Vickers da Costa (Holdings), has been purchased by Citicorp, all within a period of two and a half years of the original investments. For other companies which perform less well or are at an earlier stage of development, the period to listing or sale (assuming one or other can be achieved) is likely to be longer.

#### Other UK investments

Candover has organised and invested in three management "buy-ins" where a new chief executive, sometimes with one or two senior colleagues and perhaps some of the existing management, has been supported to buy an established business.

Candover also invests in unquoted companies where the nature of the investment is the provision of capital for development rather than finance for a management buy-out or buy-in. In all such cases Candover looks for companies with above average growth prospects and capable existing management, usually with a material equity holding in the business. To date seven such investments have been made. Candover may in appropriate cases arrange syndication of large investments of this kind with institutional investors, including its own Institutional Shareholders and the Hoare Candover Exempt

Further details of these investments are given below in Description of UK investments.

In March, 1984 Hoare Candover Limited ("Hoare Candover") was constituted jointly by Candover and Hoare Govett, a leading London stockbroking firm, to manage a new fund, the Hoare Candover Exempt Fund, to enable participating pension funds and other exempt funds to invest, through this fund, in management buy-outs and in established unquoted companies and new ventures. A total of £7.48 million was committed by the participants, of which an initial tranche of £2.69 million has been subscribed. Candover is responsible for investigating, implementing and monitoring the investments made by the fund and to date seven investments have been made at a total

Hoare Condover is to receive an annual management fee which will be calculated at the rate of 1% per annum on the total amount committed to the fund and, after 31st December, 1985, will be at the rate of 1% per annum of the net asset value of the fund if this exceeds the amount originally committed. In addition, Candover recovers certain of

its administrative costs from the fund. It also receives options under an option agreement to purchase at cost 7.5% of the equity investments made by the fund. Candover is liable to pay to the fund, at the earlier of five years after an investment is made or the termination of the fund, an amount equivalent to the original cost to the fund of shares in respect of which options have been grunted to Candover and have not been exercised. Candover may not dispose of all or any part of its investment which it holds in a particular company pursuant to the exercise of an option until the fund has disposed of all or the same proportion of its own equity shareholding in that company.

Where Candover receives projects involving investment of over £400,000 in unquoted companies, it will generally offer the fund a participation of up to 20% in the investment on the same terms as those offered to other institutional investors. Smaller investment opportunities (which may be less appropriate for syndication) will normally be offered to the fund in full. Candover may also offer the fund a participation in US investment opportunities introduced to it by Chappell & Co.

#### US investments

Details of Candover's US investments are given below in Description of US invest-ments. These investments have been mainly made through two investment firms, Forstmann Little & Co. ("Forstmann Little") and Chappell & Co. ("Chappell"). It has relied on these firms both for investigative work and for subsequent monitoring.

Candover began to invest in buy-outs organised by Forstmann Little in June, 1981. It has entered into two limited partnership agreements under the terms of which it has subscribed a total capital of \$837.418 in further limited partnerships formed in each case for the purpose of investing in individual management buy-outs in the US. The directors considered that, through its participation in these investments, Candover would receive attractive investment opportunities and obtain direct experience of buy-out organisation in the US, where this method of financing has been longer established and has operated on a larger scale than in the UK.

Pursuant to the first limited partnership agreement, which has now terminated. Candover became a limited partner in three further limited partnerships. One of these was formed to acquire an investment in the All-American Bottling Corporation which had purchased the soft drinks division of Beatrice Foods and a second was formed to acquire an investment in The Union Ice Company, a manufacturer of water ice and an operator of cold storage warehouses. Both of these investments have now been realised by the limited partnerships concerned. The third limited partnership was formed to acquire an investment in Emb-Tex Corporation, a manufacturer of machine made embroidery products. On the basis described in Description of US investments below, the resultant total gain before tax attributable to Candover's interests in the first two partnerships was 52.8 million almost all of which derived from the investment in The Union Ice

Candover has become a limited partner in a further four limited partnerships constituted pursuant to the second of the two agreements referred to above and under which it accepted an investment commitment of \$2million. In an agreement dated 25th November, 1982, between Candover and The Prudential Assurance Company Limited ("Prudential"), Prudential has accepted a 75% participation in the rights and liabilities attaching to the investment to which Candover is committed under the second agreement. Each of the limited partnerships constituted pursuant to the second agreement has invested in a management buy-out organised by Forstmann Little and details of these investments, all of which continue to be held by the partnerships concerned, are set out in Description of US investments below. The second agreement has also now come to an end. Forstmann Little has decided to seek commitments for a third limited partnership to invest in management buy-outs and, because substantially higher minimum commitments would be required. Candover has decided not to participate in these new arrangements.

Decisions on realisations of these investments are taken by Fortsmann Little as general partner and not by any of the limited partners.

Chappell is a private firm based in San Francisco, California, which specialises in early stage venture capital financing, primarily in technology based companies in the US, and also organises and participates in medium sized management buy-outs. Candover decides whether to participate in investments proposed by Chappell on a case by case basis. To date Candover has invested \$1.48 million in 17 businesses introduced through Chappell. None of the investments in these companies has been realised and all have been made in 1983 and 1984. Most of these investments are in companies at an early stage of development and accordingly their trading records are short.

Candover has to date made two direct investments in US companies at a cost of \$1.19 million. Candover may make further such investments from time to time, although it is not intended that this should represent a major part of its activities.

#### Directors, staff and operations

Mr P G Wreford, who is 66, became Chairman in January, 1983. He was formerly Chairman of Gresham Trust, which provides merchant banking services principally to unlisted companies. In addition to the chairmanship of Candover, Mr Wreford is Deputy Chairman of Clive Discount Holdings and a director of several companies including Crown House Holdings, London Atlantic Investment Trust, Investment Trust of Guernsey and Wates Limited.

Mr C R E Brooke, who is 53, was appointed Chief Executive on the formation of Candover. In 1966 he was appointed Deputy Managing Director of the Industrial Reorganisation Corporation and from 1969-71 he was Managing Director of Scienta S.A., which was involved in small and medium-sized advanced technology businesses in Europe. He was a director of Pearson for eight years and in June, 1979 was appointed Group Managing Director of EMI, leaving the company in February, 1980 after its merger with Thorn. He is also a director of Slough Estates.

Mr S W Curran, who is 41, was appointed an executive director in July, 1982. Prior to joining Candover in May, 1981, he was a managing consultant for Coopers & Lybrand Associates and then Project Finance Manager of the Industrial Finance Branch of the National Coal Board Pension Funds. He is a director of Greggs and a non-executive director of a number of unquoted companies.

Mr H A Hicks, who is 70, was appointed a non-executive director in September, 1980. He is the founder and Executive Chairman of the IDC Group of Companies which specialises in the design, construction and engineering of industrial and commercial projects in the UK and overseas.

Mr R A P King, who is 50, was appointed a non-executive director in July, 1981. He is the Chairman of Sale Tilney, a company with interests in food manufacturing and distribution, engineering and insurance, and a director of a number of other companies.

Mr M C Stoddart, who is 52, was appointed a non-executive director in September, 1980. He is the Chief Executive and Deputy Chairman of Electra Investment Trust and a director of Globe Investment Trust. For a number of years he has been involved in investment in and development of unlisted companies. He is non-executive Chairman of J. Hepworth & Son and is also a director of a number of public and private companies.

Mr L V D Tindale, who is 63, was appointed a non-executive director in September. 1980. He is Deputy Chairman of Investors in Industry and a director of a number of public and private companies. He has been active in the area of small company investment for twenty-five years.

Mr G D Fairservice, who is 37, joined Candover in March, 1984. After eight years with ICFC in Southampton and London, in 1982 he joined the British Technology Group as Deputy Director in the Information Technology Division and became Director of the Small Companies Division.

Mr P G Symonds, who is 33, joined Candover in January, 1983. After qualifying as a Chartered Accountant in 1976 with Peat, Marwick, Mitchell & Co., he spent seven years in all aspects of professional practice, including the preparation of accountants' reports for prospectuses.

Mr S M Alexander, who is 38, joined Candover in March, 1982 as Company Secretary and Treasurer. After qualifying as a Chartered Accountant in 1969, he spent three years with Deloitte, Haskins & Sells. In 1972 he joined, as Administrative Manager, the London based international investment management subsidiary of Oppenheimer & Co., New York. From 1976 to 1982 he practised on his own as a Chartered Accountant. 1.161

#### Operations

The directors of Candover are responsible for the conduct of the business including, in particular, formulating investment policy and making investment decisions on the advice of the executive directors and staff.

Mr Brooke and Mr Curran have entered into full-time service agreements terminable on twenty-four months' notice, further details of which are given under Directors' service agreements in Statutory and general information.

A subsidiary of Candover contributes towards a number of personal pension arrangements designed to provide retirement benefits for its directors and senior employees. Including the executive directors and the members of staff referred to above, Candover has eight full-time employees and retains a number of part-time consultants.

Candover has its offices at 4.7 Red Lion Court, London EC4. In view of the recent growth in its activities, Candover intends to move to new leased offices during 1985.

#### Net assets, profits and dividends

#### Valuation of investment portfolio

Listed investments have been valued at the middle market quotations derived from The Stock Exchange Daily Official List as at 26th November, 1984.

Unlisted investments have been valued by the directors as at 26th November, 1984. Initially such investments are carried at cost. Subsequently the directors are guided by:

(i) the market values of quoted companies with comparable activities, discounted for lack of marketability of the relevant investment; or

(ii) the prices at which subsequent issues of capital or dealings between third parties have taken place.

Appropriate downward adjustments are made to reflect unsatisfactory financial performance. In the valuation of the portfolio as at 26th November, 1984 such adjustments have been made to five UK investments and two US investments, totalling £419,773 and \$41,778 respectively, against original costs of £577.575 and \$1,053,506. Apart from these investments, a provision against original cost had earlier been made in the case of one other investment, which has now been revalued at above original cost. No investment has been made which has been realised at a loss.

An analysis of the investments shown as fixed asset investments in the Accountants' report, as revalued at 26th November, 1984, is as follows:

UK investments	Number	Valuation £'000
Listed	2	3,650
Unlisted:		•
At cost	9	1,991
Revalued by directors	9	2,701
•	20	8.342
US investments	Number	Valuation
Unlisted:		\$'(4)0
At cost	10	1.116
Revalued by directors	11	1.917
-	21	3,033
Fotal number and valuation		_
(\$1,2035; £1)	41	10.862

The appreciation before taxation in the value of investments has been the major element of the increase in shareholders' funds since Candover commenced business and has arisen in the manner set out below:

	Realised £m	Unrealised £m	Total £m
Listed	0.9	3.7	4.6
Unlisted:			
Exchange gain	0.7	0.5	1.2
Other	2.4	1.8	4.2
Total appreciation	4.0	6.0	10.0

Of the appreciation of £10.0 million, £8.9 million relates to the five following investments:

	£m .	
DPCE Holdings	2.9	
The Union Ice Company	2.0	
Stone International	1.6	
Famous Names (Holdings)	1.3	
Vickers da Costa (Holdings)	1.1	
	8.9	

#### Adjusted net assets record

Net assets shown below are based on the audited consolidated balance sheets at the relevant dates, after converting the Loan Notes then outstanding into Ordinary Shares in the manner described in Background to the placing and adjusting to include current asset investments at market or directors' valuation, less attributable taxation. Net asset at 26th November, 1984 reflect the revaluation of investments at that date but are otherwise based on the audited consolidated balance sheet at 30th September, 1984, after the conversion and adjustment referred to above. The Ordinary Shares and Loan Notes were subscribed mainly in September, 1980 (£2.10 million) and November, 1981 (£1.05 million).

		£m
11th September, 1980	(Date of commencement)	2.1
30th June, 1981	)	2.1
30th June, 1982	((Accounting reference dates)	3.8
31st December, 1983	J	9.1
30th September, 1984	(Date of latest audited accounts)	11.8
2nth November, 1984	(Valuation date)	12.2

An analysis of the adjusted net assets at 26th November, 1984, after deducting the estimated expenses of the placing of \$280 (00) is as follows:

Fixed Assets:	£000	£'000
Tangible assets		74
Investments	•	10.862
Associated company		16
		10,952
Current Assets:		
Debtors	705	
Investments	1.524	
Cash at bank and in hand	27	
	2.256	
Creditors falling due within one year	1,018	
Net current assets		1.238
Adjusted net assets		12,190
Estimated expenses of the placing		280
Adjusted not assets, after deducting the estimated		
expenses of the placing		11,910
Adjusted net assets per share after the Capital Reorganisation		166p

#### Pro forma profits

As part of the arrangements for the placing, the £3m Loan Notes are to be converted into Ordinary Shares and loan interest will no longer be payable. Pro forma profits below are therefore based on Candover's audited accounts after crediting such interest and charging notional taxation thereon.

Income:	46 weeks unded 30 6 8 l £188)	Year ended 30,6 82 £7000	18 months ended 31.12.83 £000	9 months ended 30.9.84 £300
Financial services	113	211	374	159
Investment dealing	_	30	280	199
Investment income	36	158	286	230
Other interest	192	145	198	113
Share of profits of associated company				22
Administrative expenses	341	544	1.138	723
and interest payable	195	322	682	335
Profit before taxation	146	222	-156	388
Taxation	77	117	252	148
Profit after taxation	'nУ	105	204	240
Earnings per ordinary share based on the weighted average of shares in issue or to be issued	1.55p	1.72	2.88p	

Some modification will be required in the future operation of Candover's investment dealing subsidiary which, from 1st January, 1985, will make no further investments in the shares of companies in which Candover itself has an investment.

#### Dividends

The directors expect, in the absence of unforeseen circumstances, to recommend a single dividend of 1.40p per share in respect of the year ending 31st December, 1984 payable in April, 1985. The directors intend, in future years, to recommend for payment a single dividend which will be payable in April of each year.

Whilst it is Candover's policy to achieve a gradual increase in dividends each year, the objective of achieving capital growth will be given priority.

It is intended to manage the business of Candover so that, with effect from 1st January, 1985, it will qualify as an investment trust within the meaning of Section 359. Income and Corporation Taxes Act 1970. A company which is a qualifying investment trust may not retain in respect of any accounting period more than 15% of its income from shares and securities. The distribution by way of dividend of surpluses arising from the realisation of Candover's investments must be prohibited.

#### Investment policy and prospects

Candover intends to continue to seek capital growth, principally through investments made and held in buy-outs which it organises in the UK. The directors believe that in future years more companies in the UK will decide to concentrate on mainstream activities and divest divisions or subsidiaries which they will judge not to be in that category. Similarly, the directors expect that owners of private companies will continue to self their holdings to liquidate and diversity their assets. Some of these are likely to be suitable for buy-outs or for buy-ins. The directors believe that the number and size of buy-out transactions has grown substantially in recent years and they expect that this trend will continue.

As it has done in the past. Candover will give consideration to investment propositions involving the provision of development capital for unlisted companies. Opportunities in this area are increasingly becoming available to the Company and, in appropriate cases, it is envisaged that investments will continue to be made. The directors believe that further opportunities will arise for Candover to participate in investments in the US, particularly through the relationship which Candover has built up with Chappell. Similar associations may be established with other suitably qualified investment organisations in the US and elsewhere. Candover will not, however, seek a predetermined geographical spread of investments but will invest where it believes attractive

Candover is currently considering a proposition to organise buy-outs elsewhere in Europe with suitably qualified local management. The directors believe that there are good opportunities to organise buy-outs in Europe similar to those undertaken in the UK. Candover may decide to organise other investment funds in addition to the Hoare Candover Exempt Fund with the primary purpose of investing in management buy-outs and providing development capital for unlisted companies.

As a consequence of its investment policy. Candover's investments are usually made in companies which initially are unlisted or which have no official market for their shares. A substantial proportion of Candover's investments can, therefore, be held in companies the trading performance of which may not have been reported as fully or for as long as is normally the case with quoted companies and the shares of which lack the marketability of quoted investments. Start-up ventures in the UK will not normally be considered for investment by Candover, except in cases where the management concerned have a proven record of success in the relevant business area.

It is not Candover's policy to take management or legal control of any company in which an investment is made nor to invest more than 15% of Candover's assets at the time of acquisition in any one investment. The investment in DPCE Holdings has, however, increased substantially in value so that it now exceeds 15% of the total net assets, It is Candover's policy to retain a holding in companies in which it has invested after a market has become established in that company's shares, provided future growth is expected. However, some realisations are likely both to correct imbalances in Candover's portfolio and to provide funds for new investments in buy-outs and unlisted companies.

The directors believe that many of the existing investments in Candover's portfolio offer good prospects for growth in capital value.

Candover has established a reputation of success for organising and investing in buyouts and, as a result, a substantial flow of investment propositions has been generated. The directors believe that Candover will continue to have opportunities for further successful investment.

#### **Description of UK investments**

#### Management buy-outs

Holdings with a valuation, as at 26th November, 1984, of more than £100,000 are set out below. The uplift shown represents the valuation of the current holdings together with the gross proceeds of any realisations, less the original cost of the total investment made.

DPCE Holdings

Original cost of investment	Proceeds of realisations to date	Current holding	Valuation as at 26th November, 1984	Uplift
£166.875	£1,031,183	500,000 ordinary shares.	£1,900.000	£2,764,308

DPCE Holdings is a market leader in the provision of manufacturer-independent computer maintenance services, primarily under contract, to leading national and international organisations. Its ancillary activities include training, hardware consultancy and supply of equipment.

Candover's investment in DPCE derives from a buy-out in April. 1981 organised by Candover and Thompson Clive & Partners.

In July, 1983 DPCE obtained a listing on The Stock Exchange following an Offer for Sale. Candover sold 90,000 shares in the Offer for Sale which realised £229,601 and also received £163,500 on the redemption of preference shares and loan stock including a premium of £13,500. Subsequently, a further 260,000 shares have been sold realising £638,082. In addition to the holding shown in the above table, a subsidiary of Candoverholds 50,000 ordinary shares as a current asset investment. The original cost to Candover of this holding was £5,625 and was valued as at 26th November, 1984 at £190,000. DPCE reported profits before tax for the year ended 30th June, 1984 of £1.9 million compared with profits before tax of £849,000 for the previous financial year.

#### Stone International

	_			
Original cost of investment £119,000	Proceeds of realisations to date nil	Current bolding 1,250,000	Valuation as at 26th November, 1984 £1,750,000	Մբնո £1,631,000
£113-000	ЯШ	ordinary shares.	21,750,909	21,031,000

Stone International's primary business is the design, manufacture and supply of passenger comfort systems, such as air conditioning, lighting and associated power and generating equipment to mass transit and rail authorities.

Candover's investment in Stone resulted from a buy-out which Candover helped to organise in May, 1982 from the receivers of Stone-Platt Industries.

Stone obtained a listing on The Stock Exchange in October, 1984 following an Offer for

For the financial year ended 31st May, 1984, Stone reported profits before tax of £5.7 million.

ramous Names ()	Holdings)			
Original cost of investment	Proceeds of realisations to date	Current holding	Valuation as at 26th November, 1984	Uplit
£226.000	£49,000	96,000 B ordinary shares, 90,000	£1.500.000	£1,314,000

Famous Names (Holdings) manufactures Famous Names liqueur chocolates. Elizabeth Shaw mint crisps and sugar confectionery under various brand names including Parkinsons and Chapter.

Candover invested in Famous Names in July, 1981 when assisting in the implementation

of a buy-out. In March, 1984, 40,000 preference shares were redeemed at par. Sales for the year ended 31st March, 1984 were £23.1 million (1983: £21.4 million) and profits before tax were £1.61 million (1983: £1.46 million). At 31st March, 1984, total net assets were £6.5 million. The company is budgeting for a further increase in profits before tax in the current year.

Vickers da Costa Original cost of investment £271,500	Proceeds of realisations to date £224,243	Current holding £867.857 10°a unsceured loan note, 92,786	Valuation as at 26th November, 1984 £1,099,147	Upun £1.051.890
	Ju.º	preference stock of \$3	cach	

Candover acquired in 1981 its original investment in Vickers da Costa (Holdings) plc, an international stockbroking, arbitrage and financial services group, when it led the organisation of a buy-out. At that time it invested £96,500 in convertible preference shares and £175,000 in unsecured loan stock, all of which was realised in or before June, 1984.

In June, 1984, pursuant to a scheme of reconstruction, Vickers da Costa (Holdings) ple was placed in members' voluntary liquidation and part of its assets were transferred to Vickers da Costa Securities (Holdings) Inc. in consideration, inter alia, for the issue of the above-mentioned preference stock to Candover. At the same time, the remainder of the assets of Vickers da Costa (Holdings) ple were transferred to a new company for which an offer was made by Vickers da Costa (Holdings) Inc., a subsidiary of Citicorp. Pursuant to that offer, the above-mentioned unsecured loan note was issued to Candover.

Candover intends to redeem the unsecured loan note early in 1985 and the preference stock on 30th June, 1985.

Proceeds of realisations to date and 667	Current holding 1,188,610 ordinary shares, 152,777 proference shares, £12,333 0r. secured to an stock.	Valuation as at 26th November, 1984 £478,110	Uphfr £201,777
	realisations to date 451,667	realisations to date holding holding 1,188,610 ordinary shates, 152,777 proference shares, £12,333	Current at 26th November, 1984 2.01.607 1.188.610 £478,110 ordnary shares, 152.777 preference shares, £12.333

The principal activity of Gower Holdings is the manufacture and distribution of selfassembly kitchen furniture.

In March, 1981. Candover helped to organise a buy-out of Gower and invested £227,000 in convertible cumulative preferred ordinary shares and cumulative redeemable preference shares. Following trading losses in the year ended 31st March, 1982, additional tunds were provided by institutional shareholders and Candover subscribed a further £37,000 in ordinary shares and £74,000 in loan stock, the latter secured on the assets of a wholly-owned subsidiary. Gower Furniture. In March, 1984, further funds were invested by three Business Expansion Scheme funds, the proceeds of which were principally applied to reduce borrowings.

For the year ended 31st March, 1984, Gower made profits before tax of £602,000 (1983: £323.000) on a turnover of £11.7 million (1983: £13.5 million). At 31st March, 1984, total net assets were £2.5 million. Gower is budgeting for further profit improvement in its current financial year to 31st March, 1985.

Timpson Shoes				
Original	Proceeds of		Valuation as	
040	realisativins	Current	40 TASS	
investment	in date	իչարոն	November, 1984	Uplife
£113.750	£100,000	1,086,905	£428,750	£415,000

Timpson Shoes operates a chain of retail shoe shops and shoe repair units, mainly based in the Midlands and North of England. Candover assisted in organising a buy-out in Santambar, 1982

In March, 1984, under refinancing arrangements, the company redeemed in full the secured debenture stock provided by investors as part of the finance for the buy-out of which Candover's proportion amounted to £100,000. For the year ended 30th September, 1984, the first year of trading after the buy-out, the unaudited management accounts showed that the company earned a trading profit, after deducting interest, in excess of £900,000.

Radyne Holdings				
Original cost of investment £56,690	Proceeds of terhisations to date nil	Current holding 23,595	Valuation as at 26th November, 1984 £177,015	Uplift £120,325
		COOK CHIM TAIRING		

The activities of Radyne Holdings consist of manufacturing, selling and servicing medium and high frequency induction and dielectric heating equipment. Candover assisted in the organisation of a buy-out in December, 1982.

assisted in the organisation of a buy-out in December, 1982.

In September, 1984, an additional £500,000 was raised through a rights issue to finance the acquisition of Radyne's US distributor.

In its first year following the buy-out, to 31st December, 1983, Radyne achieved profits before tax of £661,000 on a turnover of £9.3 million. At 31st December, 1983, total net assets were £1.8 million. The company is budgeting for an increase in profits in the current year.

Castle Mines				•
Original cost of investment £175,502	Proceeds of realisations to date mil	Current holding 41,834 conv. cum. partic.	Valuation 25 at 26th November, 1984 £175,502	Uphft nil
		pref. ord. shares,	-	

14% unsec to an stock.

The principal activity is the development of drift coal mines including the extraction of high quality anthracite. In August, 1983, Candover and five other institutions invested £1.9 million in Castle Mines as a result of the buy-out which Candover helped to implement.

Technology Proje	ect Services (Hol	dings)		
Original cost of investment £103.256	Proceeds of realisations to date nil	Current holding 40,000 conv. cum. partic. pref. ord. shares,	Valuation as at 20th November, 1984 £103,256	Uplift nil

8% cmm. red. pref. shares.

Technology Project Services (Holdings) formerly traded as Consultants and Designers (U.K.). Its main activity is the provision of expert engineers, technologists and engineering support personnel as well as project teams on a contract or consultancy basis to the international electronic and associated high technology and defence industries. The investment was made in July, 1984, when Candover helped to arrange a buy-out.

#### Other UK investments exceeding £100,000

Peregrine Holdii	ags Jersey			
Original	Proceeds of		Valuation as	
cost of	realisations	Current	at 26th	
investment	to date	holding	November, 1984	Uplift
£200,000	nii	800.003	£200,000	níl

Peregrine Holdings Jersey was formed in May, 1984, as an investment holding company with the primary object of achieving capital growth.

Mr D P Murphy, formerly a director of Candover, is the chairman of the company and has an interest in 16% of its ordinary shares.

	Centaur Commu	nications			
ł	Original cost of -	Proceeds of realisations	Current	Valuation as at 20th	
1	mestment	to date	holding	November, 1984	Uplift
ŀ	£133,217	nil	36,638	£133,217	nil

Centaur Communications is the holding company for a magazine group whose principal activity is the publication of business journals. Current titles include 'Marketing Week', 'Creative Review', 'Televisual', 'Your Business', 'Marketeer' and 'The Magazine'. The investment was made in June, 1984.

Meighbourthoon 2	NUTES			
Ongreal	Proceeds of		Valuation as	
cost of	realisations	Current	at 26th	
myestment	to date	holding	November, 1984	Uplift
£126,000	nil	60.000	£126,000	nil

The company operates "7-Eleven" convenience stores, under licence from the South-land Corporation of the US. Candover made its investment in July, 1983 and the first stores were opened in and around London in 1984.

#### Remaining UK investments

Noishbarnhaud Carra

The remaining UK investments, each of which is valued at less than £100,000 (excluding the investment in Hoare Candover Limited and any options to acquire investments from the Hoare Candover Exempt Fund) are set out below:

Ansafone Corporation (buy-out investment) is engaged in the manufacture, factoring, sales, servicing and rental of telecommunications equipment.

Colour Marketing Services (buy-in investment) is engaged in the production of colour cards by the chip mounting and direct deposit processes for the manufacturers of paint, laminates and motor vehicles.

Fenland Sheepskin Company (development capital investment) is a specialised tanner of sheepskins and manufactures sheepskin coats and other related products.

Health & Leisure Holdings (development capital investment) was established by the shareholders of Leisure Development (see below) to identify and purchase investments in health and related leisure activities, the first of which was the acquisition of the Ragdale Hall health hydro.

Leisure Development (development capital investment) is engaged in the acquisition and management of investment projects in the UK leisure industry.

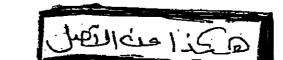
Millbank Publishing Group (buy-in investment) publishes reference books, yearbooks, directories, journals and diaries primarily for professional associations, institutions and registered charities.

Office Workstations (development capital investment) develops and markets computer software for advanced workstations.

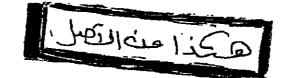
Security Holdings (buy-in investment) is the holding company of Metcalle Cooper and Robert Stockwell, financial, City, security and fine art printers.

Thos. Storey (buy-out investment) acquired in October, 1984, the business of Thos. Storey (Engineers) from a subsidiary of Acrow in receivership. Storey is engaged in the provision of section bridging equipment and is the original manufacturer of the Bailey bridge. Candover's current holding is valued at cost and totals £385,700. It is intended shortly to dispose of part of this investment at cost to third parties, as a result of which the cost of Candover's remaining investment will be less than £100,000.

Westpark (buy-out investment) is engaged in the manufacture of valves and other engineering products primarily for the defence, petrochemical, aerospace, water and automotive industries.



Year 18 months 9 months



#### **Description of US investments**

Forstmann Little investments

The following investments have been made through limited partnerships as described above in Investment activities-US investments:

(i) INVESTMENTS REALISED:

The Union Ice Company Original cost of Proceeds of \$214,857 \$2,857,598 The Union Ice Company's principal business was the production of water ice and the operation of cold storage warehouses.

All-American Bottling Original cost of Proceeds of \$160,000 \$319,657 All-American Bottling's principal business is the bottling and distribution of carbonated soft drink products:

(ii) EXISTING INVESTMENTS:

**Emb-Tex Corporation** Original cost of Valuation as at \$180,000 \$325,800 Emb-Tex Corporation is a US manufacturer of machine made embroidery products.

Advances have also been made to the general partner of each of the above limited partnerships, which have not been included in the above figures and which have all been repaid except in the case of Emb-Tex Corporation, where a loan of \$45,000 is outstanding.

Dr Pepper Company Original over of Valuation as at 26th November, 1984 \$143,122 Dr Pepper Company is a major US manufacturer of soft drink concentrates and syrups.

Candover has also invested \$139,439 in limited partnerships which have invested capital in the following corporations: Beverage Management, which is a large independent bottler of 7-Up and a franchisee for

other soft drinks products. Topps Chewing Gum, which is the manufacturer of Bazooka bubble gums and also manufactures and distributes, with and without bubble gum, sports picture cards,

stickers and other candy and novelty products. UniCom, which is the holding company of WRGB-TV, a CBS affiliate television station

based in Schenectady, New York.

Pursuant to the limited partnership agreements under which these investments have been made, Candover may in certain circumstances be called upon by the general partner in each case to meet liabilities falling on the general partner in its capacity as such. The maximum amount which Candover can be called upon to bear cannot exceed any distribution (including the original capital investment made) received from the limited partnership. The general partner of the limited partnership through which the investment in The Union Ice Company was made has requested from Candover an indemnity in support of this liability and is holding \$709,028 out of the proceeds due to Candover pending receipt of such indemnity. The directors are not aware of any circumstances which would oblige Candover to make any such payments under any of these limited partnerships, including the limited partnership through which the investment in The Union Ice Company was made.

#### Principal Chappell investments

The following investments have been made in companies introduced to Candover by

Catoppon.		
Armand Group	Original cost	Valuation as at
Current holding	of investment	26th November, 1984
2,667	\$300,000	\$300,000
shares of Senes A preferred stock.		-
Armand Group organises and invests in l	everaged managemei	nt buy-outs.

Current holding 31,500 shares of preferred stock.	of investment \$45,360	26th November, 1984 \$207,900
Teledex's main activity is the manufacture	ture and marketing of el	ectronic telephones.
Brag Systems Current holding	Original cost of investment \$107,700	Valuation as at 26th November, 1984 \$150,050

Brag Systems provides integrated graphics application software to original equipment

mandracturers.		
Valley Data Sciences	Original cost	Valuation as at
Current holding	of investment	20th November, 1964
95,172	\$130,000	\$138,000
shares of preferred stock.		

semi-conductor memory and logic devices, particularly programmable logic arrays.				
Tekna Current holding 13,820 convertible preferred stock Series A.	Original cost of investment \$44,686	Valuation as at 26th November, 1984 \$135,820		

Tekna manufactures advanced underwater diving equipment for sport, professional and military markets.

#### Remaining Chappell investments

11,765

The other investments made through Chappell have been valued at \$885,983 compared

Assisted Technology designs software packages for programming programmable logic semi-conductor devices.

Chappell Limited is a limited partnership organised under the laws of the State of California whose primary purpose is to identify and assist small and emerging growthorientated companies.

Counterpoint Computers develops microcomputers for the technical office. Diversified Donor Systems specialises in the development of software information

packages for non-profit making organisations to assist with their fund-raising activities. Mertek is engaged in the financing of high technology start-up companies and has invested in Emtek Corporation, whose business is in the research, development and

Microbio Resources is involved in the manufacture and development of chemical and food products employing advanced microbiological technology. Oemtek develops and markets IBM compatible microcomputers.

licensing of techniques for freezing and transplanting bovine embryos.

Parallel Systems manufactures and sells automated handling equipment to test and programme EPROM and EEPROM semi-conductor devices.

Rapport Corporation manufactures and markets peripherals and accessories for home

Stockdale Associates is a Californian limited partnership in which Candover Overseas Investments (UI) Limited, a wholly-owned subsidiary of Candover, has taken a 15% interest in pursuance of its relationship with Chappell. The principal asset of the partnership is a property in Bakersfield, California. Candover has also accepted a contingent liability of up to \$750,000 under the material contract referred to in paragraph 8(b) of Statutory and general information in respect of a loan of \$1.5 million advanced to Stockdale Associates to finance the acquisition of the Bakersfield property: This loan is due to be repaid on 11th December, 1984 unless an extension is agreed. Candover is in negotiations with the other interested parties with a view to such an extension being effected. The extent of any actual liability incurred by Candover under these arrangements will depend upon whether the property is sold in excess of its cost price prior to the loan becoming repayable. The partnership is, at present, actively seeking a purchaser for the property. Further details are summarised in Note 16 to the

X.O. Industries manufactures and markets energy saving ballasts used in fluorescent lighting fixtures.

Zeus Data Systems designs and markets CAD/CAM systems.

Direct investments

10% and 11% promissory notes.

Agridata Resources Valuation as at Original cost 26th November, 1981 Current holding \$913,506 \$541,728

shares of Class A common stock. Agridata Resources operates a computer based business information and communications system which serves the agricultural sector in the US and Canada. The company also publishes a controlled circulation monthly business magazine and paid circulation weekly newsletter for larger farmers and ranchers. The company is not yet profitable.

Aeronautic Development Corporation	Original cost	to at Rollank,"
Current holding 74	of investment \$275,000	26th November, 1984 \$275,000
shares of Class B common stock,		
633		
shares of Class A and C prefd. stock,		
\$192,334		

Aeronautic Development Corporation's sole product is a noise-reducing "hush-kit" for DC8 aircraft. A prototype is currently under test.

Investments in US companies are subject to certain restrictions on transfer or disposal in accordance with the applicable US legislation.

#### Accountants' report

Peat, Marwick, Mitchell & Co., 1 Puddle Dock, Blackfriars, London EC4V 3PD

reference date of 31st December.

Thornton Baker, Fairfax House, Fulwood Place, London WC1V 6DW

The Directors, Candover Investments plc

Cazenove & Co.

7th December, 1984

Candover Investments plc ("the Company") was incorporated on 12th August, 1980. The Company was re-registered as a public company on 27th November, 1984. Thornton Baker have been the Company's auditors since its incorporation. The financial information set out in this report is based on the audited accounts of

the Company and its subsidiaries (collectively "the Group"), no adjustments being considered necessary. In our opinion the information set out below, which has been prepared in accordance with the stated accounting policies, gives a true and fair view of the profit and source and application of funds of the Group for the relevant periods ended 30th September, 1984, and of the state of affairs of the Company and the Group at that date. The latest date to which audited accounts have been made up

is 30th September, 1984. These accounts have been prepared for the purposes of the placing and it is not intended to change the Company's present accounting

Group profit and loss accounts	Note	46 weeks ended 30 6.81 £'000	Year ended 30.6.82 £7000	18 months ended 31.12.83 £000	ended
	NOIL	2 1900	200	2 030	2 000
Income	1	341	544	1,138	701
Administrative expenses	2	195	321	648	311
Operating income		146	223	490	390
Share of profits of associated company		_	_	_	12
Interest payable	3	(97)	(157)	(304)	
Profit on ordinary					
activities before taxation		49	66	186	253
Taxation on profit on ordinary activities:		**	0.0	100	
Group	4	(26)	(36)	(114)	(78)
Associated company		, <u> </u>	<del>(50</del> )		(7)
• •					<del></del>
Profit on ordinary activities after taxation		23	30		9/0
	5		•••	72	168
Dividends	3	(21)	(27)	(65)	_
Profit retained			3	<del>_</del>	168
Retained profit brought forward		_	2	5	12
7					
Retained profit carried forward		2	5	12	180

Balance sheets at 30th September, 1983		Gr	oup	Com	pany
	Note	£'0003	£ŮÜÜ	£'000	£000
Fixed assets:					
Tangible assets	6		74		
Investments	7		10,463		10,498
Associated company	8		16		I
			10,553		10.499
Current assets:			20,525		20,150
Debiors	9	705		802	
Investments	10	1,323		1,120	
Cash at bank and in hand		27		10	
		2.055		1.932	
Creditors falling due within one year	11	(933)		(831)	
ereations municipate winith one heat	**	(73.5)		10017	
Net current assets			1,122		1.101
Total assets less current liabilities			11,675		11,600
Creditors falling due after					
more than one year	12		(3.000)		(3,000)
			8.675		8.600
Capital and reserves:					
Called up share capital	13		165		165
Share premium	14		11		111
Capital reserve	14		8.319		8,256
Profit and loss account	14		180		168
<del></del>	•				
			8,675		8,600

Source and application of funds	46 weeks ended 30.6.81	Year ended 30,6,82 £000	18 months ended 31.12 83 £1000	9 months ended 30.9.84 £700
Source of funds				
From operations:				
Profit on ordinary activities before taxation	49	66	186	253
Adjustment for items not involving the movement of funds:				
Depreciation	1	б	19	18
Gain on sale of tangible fixed assets	_	_	(1)	_
Increase in provision against current asset investments	9	2	_	_
Exchange differences		_	(41)	208
Profits retained in associated company	_	_	`-	(22)
	59	74	163	457
From other sources:	-			
Issue of share capital	100	61	10	5
Proceeds of disposals of fixed asset	100	01	10	ا د
investments	_	62	992	3,599
Bank loan	-	_	620	
Issue of loan stock	2,000	1,000	_	_
	2.159	1.197	1.785	4.061
Annell coting of for day	2,:27	4,121	1,105	7,001
Application of funds:		(21)	/27:	
Dividend paid Purchase of tangible fixed assets	(15)	(21) (18)	<b>,</b>	(65)
Purchase of fixed asset investments	(1.185)	(781)	,	(49)
Tax deducted at source on investment	(1,165)	(701)	(1,664)	(2.646)
income	(10)	(34)	(64)	(52)
Bank loan	_		_	(620)
Investment in associated company		_	_	(1)
Net inflow/(outflow) of funds	949	343	(11)	628
• • • • • • • • • • • • • • • • • • • •				<del></del>
Increase/(decrease) in working capital:				- 1
Work in progress	21	(13)	(8)	- 1
Debtors	56	93	(56)	612
Creditors falling due within one year	(64)	(13)	(22)	(33)
	13	67	(86)	5?9
Net liquid funds:				l
Current asset investments	956	205	104	44
Cash at bank and in hand		51	(29)	5
Bank overdrafts	(20)	39		_
Net increase/(decrease) in working capital	919	343	(11)	628

#### Accounting policies (a) Basis of accounting

The financial statements have been prepared under the historical cost convention except that investments are stated at valuation.

(b) Basis of consolidation The Group financial statements consolidate those of the Company and of its subsidiaries. The

results of subsidiaries are included from the date of acquisition. An associated company is defined as a company, not being a subsidiary, in which the Group has a

substantial and long-term interest and over whose financial and operating policy decisions the Group is in a position to exercise significant influence. The Group's share of the profits of the associated company is included in the Group profit and loss account. The Group balance sheet includes the investment in the associated company at the Group's share of net assets. The Company balance sheet shows the investment in the associated company at cost.

Income arises from financial services provided and investment transactions undertaken during the year. It also includes income from investments and interest receivable.

(d) Depreciation

Depreciation is calculated to write down the cost of all fixed assets by equal annual instalments over their expected useful lives. The periods generally applicable are:

Office fixtures and equipment — 2-5 years
Motor vehicles — 4 years Motor vehicles

Listed investments are valued at middle market quotations derived from The Stock Exchange Daily Official List. Unlisted investments are included at directors' valuation.

Initially such investments are carried at cost. Subsequently the directors are guided by: (i) the market values of quoted companies with comparable activities, discounted for lack of

marketability of the relevant investment: or

(ii) the prices at which subsequent issues of capital or dealings between third parties have taken Appropriate downward adjustments are made to reflect unsatisfactory financial performance. Investments held as current assets are dealt with through the profit and loss account and subject to

provision for deferred taxation as appropriate. They are held at cost to the relevant subsidiary

which may be different from their cost to the Group. Investments in subsidiaries are maintained at cost less provisions.

(f) Work in progress

External fees payable in respect of investment projects under investigation are carried forward as

work in progress to the extent that they are recoverable. (g) Deferred taxation

Notes to financial statements

Deferred taxation is the taxation attributable to timing differences between profits computed for taxation purposes and profits as stated in the financial statements. Provision for deferred taxation is made under the liability method to the extent that it is considered likely to become payable in the foresecable future.

(h) Foreign currencies

Assets and habilities in foreign currencies are translated into sterling at the rates of exchange ruling at the balance sheet date. Balance sheets and profit and loss accounts of overseas companies are also translated at the rates of exchange ruling at the balance sheet date. Where exchange differences result from the translation into sterling of foreign currency resources to be used for further investment, they are taken to the capital reserve. All other exchange differences are dealt with through the profit and loss account.

	ended 30.6.81 £1100	ended 30.6.82 £'000	ended 31.12.83 £000	ended 30,9,84 £'0(a)
I Income Financial services and other operating income Investment dealing	113	211 30	374 280	159 199
Income from fixed asset investmentsunlistedlisted	<u>36</u>	158	286	225 5
Other interest receivable arising on short-term deposits and loans	192 341	145 544	198 1,138	113 701
2 Administrative expenses Administrative expenses include the following: Staff costs	<del></del>			
salariessocial securitypension costs	46 1 8	135 10 16	276 10 33	181 7 25
Depreciation Auditors' remuneration	- 1 - 60	6 6 173	19 12 350	18 9 240
Staff costs include remuneration and consultancy fees paid in respect of services provided by directors, as follo		173		
—directors' fees —management remuneration	27 42 69	38 60 98	52 174 226	31 97 128
3 Interest payable On bank loans, overdrafts and other loans —repayable within 5 years, otherwise than by				
instalments —repayable wholly or partly in more than 5 years	97	156 157	34 270 304	135 159
4 Taxation on profit on ordinary activities UK corporation tax on the profits of the period Deferred tax	16	19	56 (6)	40
Tax attributable to franked investment income	- 9 - 26	17 36	114	
The Group has certain unrelieved taxation losses estimated at £100,000 available for offset against future trading profits of certain subsidiaries.				
5 Dividends Ordinary shares Final ordinary dividend (£'000)	21	27	65	
Rate per share			•••	
actualadjusted for Capital Reorganisation	20.883p 0.653p	25.72p 0.804p	60.502p	nil lia
-actual -adjusted for Capital Reorganisation In 1982 and 1983 there were waivers of dividends amounting to £2,958 and £8,167 respectively	20.883p 0.653p	25.72p 0.804p	60.502p 1.891p	nil sil
-adjusted for Capital Reorganisation In 1982 and 1983 there were waivers of dividends	0.653p Office fix			
adjusted for Capital Reorganisation In 1982 and 1983 there were waivers of dividends amounting to £2.958 and £8,167 respectively  6 Tangible fixed assets  GROUP Cost	0.653p Office fix	0.804p tures and pulpment £'000	Motor velucles	Total £'000
-adjusted for Capital Reorganisation In 1982 and 1983 there were waivers of dividends amounting to £2.958 and £8,167 respectively  6 Tangible fixed assets  GROUP Cost Depreciation	0.653p Office fix	0.804p tures and quipment £'000	Motor velucies £'000	ril Total 2000
—adjusted for Capital Reorganisation In 1982 and 1983 there were waivers of dividends amounting to £2.958 and £8,167 respectively  6 Tangible fixed assets  GROUP Cost Depreciation Net book value	0.653p Office fix	0.804p tures and quipment 1'000 62 24	1.891p  Motor velucles £'000  48 12 36	Total £'000
adjusted for Capital Reorganisation In 1982 and 1983 there were waivers of dividends amounting to £2.958 and £8,167 respectively  6 Tangible fixed assets  GROUP Cost Depreciation Net book value  7 Fixed asset investments	0.653p	0.804p tures and quipment 1000 62 24 38 Investment	1.891p  Motor velucles £'000  48 12 36	Total £'000
—adjusted for Capital Reorganisation In 1982 and 1983 there were waivers of dividends amounting to £2.958 and £8,167 respectively  6 Tangible fixed assets  GROUP Cost Depreciation Net book value  7 Fixed asset investments	Office fix  Office fix  Shares in group companies	0.804p tures and pulpment £'000 62 24 38 Investment other than loans	Motor vehicles £ 000 48 12 36	Total £'000 1103674
—adjusted for Capital Reorganisation In 1982 and 1983 there were waivers of dividends amounting to £2.958 and £8,167 respectively  6 Tangible fixed assets  GROUP Cost Depreciation Net book value  7 Fixed asset investments  GROUP Cost of investments Net unrealised appreciation of investments  Valuation	Office fix  Office fix  Shares in group companies	0.804p tures and pulpment f 000 62 24 38 Investment toans f 000 5.090	1.891p  Motor velucles £'000  48 12 36  Loans £,000  27	Total £'000  110 36 74  Total £'000  5,117
adjusted for Capital Reorganisation In 1982 and 1983 there were waivers of dividends amounting to £2.958 and £8,167 respectively  6 Tangible fixed assets  GROUP Cost Depreciation Net book value  7 Fixed asset investments  GROUP Cost of investments Net unrealised appreciation of investments  Valuation COMPANY Cost of investments	Office fix  Office fix  Shares in group companies £1000	0.804p tures and paipment f 000 62 24 38 Investment coher that loans f 000 5.090 5,342	1.891p  Motor velucles £'000  48 12 36  Loans £,000  27 4	Total £'000 110 36 74  Total £'000 5,117 5,346
—adjusted for Capital Reorganisation In 1982 and 1983 there were waivers of dividends amounting to £2.958 and £8,167 respectively  6 Tangible fixed assets  GROUP Cost Depreciation Net book value  7 Fixed asset investments  GROUP Cost of investments Net unrealised appreciation of investments  Valuation COMPANY Cost of investments Net unrealised appreciation of investments Net unrealised appreciation of investments	Office fix  Shares in group companies £1000	0.804p  tures and suipment f 000  62 24 38  Investment toans f 000  5.090 5.342  10.432  4.188	1.891p  Motor vehicles £'000  48 12 36  Loans £,000  27 4 31 27	Total £'000  110 36 74  Total £'000  5,117 5,346  10,463
—adjusted for Capital Reorganisation In 1982 and 1983 there were waivers of dividends amounting to £2.958 and £8,167 respectively  6 Tangible fixed assets  GROUP Cost Depreciation Net book value  7 Fixed asset investments  GROUP Cost of investments Net unrealised appreciation of investments  Valuation  COMPANY Cost of investments Net unrealised appreciation of investments  Valuation  Valuation	Office fix  Shares in group companies £ 000  863  Gro	0.804p tures and pulpment f 000 62 24 38 Investment loans f 000 5,342 10,432 4,188 5,416 9,604	1.891p  Motor velucles £'000  48 12 36  Loans £,000  27 4 31  27 4 31  Comps	Total £000 110 36 74  Total £000 5,117 5,346 10,463 5,078 5,420 10,498
—adjusted for Capital Reorganisation In 1982 and 1983 there were waivers of dividends amounting to £2.958 and £8,167 respectively  6 Tangible fixed assets  GROUP Cost Depreciation Net book value  7 Fixed asset investments  GROUP Cost of investments Net unrealised appreciation of investments  Valuation COMPANY Cost of investments Net unrealised appreciation of investments Valuation Investments and loans include:	Shares in group companies £ 1000	0.804p  fures and suipment f 000  62 24 38  Investment loans f 000  5.090 5.342  10.432  4.188 5.416  9,604  sup	1.891p  Motor velucles £'000  48 12 36  12 36  Loans £,000  27 4  31  27 4  31  Comps	Total £'000  110 36 74  Total £000  5,117 5,346  10,463  5,420  10.498  any Valuation £'000
—adjusted for Capital Reorganisation In 1982 and 1983 there were waivers of dividends amounting to £2.958 and £8,167 respectively  6 Tangible fixed assets  GROUP Cost Obepreciation Net book value  7 Fixed asset investments  GROUP Cost of investments Net unrealised appreciation of investments  Valuation COMPANY Cost of investments Net unrealised appreciation of investments  Valuation Investments and loans include:  Investments listed in UK	Office fix  Shares in group companies £1000  863  Gro  Cost V	0.804p  tures and pulpment f 000  62 24 38  Investment toans f 000  5.000  5.042  10.432  4.188  5.416  9.604  pup	1.891p  Motor velucles £'000  48 12 36  Loans £,000  27 4 31  27 4 31  Comps	Total £000  110 36 74  Total £000  5,117 5,346  10,463  5,078 5,420  10.498  any
-adjusted for Capital Reorganisation In 1982 and 1983 there were waivers of dividends amounting to £2.958 and £8,167 respectively  6 Tangible fixed assets  GROUP Cost Depreciation Net book value  7 Fixed asset investments	Shares in group companies £ 1000	0.804p  fures and suipment f 000  62 24 38  Investment loans f 000  5.090 5.342  10.432  4.188 5.416  9,604  sup	1.891p  Motor velucles £'000  48 12 36  12 36  Loans £,000  27 4  31  27 4  31  Comps	Total £'000  110 36 74  Total £000  5,117 5,346  10,463  5,420  10.498  any Valuation £'000
—adjusted for Capital Reorganisation In 1982 and 1983 there were waivers of dividends amounting to £2.958 and £8,167 respectively  6 Tangible fixed assets  GROUP Cost Depreciation Net book value  7 Fixed asset investments  GROUP Cost of investments Net unrealised appreciation of investments  Valuation COMPANY Cost of investments Net unrealised appreciation of investments  Valuation Investments and loans include:  Investments listed in UK Unlisted investments, at directors' valuation, in —UK	Shares in group companies £1000	0.804p  tures and pulpment f 000  62  24  38  Investment loans f 000  5.090  5.342  10.432  4.188  5.416  9.604  oup  'aluation f 000  1.840  6.248	1.891p  Motor velucles £'000  48 12 36  Loans £,000  27 4 31  27 4 31  Comps  Cost V £'000  12  3,147	Total £000 110 36 74  Total £000 5,117 5,346 10,463 5,078 5,420 10.498 any Valuation £000 1,840 6,248

Peregrine Holdings Jersey Limited, which is incorporated and registered in Jersey. This table also incorporates percentage interests in the relevant class of share capital owned directly or through limited partnerships in the Group's ten largest investments by valuation at 26th November, 1984. Class of shares bold % of class 5.66 Agridata Resources Inc. A Common stock Armand Group Limited A Preferred stock 80.00 Convertible cumulative participating preferred ordinary Custle Mines Limited 13.94 Cumulative participating preferred ordinary Colour Marketing Services Limited 20.00 DPCE Holdings plc Ordinary 4,24 Emb-Tex Corporati B Cumulative preferred ordinary Cumulative redeemable preference Famous Names (Holdings) Limited B Ordinary Fenland Sheepskin Company Limited Gower Holdings plc 25.00 11.02 13.88

Ordinary Cumulative redeemable preference Cumulative convertible participating preferred ordinary Millbank Publishing Group Limited 10.00 Ordinary Peregrine Holdings Jersey Limited 13.33 Security Holdings Limited Convertible cumulative participating 16.63 16.67 preferred ordinary Cumulative redeemable preference Stone International plc Ordinary 4.19 Technology Project Services (Holdings) Limned Convertible cumulative participating preferred ordinary 16.00 Ordinary Timpson Shoes Limited Vickers da Costa Securities (Holdings) Inc. Cumulative redeemable preference stock 100.00

In some cases, where the participation of management in the equity share capital is related to the achievement of target profits, the Group's ultimate percentage equity interest will depend on the performance of the company concerned.

At 30th September, 1984, the Company's active subsidiaries, all of which are wholly and directly Subsidiaries Nature of business share capital Candover Services Limited Arrangement of investment syndications £2 Candover-Pac (FL) Limited . Investment holding company £100 Investment dealing company Candover Realisations Limited £100 Candover Overseas Investments (UI) Limited Investment bolding company

Candover Investments (West Indies) Inc. Investment holding company US\$1,225 The classes of share capital held in each case are £1 ordinary shares except for Candover Investments (West Indies) Inc. where US\$1 ordinary shares are held. All of the above companies are incorporated in Great Britain and registered in England, with the exception of Candover Investments (West Indies) Inc. which is incorporated in the Turks and Caicos Islands.

Associated company

At 30th September, 1984

The Group and the Company have an interest of 50% in the ordinary share capital of Hoare Candover Limited. This company manages the Hoare Candover Exempt Fund and is incorporated in Great Britain and registered in England. shares at £'000 At 1st January, 1984 Share of post-acquisition reserves

....

9 Debtors		Group	<del></del>	Company
Amounts falling due within one year	LOUG	£000	£140	<u> </u>
trade debtors	21		_	
-amounts owed by group companies			180	
-other debtors	590		575	
<ul> <li>prepayments and accrued income</li> </ul>	85		47	
		696		802
Amounts falling due after more than one year	ır			
—prepayments and accrued income		9		_
		705		802
Included in other debtors, in respect of the amounts receivable in connection with the he	e Group and	the Compar	ıy is £574.00	) relating to
	<del></del>			
18 Current asset investments		roup Market value	Cost	ompany Market value
	EJRIG GOST	CANN.	Eikh)	TIMO
Listed investments	82	263		_
Unlisted investments	1.241	1.255	1.120	1.120
	1.323	1,518	1.120	1.120
II Cadina follo - La abla an man				
11 Creditors falling due within one year		Group £\nin		Company £1100
Amounts owed to group companies		_		142
Current taxation		800		643
Social security and other taxes Accruals and deferred income		18 115		-16
Meet Balla affectived Theories		933		831
12 Creditors falling due after more than	_	Group £1000		Company £000)
Unsecured Loan Notes 2005 (to be convi Ordinary Shares conditional on the Company		3,000		3,000
13 Share capital		<del></del>	A	lioned, called
			_	up and first
			Authorsed	paid
'A' Ordinary Shares of £1 each			£70(0) 130	paid £1800 120
A' Ordinary Shares of £1 each B' Ordinary Shares of £1 each			T_(MM)	£1kn)
'A' Ordinary Shares of £1 each 'B' Ordinary Shares of £1 each			£70(0) 130	paid £1800 120
B' Ordinary Shares of £1 each			130 45	paid £180 120 45
B' Ordinary Shares of £1 each  Share-premium account and reserves			130 45 175	Profit
B' Ordinary Shares of £1 each  14 Share premium account and reserves  Movements during the period under		Shire	130 45 175 Capital	Pand Elimi 120 45 165 Profit and loss
B' Ordinary Shares of £1 each  14 Share-premium account and reserves  Movements during the period under  review have arisen as follows:		Shire premum £1900	130 45 175	Pand £1mi) 120 45 165
B' Ordinary Shares of £1 each  14 Share-premium account and reserves  Movements during the period under  review have arisen as follows:		premium	130 45 175 Capital reserve	Profit and loss account 2 trail
B' Ordinary Shares of £1 each  14 Share premium account and reserves Movements during the period under review have arisen as follows:  Saroup Retained profits Surplus on revaluation of investments		premium	Capital reserve ± 1900	Profit and loss account
B' Ordinary Shares of El each  4 Share premium account and reserves  Movements during the period under review have arisen as follows:  BROUP  Retained profits  Surplus on revaluation of investments investments realised		premium	27000 130 45 175 Capital reserve 27000 5,346 3,513	Profit and loss account 2 to 10
B' Ordinary Shares of £1 each  14 Share-premium account and reserves  Movements during the period under review have arisen as follows:  group  Retained profits  Surplus on revaluation of investments investments realised  Corporation tax on chargeable gains		premium	27000 1300 45 175 175 175 175 175 175 175 175 175 17	Profit and loss account 2 to 10
B' Ordinary Shares of £1 each  14 Share-premium account and reserves Movements during the period under review have arisen as follows: Group Retained profits Surplus on revaluation of investments investments realised Corporation tax on chargeable gains Exchange differences		premium	27000 130 45 175 Capital reserve 27000 5,346 3,513	Profit and loss account 2 to 10
B' Ordinary Shares of £1 each  14 Share-premium account and reserves Movements during the period under review have arisen as follows:  GROUP Retained profits Surplus on revaluation of investments Investments realised Corporation tax on chargeable gains Exchange differences Premium on allotments		premium £1AU	27000 130 45 175 Capital reserve 47000 5,346 3,513 (70b)	paid £1km) 120 45 105 105 105 180 180 180
B' Ordinary Shares of £1 each  14 Share-premium account and reserves  Movements during the period under review have arisen as follows:  GROUP Retained profits Surplus on revaluation of investments Investments realised Corporation tax on chargeable gains Exchange differences Premium on allotments  At 30th September, 1984		± (AA)	27000 1300 45 175 175 175 175 175 175 175 175 175 17	Profit and loss account 2 trail
'B' Ordinary Shares of £1 each  14 Share-premium account and reserves Movements during the period under review have arisen as follows:  GROUP Retained profits Surplus on revaluation of investments Investments realised Corporation tax on chargeable gains Exchange differences Premium on allotments At 30th September, 1984		premium £1AU	27000 130 45 175 Capital reserve 47000 5,346 3,513 (70b)	paid £1km) 120 45 105 Profit and loss account £1km 180
'B' Ordinary Shares of £1 each  14 Share-premium account and reserves  Movements during the period under review have arisen as follows:  GROUP  Retained profits  Surplus on revaluation of investments fuvestments realised  Corporation tax on chargeable gains  Exchange differences  Premium on allotments  At 30th September, 1984  COMPANY  Retained profits  Transferred from subsidiaries		premium £1AU	27000 1300 45 175 175 Capital reserve 27000 5,346 3,513 (700) 160 8,319	paid £1km) 120 45 105 105 105 180 180 180
'B' Ordinary Shares of £1 each  14 Share-premium account and reserves Movements during the period under review have arisen as follows:  GROUP Retained profits Surplus on revaluation of investments Investments realised Corporation tax on chargeable gains Exchange differences Premium on allotments At 30th September, 1984 COMPANY Retained profits Transferred from subsidiaries Surplus on revaluation of investments		premium £1AU	27000 1300 45 1755 Capital reserve 27000 5,346 3,513 (700) 160 8,319	Parid £1km) 120 45 105 Profit and loss account £1km 180
'B' Ordinary Shares of £1 each  14 Share-premium account and reserves  Movements during the period under review have arisen as follows:  GROUP  Retained profits  Surplus on revaluation of investments finvestments realised  Corporation tax on chargeable gains  Exchange differences  Premium on allotments  At 30th September. 1984  COMPANY  Retained profits  Transferred from subsidiaries  Surplus on revaluation of investments Investments realised  Corporation tax on chargeable gains		premium £1AU	27000 1300 45 45 45 45 45 45 45 47 45 47 47 47 47 47 47 47 47 47 47 47 47 47	Parid £1km) 120 45 105 Profit and loss account £1km 180
'B' Ordinary Shares of £1 each  14 Share-premium account and reserves Movements during the period under review have arisen as follows:  GROUP Retained profits Surplus on revaluation of investments Investments realised Corporation tax on chargeable gains Exchange differences Premium on allotments At 30th September, 1984 COMPANY Retained profits Transferred from subsidiaries Surplus on revaluation of investments Investments realised Corporation tax on chargeable gains Exchange differences		11 11	27000 1300 455 1775 Capital reserve ±7000 166 5.346 3.5513 (700) 166 8.319 1.334 4.096 3.504	Parid £1km) 120 45 105 Profit and loss account £1km 180
B' Ordinary Shares of £1 each  14 Share-premium account and reserves Movements during the period under review have arisen as follows: GROUP Retained profits Surplus on revaluation of investments Investments realised Corporation tax on chargeable gains Exchange differences Premium on allotments At 30th September, 1984 COMPANY Retained profits Transferred from subsidiaries Surplus on revaluation of investments investments realised Corporation tax on chargeable gains Exchange differences Premium on allotments		11	27000 1300 45 45 45 45 45 45 46 3.513 (706) 166 4.096 3.504 (705) 3.7 4 4.096 3.504 (705) 3.7 4 4.096	Paris   Pari
'B' Ordinary Shares of £1 each  14 Share-premium account and reserves Movements during the period under review have arisen as follows:  GROUP Retained profits Surplus on revaluation of investments Investments realised Corporation tax on chargeable gains Exchange differences Premium on allotments At 30th September, 1984 COMPANY Retained profits Transferred from subsidiaries Surplus on revaluation of investments Investments realised Corporation tax on chargeable gains Exchange differences Premium on allotments		11 11	27000 1300 45 45 45 45 45 45 45 47 45 47 47 47 47 47 47 47 47 47 47 47 47 47	paid £1km) 120 45 105 Profit and loss account £1km 180
Movements during the period under review have arisen as follows:  GROUP Retained profits Surplus on revaluation of investments Investments realised Corporation tax on chargeable gains Exchange differences Premium on allotments At 30th September, 1984 COMPANY Retained profits Transferred from subsidiaries Surplus on revaluation of investments Investments realised Corporation tax on chargeable gains Exchange differences Premium on allotments At 30th September, 1984		11	27000 1300 45 175 175 175 175 175 175 175 175 175 17	Paid   Eliza   120   45   165   165   165   165   166   167   16
'B' Ordinary Shares of £1 each  14 Share-premium account and reserves Movements during the period under review have arisen as follows:  group Retained profits Surplus on revaluation of investments Investments realised Corporation tax on chargeable gains Exchange differences Premium on allotments At 30th September. 1984 COMPANY Retained profits Transferred from subsidiaries Surplus on revaluation of investments Investments realised Corporation tax on chargeable gains Exchange differences Premium on allotments At 30th September. 1984		11	27000 1300 45 175 175 175 175 175 175 175 175 175 17	Paris   Pari
'B' Ordinary Shares of £1 each  14 Share premium account and reserves Movements during the period under review have arisen as follows:  GROUP Retained profits Surplus on revaluation of investments Investments realised Corporation tax on chargeable gains Exchange differences Premium on allotments At 30th September. 1984 COMPANY Retained profits Transferred from subsidiaries Surplus on revaluation of investments Investments realised Corporation tax on chargeable gains Exchange differences Premium on allotments At 30th September. 1984  15 Capital commitments Contracted for but not provided	d for	11	27000 1300 45 175 175 175 175 175 175 175 175 175 17	Profit and loss account   180   180   180   180   168   16
'B' Ordinary Shares of £1 each  14 Share premium account and reserves Movements during the period under review have arisen as follows:  GROUP Retained profits Surplus on revaluation of investments Investments realised Corporation tax on chargeable gains Exchange differences Premium on allotments At 30th September. 1984 COMPANY Retained profits Transferred from subsidiaries Surplus on revaluation of investments Investments realised Corporation tax on chargeable gains Exchange differences Premium on allotments At 30th September. 1984	d for	11	27000 1300 45 175 175 175 175 175 175 175 175 175 17	Paid   Firm   120   45   165   165   165   165   166   167   168

Contingent liabilities There are potential tax liabilities in respect of corporation tax on unrealised capital gains on investments of £1,917,300 for both the Group and the Company.

The Company has agreed with Electra Investment Trust PLC ("Electra") that it will bear 50% of any liability incurred by Electra in respect of an indemnity which Electra has given to secure a US\$1,500,000 loan to a Californian limited partnership in which Candover, Electra and Mr R H Chappell have an interest

The Company is liable to purchase at original cost certain investments made by the Hoare Candover Exempt Fund representing  $7.5^{\circ}_{0}$  of that fund's equity shareholding in investee companies within five years from completion of the investment or at the time of termination of that

The Company has been advised of a potential liability to US taxation arising from the liquidation of The Union Ice Company. The directors have been informed by the official responsible for the liquidation that reserves established by him are sufficient to meet all known claims and they therefore consider to be remote the possibility that any further US tax liability will fall on the

Candover has entered into a commitment, subject to contract, to invest not more than £350,000 in a new company which may be formed to undertake a possible buy-out.

Yours faithfully.

Peat, Marwick, Mitchell & Co.

Thornton Baker

#### Statutory and general information

(a) Candover was registered in England and Wales on 12th August, 1980 as a private company under the Companies Acts 1948 to 1976 (No. 1512178) with an authorised share capital of £110,000 divided into 70,000 'A' Ordinary Shares of £1 each, 30,000 'B' Ordinary Shares of £1 each and 10,000 Undesignated Shares of £1 each.

(b) On 7th December, 1982, the authorised share capital of Candover was £165,000 divided into 116,500 °A' Ordinary Shares of £1 each, 45,000 °B' Ordinary Shares of £1 each and 3,500 Undesignated Shares of £1 each, of which all the 'A' and 'B' Ordinary Shares were issued and fully

During the two years preceding the date of this document, the following issues of Undesignated Shares, as 'A' Ordinary Shares of £1 each, have been made, in each case fully paid for cash:

Date	Number of shares	Allottee	Price per share
21st April, 1983	1,500	P G Wreford	£3
21st April, 1983	450	P G Symonds	£3
12th October, 1983	250	H A Hicks	£5
12th October, 1983	250	D P Murphy	£5
12th October, 1983	250	Myrneen Limited	1.5
3rd April, 1984	800	G D Fairservice	£ń

Pursuant to a resolution passed on 24th July, 1984, the authorised share capital was increased to £175,000, so as to comprise 130,000 'A' Ordinary Shares of £1 each and 45,000 'B' Ordinary Shares of £1 each, of which all except for 10,000 'A' Ordinary Shares were issued and fully paid. (c) On 27th November, 1984, Candover was re-registered as a public limited company.

(d) On oth December, 1984, an agreement ("Loan Note Conversion Agreement") was entered into between the companies referred to in paragraph 2 (b) below. The Fleming Enterprise Investment Trust PLC. Murray Growth Trust Plc. Murray International Trust Plc. Murray Income Trust Plc. Murray Smaller Markets Trust Plc and Candover, conditional upon the ordinary share capital of Candover being admitted to the Official List, whereby each of the said companies agreed that its holding of Loan Notes of Candover would be converted into fully paid Ordinary Shares of 25p each of Candover at the rate of 0-625 Ordinary Shares for each £1 nominal of Notes held.

On satisfaction of the condition referred to above, pursuant to the Loan Note Conversion Agreement, 1.875,000 Ordinary Shares of 25p each will fall to be issued, credited as fully paid (at 83.2p per share, inclusive of the amount of premium) on conversion of £3,000,000 nominal of the Loan Notes of Candover. By or pursuant to Resolutions passed at an Extraordinary General Meeting held on 5th December, 1984, conditionally upon the share capital of Candover being admitted to the Official List by the Council of The Stock Exchange not later than 31st December, 1984 (unter alta):

(i) each 'A' Ordinary Share of £1 and each 'B' Ordinary Share of £1 was converted into and redesignated as an Ordinary Share of £1;

the authorised share capital of the Company was increased from £175.000 to £2,385,000 by the creation of 2.210.000 new Ordinary Shares of £1 each;

each Ordinary Share of £1 (both issued and unussued) was sub-divided into four Ordinary Shares of 25p each:

Subject to the share premium account being credited as a result of the conversion of Loan Notes referred to above, 4,620,000 Ordinary Shares of 25p each were allotted credited as fully paid to the existing holders of Ordinary Shares by way of capitalisation of £1,155,000 (being, as to part, the amount so credited to the share premium account and, as to the remainder, part of the amount standing to the credit of the Company's realised capital

(v) the directors were generally and unconditionally authorised, pursuant to Section 14 of the Companies Act 1980, for a period of five years from 5th December, 1984, to allot relevant securities (as defined in that Section) up to a maximum nominal amount which (after the allotment of Ordinary Shares pursuant to the Loan Note Conversion Agreement) is equal to £596,250;

(vi) the directors were empowered until the conclusion of the Annual General Meeting in 1985 to allot equity securities (as defined in Section 17 of the Companies Act 1980) pursuant to the authority referred to in (v) above as if Section 17(1) of the Companies Act 1980 did not apply to the allotment, provided that such power is limited to the allotment of equity

(a) in connection with a rights issue in tayour of the holders of Ordinary Shares (notwithstanding that by reason of such exclusions or other arrangements as the directors may deem necessary or desirable to deal with problems arising in any overseas territory, in connection with fractional entitlements, record dates or other-wise house entitlements. wise howsoever, the equity securities to be allotted are not offered to all of such holders in proportion to the number of Ordinary Shares held by each of them); and (b) (otherwise than pursuant to (a) above) up to an aggregate nominal amount which (after the allotment of Ordinary Shares pursuant to the Loan Note Conversion Agreement) is equal to £119,250; and

(vii) it was resolved that, norwithstanding the provisions of the Company's Articles of Association, any expenses of or incidental to the placing may, on or prior to 31st December, 1984, be charged against any realised capital profits or reserves of the Company and accordingly any realised capital profits need not be credited to the capital reserve fund of the Company to the extent that any such expenses are so charged against them.

(c) Save as disclosed in this paragraph I and in paragraphs 4, 7(c) and 9, during the two years immediately preceding the date of this document no share or ioan capital of Candover or of any subsidiary has been issued or agreed to be issued, or is now proposed to be issued (other than to Candover or any subsidiary) for each or any other consideration and no commissions, discounts, brokerages or other special terms have been granted by Candover or by any subsidiary in connection with the issue or sale of any such capital.

(f) Save as disclosed in paragraph 4 below, no share or loan capital of Candover or any of its subsidiaries a under option or is agreed, conditionally or unconditionally, to be put under option. (g) No material issue of shares (other than consequent upon an offer to shareholders pro rata to their existing shareholdings) will be made by Candover within one year of the date of this document without the prior approval of Candover in General Meeting.

(h) Following the placing, 2.385,000 Ordinary Shares of Ep each will remain unissued tof which part will be required for the exercise of options as referred to in paragraph 4 below). No issue of shares will be made by Candover which will effectively after its control or the nature of its business without the prior approval of Candover in General Meeting.

2 Directors' and other interests (a) Immediately following completion of the placing the interests of the directors and their families (all of which are beneficial) in the share capital of the Company as they will appear in the

Director	Ordinary Shares	Per cept
P G Wreford	48 (\$10)	I) n7
C R E Brooke	731,540	10/23
S W Curran	251,840	3.52
H A Hicks	32,000	0.44
R A P King		_
M C Stoddart	6,000	0.08
L V D Tindale	_	_

M C Stoddart is purchasing, under the placing arrangements, the 6,000 Ordinary Shares referred to In addition C.R.E. Brooke and S.W. Curran hold options, as shown in paragraph 4, and are eligible to be granted further options under the Candover Executive Share Option Scheme ("the Scheme"). (b) The directors have been notified of the following interests which, (in addition to that of C R E Brooke shown above) immediately following completion of the placing, will amount to 5% or more

Member	Ordinary Shares	Per cent
Electra Investment Trust PLC	891,022	12.45
Globe Investment Trust PLC	891,022	12.45
The Prudential Assurance Company Limited	495,124	6.97
The British Petroleum Pension Trust Limited	448,581	6.27
Investors in Industry PLC	448.581	6.27

(c) In addition, four investment trust companies managed by Murray Johnstone Limited will, following the placing, hold in aggregate 548.266 Ordinary Shares, representing 7.66% of the issued ordinary share capital.

(d) Save for the above interests, the directors are not aware of any other shareholding which, after completion of the placing, is expected to amount to 5% or more of Candover's issued share capital.

(c) The aggregate emoluments, including pension contributions but excluding options under the Scheme, of the directors in respect of the eighteen months ended 31st December, 1983 were £225,507. The aggregate emoluments, including pension contributions but excluding options under the Scheme, of the directors in respect of the year ending 31st December, 1984 are estimated to be £168,649 under the arrangements in force at the date of this document.

(f) None of the directors has or has had any direct or indirect interest in any assets which, during the two years immediately preceding the date of this document, have been acquired or disposed of by or leased to Candover or any of its subsidiaries or are proposed to be acquired or disposed of by or leased to Candover or any of its subsidiaries.

(g) Save as disclosed in paragraphs 3 and 9 below, none of the directors has any direct or indirect material interest in any contract or arrangement subsisting at the date hereof which is significant in relation to the business of Candover or any of its subsidiaries taken as a whole.

(h) M C Stoddart is the Chief Executive and Deputy Chairman of Electra Investment Trust PLC and a director of Globe Investment Trust PLC. L V D Tindale is Deputy Chairman of Investors in Industry PLC.

3 Directors' service agreements
C R E Brooke and S W Curran have entered into service contracts with Candover Services Limited (a subsidiary of the Company) terminable by either party on not less than 24 months' notice, with current annual salaries of £60,000 and £45,000 respectively; in addition Candover Services Limited currently contributes 22,2% of Mr Brooke's salary and 18,9% of Mr Curran's salary towards their respective pension arrangements and pays life and health insurance premiums of £5,770 p.a. and £1,330 p.a. for Mr Brooke and Mr Curran respectively (although Candover Services Limited has reserved the right to vary these payments). Save as aforesaid, there are no existing or proposed service or services contracts between any of the directors and the Company or any of its subsidiaries other than contracts expiring, or determinable by the Company or any subsidiary without payment of compensation (other than statutory compensation) within one year.

The Candover Executive Share Option Scheme

The principal provisions of the rules of the Scheme, which were adopted pursuant to a resolution of the Company in General Meeting passed on 24th July, 1984 and varied pursuant to a resolution passed on 5th December, 1984 are summarised below.

(a) Offers of participation may be made in respect of Ordinary Shares to such full-time executives

(b) The maximum number of Ordinary Shares in respect of which options under the Sche (b) The maximum number of Ordinary Shares in respect of which options under the Scheme may be granted (when aggregated with options granted over the preceding ten years pursuant to any other share option scheme (other than a savings related scheme)) is 5%,6.25 Ordinary Shares or such greater number as may be approved by the Company in General Meeting, not exceeding 5% of the issued ordinary share capital of the Company. Subject to that limit, the directors have the right to grant options in respect of any number of Ordinary Shares, provided that the number of Ordinary Shares in respect of which options may be granted at any particular date shall, *liner alia*, (when aggregated with all Ordinary Shares appropriated for issue under any other share scheme during the preceding ten years) not exceed 10% of the Company's issued ordinary share capital from time to time and further (when aggregated with all Ordinary Shares appropriated for issue under any other share scheme during any three year period) shall not exceed 3% of the issued ordinary share capital from time to time.

(c) No payment is required as consideration for or on the grant of options which may normally only be granted within six weeks after the date of public announcement of the annual or half-yearly results of the Company and its subsidiaries, save that no option may be granted after 25th July. वायर एट हाउगर 1994. Options, which may not be transferred or assigned, will not be exercisable before the expiry of three years from the date of grant (except in the case of the death of the option holder or in certain other circumstances including a takeover of the Company) and will not be exercisable during periods referred to in The Stock Exchange Model Code for Securities Transactions by Directors as being periods during which dealings should not take place. Options will normally lapse at the end of ten years from the date of grant but will also lapse 12 months after the death of the option holder or in certain other circumstances including inter alia researcher the option holder. option holder or in certain other circumstances including, inter alia, cases where the option holder ceases to be a full-time executive of the Company.

(d) The subscription price at which holders of options may acquire shares shall be determined by the directors on or before the date of grant of an option but shall not be less than the greater of:

(i) the nominal value of the Ordinary Shares in respect of which the option is granted; and (ii) prior to the admission of the ordinary share capital of the Company to the Official List by The Council of The Stock Exchange, an amount as determined by the auditors for any date being not more than 21 days before the date on which the options are offered; and thereafter, the average of the middle market quotations for those Ordinary Shares, based on The Stock Exchange Daily Official List, for the three dealing days immediately preceding the date of offered carbon and the contract of ng the date of offer of such options.

No executive may be granted options at any particular time to the extent that the subscription

 (i) the value (at their subscription prices) of any Ordinary Shares already acquired, or remaining to be acquired, by him on exercise of options granted under the Scheme during the preceding ten years; and

(u) the value (at their subscription prices) of shares of the Company already acquired or remaining to be acquired by him pursuant to rights granted to him during the preceding ten years under any other share option scheme (not being a savings related scheme) exceeds 4 times the executive's emoluments at that time.

(Ω The Scheme contains provisions, inter alta, for the number of shares which may be issued under the Scheme, the number of shares comprised in any options already granted and the subscription price payable for each such share to be adjusted in the event of certain variations in the share capital of the Company.

(a) The directors have the power to amend the rules of the Scheme and in particular to ensure that in qualifies as an approved scheme under any legislation for the time being in force relating to approved share option schemes, provided that no amendment of the basic structure of the Scheme uncluding the basis of calculations of the subscription price, the total number of shares available under the Scheme and the maximum number of shares that may be subject to options granted to any one participant) may be made without the prior approval of the Company in General Meeting. Options under the Scheme were granted on 7th August, 1984 to the following (adjusted for the effects of the Capital Reorganisation referred to in paragraph 1(d) above):

Name	No. of Ordigary Shares
C R E Brooke	57,600
S W Curran	. 6,400
G D Fairservice	16,000
P G Symonds	- 16,900
S M Alexander	16.000

The consideration for the grant of options to each of the above persons was £1 in aggregate per person and the subscription price (adjusted for the effects of the capital reorganisation) is 62.5p per Ordinary Share of 25p. The addresses of Messrs Fairservice, Symonds and Alexander are 4.7 Red Lion Court, London EC4A 3EB.

5 Articles of Association
The Articles of Association of the Company contain. interalia, provisions to the following effect: On a show of hands every member present in person shall have one vote and on a poll every member shall have one vote for each share of which he is the holder.

Variation of Rights Variation of rights.

If at any time the share capital is divided into different classes of shares, the rights attached to any class or any of such rights may whether or not the Company is being wound up, be modified, abrogated or varied with the consent in writing of the holders of three-fourths of the issued shares of that class, or with the sanction of an Extraordinary Resolution passed at a separate general meeting of the holders of the shares of the class.

The rights attached to any class of shares shall, unless otherwise expressly provided by the terms of issue of the shares of that class or by the terms upon which such shares are for the time being held, be deemed not to be modified, abrogated or varied by the creation or issue of further shares ranking pari passu therewith.

The directors shall not be required to hold any qualification shares.

(ii) The directors shall be paid by way of fees for their services as directors such sums (if any) as the directors may from time to time determine (not exceeding in the aggregate an annual sum of £60,000 or such larger amount as the Company may by Ordinary Resolution determine) and such remuneration shall be divided between the directors as they shall agree or, failing agreement,

The directors may also be paid all reasonable expenses properly incurred by them in connection

with the business of the Company A director may be a director or other officer, servant or member of, or otherwise interested in, any company promoted by the Company or in which the Company may be interested as shareholder or otherwise, and no such director shall be accountable to the Company for any remuneration or other benefits received or receivable thereby from such other company.

Any director who is appointed to any executive office or who serves on any committee or who devotes special attention to the business of the Company, or who otherwise performs services which, in the opinion of the directors, are outside the scope of the ordinary duties of a director, may be paid such extra remuneration as the directors may determine.

The directors may pay pensions and other benefits to, inter alias, any director, or ex-director and

(iii) No director shall be disqualified by his office from entering into any contract, arrangement, transaction or proposal with the Company. Subject to the provisions of Part IV of the Companies Act 1980 and save as therein provided no contract, arrangement, transaction or proposal entered into by or on behalf of the Company in which any director is interested, whether directly or indirectly, shall be liable to be avoided, nor shall any director into any such contract, arrangement, transaction or proposal or who is so interested be liable to account to the Company for any profit realised thereby by reason of such director holding that office or of the fiduciary relationship thereby established, but he shall declare the nature of his interest to the Board. Save as provided in the Articles in respect of certain specified matters, a director shall not yote in respect of any contract, arrangement, transaction or any other proposal whatsoever in which he has any any contract, arrangement, transaction or any other proposal whatsoever in which he has any material interest otherwise than by virtue of his interests in shares or debentures or other securities of or otherwise in or through the Company. A director shall not be counted in the quorum at a meeting in relation to any resolution on which he is debarred from voting.

A director shall not vote or be counted in the quorum on any resolution concerning his own appointment as the holder of any office or place of profit with the Company or any company in which the Company is interested including fixing or varying the terms of his appointment or the termination thereof

Subject to the provisions of the Companies Acts, the Company may by Ordinary Resolution suspend or relax the provisions described in this sub-paragraph (iii) to any extent or ratify any transaction not duly authorised by reason of a contravention thereof.

(iv) The provisions of Section 185 of the Companies Act 1948, which regulate the appointment and continuation in office of directors who have attained the age of seventy, shall apply to the

Borrowing powers

(i) The directors may exercise all the powers of the Company to borrow money and to mortgage or charge its undertaking, property and uncalled capital, or any part thereof, and, subject to the provisions of the Companies Acts, to issue debentures and other securities, whether outright or as security for any debt, liability or obligation of the Company or of any third party.

(ii) The directors shall restrict the horrowings of the Company and exercise all voting and other rights and powers of control exercisable by the Company in relation to its subsidiaries, it any) so as to secure (so far, as regards subsidiaries, as by such exercise they can secure) that the aggregate amount for the time being outstanding of all moneys borrowed (as such expression is described in the Articles) by the Group (as defined in the Articles) and for the time being owing to persons outside the Group shall not at any time, without the previous sanction of an Ordinary Resolution, exceed a sum equal to one and one half times the adjusted share capital and reserves (as described in the Articles).

Capital Reserve Fund
Every profit resulting from any dealing with, realisation, valuation or revaluation of any investment or other capital asset of the Company or of any liability of the Company which has been incurred in the acquisition or financing of a capital asset (except to the extent that such profit is used to reduce the book value of the whole or any part of the remainder of the capital assets) and all other capital profits shall be credited to a capital reserve fund to be maintained by the Company. Every loss (including any taxation) resulting from any such dealing, realisation, valuation or revaluation as aforesaid and any other capital loss may be charged against such capital reserve fund or against any other funds of the Company, or partly in the one way and partly in the other. The sum standing to the credit of the capital reserve fund shall not in any circumstances be available for distributions of which and or otherwise for distribution (within the meaning of Section 45(2) of the Companies Act 1980) but, subject as aforesaid, may be employed and dealt with in such manner as the directors shall think fit.

executions were in the UK for tax purposes. It is not a close company.

The Board intends to manage the affairs of Candover so that it will qualify as an investment trust within the meaning of Section 359, Income and Corporation Taxes Act 1970. A company which is a qualifying investment trust is not liable to corporation tax on capital gains.

The conditions which Candover intends to satisfy from 1st January, 1985 in order to qualify for

investment trust status are broadly as follows: (a) the income of Candover will be derived wholly or mainly from shares or securities;

(b) no holding in a company will at the time of the latest investment in that company represent more than 15% by value of Candover's investments; (c) the distribution as dividend of surpluses on the realisation of investments will be prohibited

by Candover's Articles of Association (d) Candover will not retain in respect of any accounting period more than 15% of its income

The Inland Revenue has confirmed that the provisions of Section 460, Income and Corporation Taxes Act 1970, will not be applied to the relevant transactions set out in this document.

(a) Save as disclosed herein, there has been no material change in the financial position of Candover since 30th September, 1984.

(b) The directors are aware of certain indications that consideration was being given as to whether there were grounds for making a claim against Candover and its Chief Executive in relation to matters which were the subject of proceedings in the US courts involving a US company in which Candover formerly held an investment. Candover is not a party to those proceedings and no claim has been made following these indications. The directors have been advised, on the information currently available, that any such claim would not succeed. Subject as aforesaid, the directors are not aware of any litigation or claims of material importance pending or threatened against Candover or any of its subsidiaries.

(c) Peat. Marwick. Mitchell & Co. and Thornton Baker have given and have not withdrawn their respective written consents to the issue of this document with the inclusion herein of their report and the references thereto and to them in the form and context in which they are included.

(d) Mr D P Murphy retired as a director in November, 1984 having recently transferred his residence to Jersey. Mr Murphy had served as a director since July, 1981. (e) The costs, charges and expenses of the placing and of the application to the Council of The Stock Exchange for listing Candover's share capital are estimated to amount to £280,000 inclusive of VAT, all of which is payable by Candover.

of VA1, all of which is payable by Canadver.

(f) C R E Brooke. Electra Investment Trust PLC ("Electra") and Globe Investment Trust PLC ("Globe") are promoters of the Company. In respect of the 18 month financial period ended 31st December. 1983, the remuneration, including pension contributions and the benefit of the use of a motor car (calculated for taxation purposes), of Mr Brooke was £106,293. The relevant figure for the 12 month period ending 31st December. 1984, is estimated to be £74,255. Electra and Globe have each received dividends on their shareholdings in Candover during the two years prior to the date of this document amounting to £12,705. In respect of the current financial year, it is expected that dividends of £12,474 will be paid to each of them and a dividend of £7,571 will be paid to

Electra and Globe have each received interest on their holdings of Loan Notes during the two years ng to ±/2,000 (gross).

Under the Loan Note Conversion Agreement referred to in paragraph 1, Electra and Globe will each convert their respective holdings of £600,000 Loan Notes into 375,000 Ordinary Shares of 25p each and will receive interest on their holdings at 6% per annum in respect of the period from 1st July, 1984 down to and including the date on which the ordinary share capital of Candover is ted to the Official List.

Electra has paid a subsidiary of Candover, during the two years prior to the date of this document, consultancy fees of £2.835, exclusive of VAT, in respect of investigation work.

(g) The copies of this document delivered to the Registrar of Companies for registration had attached thereto the written consents referred to in paragraph 7 (c) above, copies of the material contracts referred to below and copies of the placing letter and form of accepta

(h) The financial information contained in this document does not amount to full accounts within the meaning of Section 11 of the Companies Act 1981. Full accounts, relating to each financial period of the Company to which the information contained in the Accountants' report relates, up to and including 31st December, 1983, have been delivered to the Registrar of Companies. The auditors have made a report under Section 14 of the Companies Act 1967 in respect of each such set of accounts and each such report was unqualified (within the meaning of Section 43 of the Companies Act 1980).

(i) It is the intention of the directors so to conduct the affairs of the Company from 1st January, 1985 that it satisfies the requirements for qualification as an investment company laid down in Section 41 of the Companies Act 1980 and the Company will give notice to the Registrar of Companies of its intention to carry on business as an investment company pursuant to that Section. (j) The Company will not be listed as an investment trust by The Stock Exchange.

(k) Since no new shares are being issued for cash under the placing, no amounts are receivable by the Company. No amount is required to provide for any of the matters referred to in Paragraph 4 of Part 1 of the Fourth Schedule to the Companies Act 1948.

Material contracts The following contracts, which may not be contracts entered into in the ordinary course of business, have been entered into by the Company and its subsidiaries within the two years immediately preceding the date hereof and are, or may be, material:

(a) dated 7th March. 1984 between (1) Alliance Assurance Company Limited and (2) the Company being the Option Agreement referred to above under "Hoare Candover", together with the trust deed constituting the Hoare Candover Exempt Fund referred to

dated 30th November, 1984 between the Company and Electra Investment Trust PLC ("Electra") under which the Company indemnified Electra as referred to in Note 16 to the

dated 6th December, 1984, being the Loan Note Conversion Agreement, described in paragraph 1(d) above;

(d) dated 6th December, 1984, being the Placing Agreement, described in paragraph 9 below.

Placing Agreement Pristant to an agreement dated 6th December, 1984 between (1) the directors, (2) the Vendors (as described below). (3) Candover and (4) Cazenove & Co., Cazenove & Co. has agreed, subject to the Council of The Stock Exchange having admitted the whole of the share capital of the Company to the Official List on or before 12th December, 1984, to purchase from the Vendors 1,788,750 Ordinary Shares of 25p each in the capital of the Company at a price of 159p per share and to despatch placing letters on 7th December, 1984 to such persons as Cazenove & Co. may determine offering the placing shares for sale at the placing price.

The Vendors referred to above and the number of shares respectively to be sold by them are: S.M. Alexander (3.500). The British Petroleum Pension Trust Limited (179,619), C.R. E. Brooke (64,000), S.W. Curran (32,000). Mr.S.W. and Mrs. A.B. Curran (48,000). Electra Investment Trust PLC (356,778), G.D. Fairservice (2.400). The Fleming Enterprise Investment Trust PLC (119,746), Globe Investment Trust PLC (356,778). Mrs. A. Murray (24,000). Investors in Industry PLC (179,619). Murray Growth Trust Plc (89,809). Murray Income Trust Plc (40,820), Murray International Trust Plc (69,852), Murray Smaller Markets Trust Plc (19,053), The Prudential Assurance Company Limited (199,576), P. G. Symonds (3,200).

10 Documents available for inspection Copies of the following documents will be available for inspection at the offices of Ashurst, Morris, Crisp & Co., Broadgate House, 7 Eldon Street, London EC2M 7HD during normal business hours on any week day (Saturdays and public holidays excepted) up to and including 21st December,

(a) the Memorandum and Articles of Association of Candover:

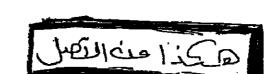
(b) the Rules of the Candover Executive Share Option Scheme; (c) the audited consolidated accounts of Candover and its subsidiaries for the 12 months ended 30th June, 1982, for the 18 months ended 31st December, 1983 and for the 9 months ended on 30th September, 1984;

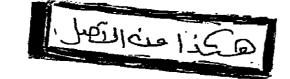
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(d) the Accountant's report: (e) the written consents referred to above;

(f) the service contracts referred to in paragraph 3 above; and (g) the material contracts referred to in paragraph 8 above.

7th December, 1984





#### CRENDON VERSATILE

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**STRUCTURES** For Offices, Factories,

CREMINGN STRUCTURES LAMITED Long Crendon, Aylesbury, Bucks HP189BB Tel: Long Crendon (0844) 208481 Telex: 83249

#### Wallis has £11m order

G. E. WALLIS & SONS has the £3.5m contract for 154 flats at Royal Terrace, Hastings, for Hastings Borough Council, Other Walls contracts include refurb-ishment of a 60's office block in Richmond for English Assurance (£2m); refurbishment of Cliffords Court, EC4, for Tandalco Corporation (£1.5m); extension to the Duffryn House Conference Centre, Cardiff (£0.9m); roof repairs to the east (£0.9m); roof repairs to the east and west wings of the National Maritime Museum (£0.8m); upgrading four hospital wards at the Prince of Wales Hospital, Cardiff (£0.76m); an office block at Finchley for Regent Hire and Services Garages (£0.64m) and 15 separate contracts for branch improvements for the National Westminster Bank.

CROWN HOUSE ENGINEER-ING. Croydon, won contracts worth together over £8m. Principal contributors are: total mechanical, electrical and plumbing services for the new Holiday Imn at Cardiff (£1.7m); electrical and instrumentation services for British Nuclear Fuels, Sellafield (£1.1m); electrical services installation at Harrogate for the PSA (£1.2m): and mechanical services for the two new rapid transit stations at Gatwick Airport (£781,000).

Contracts worth more than £7m have been awarded to KYLE STEWART for refurbishment and rebuilding projects in London. At Griffith House, Old Marylebone Road, a £4m management contract has been awarded by London Transport Executive for refurbishment of a four-storey office building with associated workshops, for com-pletion in late 1985. Extensions and rebuilding of a TAVR depot at Merton Road, South-fields, worth almost £2m, are under way, and at Garrick Road, castle under L yme. At Redruth Heudon, emensions and altera- for Pall (Europe) at over £3m, Heudon, extensions and altera-tions to warehouse units are to about 9,300 sq metres of factory be carried out for the Wallis unit and external works due to ment refurbishment for Fashion Group under a phased contract worth about £1.2m. GEORGE DEW has work valued tion of a supermarket

And the second second

Kidder, Peabody International

#### BUILDING

### **APPOINTMENTS**

### **Brighter Tubes**

BY JOAN GRAY, CONSTRUCTION CORRESPONDENT

Bovis has won a precontract for a £12m modernisation programme for London's Holborn underground station, near the British Museum.

Work on the contractwhich the company won in competitive tender—will start in January for completion in four years' time. The Holborn modernisation

includes refurbishing four platforms --- and brightening them with murals showing scenes from the British Museum—and updating three deep escalators.

Bovis has also won a £5m contract to modernise the Embankment underground station near Trafalgar Square. Work will start in January and take 25 months. Both Holborn and Embankment stations will remain open throughout.

The company is already working on an £8m moderni-sation of Piccadilly underground station and a £1.2m

#### refurbishment at Shepherds Bush underground. These contracts form part

of London Transport's £90mplus 10-year station modernisation programme, due to be completed in 1992. Contracts awarded so far include the at Oxford Circus, Tottenham Court Road and Bond Street stations being carried out by Higgs and Hill, and French Kier's work on the f2m modernisation at Marble Arch.

The Holborn and Embankment contracts are two of the last major contracts to be let, said Mr Mike Emmerson, the London Regional Transport project architect.

"The programme has radiated out from the central stations because they can generate more money when they are modernised, and we have now let most of the central stations so the bulk of the money has been the money ha allocated," he said.

#### Trentham busy with £9m work

G. PERCY TRENTHAM has work totalling about £9m. At Bridgend, for Condor Project Wales, worth over £1.75m, civic offices, council chamber and day centre for the elderly, together with car parking at basement level, access and service roads. Completion is scheduled for July 1986, For Haslemere Estates at Lewisham, five industrial units with internal and external

offices. The contract is worth £0.75m and completion is due in July 1985. Nearly £3m of design and construct at Farnhorough, Hampshire, for Municipal Mutual Insurance comprising seven industrial units with office accommodation and external works. Overall completion date is December 1985. Classrooms, link-block and music department together with play space and alterations to existing building (£400,000) for the governors, St John Fisher RC School, New-

at more than £9m. This includes an acration plant at Bury sewage treatment works for North West Water Athority worth £1.3m; repairs to Eastham Lock, Ellesmere Port for Manchester Ship Canal Company at £579,000 and a reservoir for the water suply at the airport for Manchester International Airport Authority has been received from the Western Isles Islands Council for a £1.6m contract for the conversion of Lochmaddy Pier, North Uist, to roll-off operation. The company has started work on a film speculative development of 14 industrial/warehous ing nursery units at Durkins Road industrial estate, East

Only two weeks after the forma-tion of the GA GROUP (formerly Gilbert Ash) the directors who purchased the company in one of Scotland's largest manage-ment buy-outs have won con-tracts worth over £9m. These include advance factories for Glenrothes Development Cor-poration: a medical/dental clinic for the Department of Environ-ment; a hospice at Airdrie: tene-ment refurbishment for Glasgow District Council; and construc-

Grinstead.

### Mather & Platt chairman

Mr John S. Curtis has been and marketing manager with appointed chairman of MATHER Ediso Halo Lighting. other senior posts within Mather & Platt's Australian holding com-pany—Wormald International.

Mr Charles Curry has been appointed managing director of GSE RENTALS, a subsidiary of Resource Technology. Mr Curry Joins from Microlease, where he has been marketing manager

Mr Michael J. Dyer has been appointed director of technical services by the ELECTRICAL CONTRACTORS ASSOCIATION. He was previously engineering

BARKER & DOBSON GROUP has appointed Mr J. S. Drum-mond a director. He was ap-pointed a director of the wholly owned retail subsidiary Lewis Meeson, on October 15, 1979.

GRAMPIAN TELEVISION has Venables, directors. appointed Mr Douglas F. Hardie to its board. Mr Hardie is chairto its board. Mr Harque is chairman of H. & A. Scott, Dunder and Glenrothes Indsutrial Textile Manufacturers. He is also deputy chairman of the Scottish Development Agency.

\*

Mr Geoffrey F. Chapman has been appointed managing direct tor and chief executive of UTILUX (UK), a subsidiary of the Utilux Pty Group. Australia. He was group magging director of Manualex Holdings.

LONDON MERCHANT SEC. of Magnatex Holdings.

#### UK TRADE FAIRS AND **EXHIBITIONS**

URITIES has made appoint-

ments to the boards of various subsidiary companies; at British

Commercial Property Investment
Trust Mr E. G. Miller, director
and Mr M. Newman, associate
director; at Central London Commercial Estates Mr Newman,

director; and at L.M.S. Services Mr Dil J. Pithers and Mr J. E.

January 8-10
CADCAM International Show British Toy and Hobby Fair (01-837 3699) NEC, Birmingham (01-701 7127)
Earls Court Harrogate International Toy Fair January 30-February 3 (01-226 6653) Harrogate International Swimming I January 15-18

**BUSINESSMAN'S DIARY** 

Which computer? Show (01-891 5051) January 17-20 Ideal Home Exhibition (0202 Metropolitan Exhibition Hall, Brighton

January 26-30
January 26-30
Stationery Industry Exhibition—
STATINDEX (01-385 1200)
Olympia

Peoruary 19-30
International Men's and Boy's
Wear Exhibition (021 705 6707)
Olympia

International Swimming Poel and Harrogate Leisure Show. (Trade: Jan. 30-31)

(073522 2875) Wembley Conference Centre NEC, Birmingham
NEC, Birmingham
February 3-7
International Spring Fair: Gift Show (01-855 9201); Hardware and Housewares Show (0604 22023) NEC, Birmingham

February 8-10 International Lightshow Exhibi-tion (05884 658) Olympia Earls Courta

#### OVERSEAS TRADE FAIRS

Current Public Accounts — Role and re-sponsibilities of nominee directors Witness: Sir Peter Middleton, HM Tressury (Room 15, 4.15 pm); Trans-port — Financing of public transport services. Witnesses: Ifficials of the Transport Dept (Room 17, 4.15 pm). SaudiCity S4—Second Water Technology Show, Municipal Services and Public Works Show (01-486 1951) (until December Riyadh

Transport Dept (Room 17, 4.15 pm).

Treasury and Civil Service—Financial and Economic Consequences of Universal Consequences (Newspaper Publishers' Association: Institute for Fiscal Studies, (Room 6, 4.15 pm); Employment — Proposals for change in skill centres, Witness: Manpower Services Commission (Room 8, 4.30 pm). December 14-30 New Year's Fair (01-486 1951)

January 7-10 International Hotel and Catering Industries Trade Fair—HORE-CAVA (01-437 2175) Amsterdam

January 10-14 International Furniture Exhibition (01-439 3964) Paris

January 13-16 Fashion Show (01-486 S686)

January 21-25
International Record and Music
Publishing Market — MIDEM
(01-499 2317)
January 30-February 2
International Instrument Control.
Automation Measurement and
Testing Show — INSTRU-MENTASIA (01-486 1951) Singapore February 4-7 Middle East Electronic Com-munications Show and Confer-ence—MECOM (01-486 1951)

February 8-17 International Boat Show (01-486 February 20-24 International Holiday Fair and Exhibition — FERIENMESSE INTERNATIONAL (01-S91 2606)

#### BUSINESS CONFERENCES

December 10-15 Management Training Consul-Management Centre Europe: tants: Techniques of supervisory Business frauds—their preven-and management training for tion and detection (Brussels (02) trainers (0533 27062) Leicester 516 19 11) Portman Hotel, W1 December 10-11 International Chamber of Com-

merce: Latest trends in inter-national transport; implications for the transport industry and its customers (Paris 562 34 56) December 11-12

FT Conference: World Telecommunications (01-621 1355) Inter Continental Hotel, W1 December 11-12 ence (01-621 1355) December 12

December 12
London Chamber of Commerce
and Industry: The current role
of Syria in the Middle East (01248 4444) 69 Cannon Street, EC4 December 14
Oyez IBC: Investing in telecommunications (01-236 4080)

ware and its relevance to indus- February 14-15 try and commerce (01-589 5111) London University, SW7 January 20-25 Great E.
Tavistock Institute/Institute of
Human Relations (Zurich): 1985
Great E.
February 18-19
Onen Computer

Tavistock working conference on rethinking, implementing and managing organisational change (01-435 7111) Minster Lovell January 22-23 February 26

Tournary 13-19
Open Computer Security: The International Data Security Conference 1985 (0273 672191)
Dorchester Hotel, WI

Inter Continental Hotel, W1

January 23-25 January 28-30 FT Conference: Seminar on the City as a financial and trading centre (01-621 1355)

Skinners' Rall, EC4 January 30-March 6 IPM: Flexibility in working time-cost effective initiatives for managers (01-946 1000) Embassy Hotel, W2

The FT European Gas Confered Foundation for Science and ence (01-621 1355)

Vienna Technology: Seminar on technology transfer within the EEC (01-608 0421) RSA House, London

> February 4-8 Risk Research Group: Reinsurance practice (01-236 2175) Kensington Palace Hotel, W8

Marriott Hotel, London

January 3-4
Imperial College: Seminar on fifth generation computer software and its relevance to induce to induc Risk Research Group: The future of Lloyd's (01-236 2175) Great Eastern Hotel, EC2

FT Conference: Pensions in 1985 Longman Seminars: Will draft-(01-621 1355) Longman Seminars: Will draft-ing (01-242 2548) Barbican Centre

Anyone wishing to attend any of the above events is advised to telephone the organisers to ensure that there has been no change in the details published.

# Parliamentary diary

TODAY
Commons: Representation of the People Bil. Second Reading. Motion on the Local Government (Interim Provisions) Act 1984 (Appointed Day) Drider.
Lords: Debate on a motion "that to John Debate Debate on a motion "that to John Debate Debate On a motion "that to John Debate Debat

Lords: Debate on a motion "that this Houso, having considered the views of the people of Hong Kong as set out in the reports of the Assessment Office and the Independent Montroring Team published in White Papper. Comand 9407, aproves the Government's intention to sign the agreement on the future of Hong Fong negotiated with the Chinese Government which was outlished in White Paper Command 9352. Unstained question on the withdrawal of the pound note.

pound note.

Select Committees: Home Affairs: Sub-Committee on race Relations and Immigration — Refugees, Witnesses Vieinamese Relugees (Room 6, 4.15 mg): Treasury and Civil Service — Long-term trends in resources and public appendium: Witnesses: Deor of the Environment officials (Room 15, 4.30 pm).

Public Accounts — National Health Service dental services. Witnesses: Sir kenneth Stowe, DMSS: Mr W. R. Reid, Scottish Home and Health Dept. Sir Trevor Hughes, Welsh Office (Room 16, 4.45 pm).

Reid, Scottish Home and Health Dept.
Sir Trevor Hughes, Welsh Office (Room
16, 4.45 pm).

TOMORROW

Commons: Debate on EEC documents
on the draft General Budget for 1985,
when the White Paper on developments
in the Community, January to June
1984, will be relevant. Motions on
the International Development Association (Seventh Replanishment) Order
and on the International Bank for
Reconstruction and Development (1984
Selective Capital Increase) Order,
Lords: Highland Regional Council
(Uig Pier, Skye) Order Confirmation
Bill, Consideration of Report. Loch
maddy and East Loch Tarbert (Improvement of Piers) Order, Confirmation
Bill Report. Friendly Societies Bill,
Committee, Food and Environment
Protection Bill, Committee, Pieumoconnosis etc (Workers' Compensation)
(Payment of Claims) (Amendment)
Regulations 1984, Motion for Approval.
Select Committees: Social Services
—Winter supplementary estimates,
NHS redundancy and 27ly rotirement
payments. Witness: DHSS (Room 21,
10.00 am). Energy — Winter
Supplementary Estimates in respect of
the Bruish National Oil Corporation,
Witness: Rt Hon Airck Buchanan-Smith
MP, Minister of State for Energy (Room
8, 4.00 pm).

December, 1984

Procedure - Public Bill Procedure. Procedure — Public Still Frozonous. Witnesses. Lord Kaberry of Adel and Mrs Renee Short MP (Room 15, 6.00 pm). Joint Committee on Statutory Instruments (Room 4, 4.15 pm); Private Bill Committee — Dertmoor Commons (Room 5, 11.00 am). WEDNESDAY

Lords: Debate on a motion that the House recognises the human misery and waste caused by unemployment; deplores the lack of government urgency in tacking the problem and calls for 3 statement of positive steps to be taken. Unstarred question on the steps the Government is taking to respond to the statement of the Chiel Inspector of Prisons that many mentally ill are insperioriately confined to prison.

Select Committees: Foreign Affairs
—Famine in Africa. Witnesses: War
on Want (Room 6, 10,30 am; Scottish
Affairs — Impact of export privatisation on Scottish Lowland airports
policy Witness: British Airports
Authority (Room 19, 10,30 am); Trade
and Industry — Export Credits
Guerantee Department. Witness: Rt
Hon Paul Channon MP, Trade Minister
(Room 16, 10,30 am).

Delegne — Delegne commitments Delence - Delence commitments

and resources budgetary and man-power aspects. Witness: Sir Clive Whitmore and other MoD officials (Room 15, 10.45 am): Home Affeirs — Special Branch, Witness: National Council for Civil Liberties (Room 20,

Commons: Committee 18-ge progress on 10c3l Government Bill Lords: Valerie Mary Hill and Alan Mont (Marriage Enabling) Bill, Second Roading, Highland Regional Council (Uig Pier) Order Confirmation Bill, Third Reading, Lochmaddy and East Loch Tarbert (Improving to Piers) Order Confirmation Bill, Third Reading, Motions to approve the EUTELSAT (Immunities and Privileges) Order, Internal Lead and Zinc Study Group (Immunities and Privileges) (Amendment) Order, Internal Lead and Privileges) (Amendment) Order, EFC (Delinition of Treaties) (Undertaking on Supplementary Finance for the Community) Order, Motion for Approval, Approval,
Select Committees: Agriculture

Private Bill Committees-Darren Commons (Room 5 10:30 am): Unopposed Bills — London Transport (Tower Hill): Bournemouth Borough Council (Lords) (Room 9, 4:00 pm).

THURSDAY
mons: Committee stage progress

Select Committees: Agriculture — Accession of Spain and Portugal to the EEC. Witness: Lea Valley Growers' Association (Room 16, 10.45 am): Com-mittee on a Private Bill — Dartmoor Commons (Room 5, 10.30 am). FRIDAY mons: Private Members' Motions.

#### **WEEK'S FINANCIAL DIARY**

The following is a record of the principal business and financial engagements during the week. The board meetings are mainly for the purpose of considering dividends and official indications are not always available whether dividends concerned are interims or finals. The sub-divisions shown below are based mainly on last year's timetable.

British Empire Sec and Gen Tst, Saddlers Hall, Gutter Lane, Cheapside, EC, 12.30 Gomme Hidgs. Spring Gardens. High Wycombe Bucks, 10.30 Gardens. High Wycombe Bucks, 10.30 Burray Electronics. Great Eastern Hotel, Liverpool Street, EC, 10.30 North Atlantic Securities. 23. Great Winchester Street, EC, 2.45 Smart (L.) (Contractors), 28. Cramond Road South, Edinburgh, 12.00 Trident Computer Services, 38-44, Victoria Road, Farnborough, Hampshire, 12.30 COMPANY MEETINGS-COMPANY MEETINGS —
Baltic Leasing Group. City of London
Club. 19. Old Broad Street, EC. 11.00
Glano Hidgs. Dorchester Hotel. Park Lane,
W. 12.00
New Carendish Estates 24, Austle Friars.
EC. 10.00
EDARD MEETINGS—
Finals:
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Dobson Park Inds
Dubiller oria Road, Famboros 12.30 80.4RD MEETINGS— Fibrals: aux Brews Interiors:
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Warehouse
Whitecroft
DIVIDEND 6, INTEREST PAYMENTS—
Altied Corp 45cts
Allied crop 45cts
Allied Irrsh Banks Fits Rate Nts 1995
5632.73
Arcoelectric 0.25p. A NV 0.25p
Dart and Krait 1.06cts
Duport 0.35p
Elis and Gridsalen 0.85p
Elis and Gridsalen van Pi 4 65p. Drid 2 2p
General Motors 125cts. Bdrs 62.5cts
Grace (W. R.) 70cts
Hewden-Stuarr 0.525p
Intil Basiness Machine Corp 1.1cts
Lockheed Corp 15cts
Howden-Stuar 0.525p
Intil Basiness Machine Corp 1.1cts
Lockheed Corp 15cts
MoGJ Japan Smaller Cos Fd 0.1p
Marshalls Universal 0.25p
ModJ Corp 55cts
Rockwell Intil 25cts
Seens Hidgs 0.8p
Squibb Corp 40cts
Sun Co Int. 57.5cts
Texaco inc 0.75cts
DIVIDEND & INTEREST PAYMENTS-Banco Nacionel De Desarrollo Fity Rate Nts 1987 564.18 European Asian Capital Gtd Fity Rate Nts 1989 \$320.89 Nts 1988 \$320.89 Milletts Letsure Shoos 2.950 FRIDAY DECEMBER 14

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Queen Street. WC. 12.00
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BOARD MEETINGS—
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Booth John: (Boiton)

Cook, William) (Sheffeld)

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Tos Abrashes

Wassell (J. W.)

DIVIDEND & INTEREST PAYMENTS— Hunting Gibson 2s London County 5'-pc 1985-87 2'-pc Mid-Sussex Water 14pcRedDb 1986-88 7pc Tenneco Inc 73cts WEDNESDAY DECEMBER 12
COMPANY MEFTINGS—
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Castle (G.B.), 51-52. Suttons Industrial Park London Road, Earley, Reading.

London Road, Earley, Reading.
12 00
London and Provincial Shop Centres. 28,
South Street, W 3.00
Pearce (C. H.), Parklands, Stoke Gibord,
Bristol. 12 30
Town Centre Securities. Town Centre
House, Merrion Centre, Leeds, 12.00
BOARD MEETINGS—
Finals:
Finals:
Finals:
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NSS Newsagents
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DIVIDEND & INTEREST PAYMENTS—
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Nts 1994 \$30.97
Eaton Finance NV 124pcLn 2014
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Framington Overseas Inc and Growth Fd
Ld P19 Red P1 10
London and Strathclyde Tst 30
Mt Dart 0.250

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THURSDAY DECEMBER 13
COMPANY MEETINGS Gery Trust. B. Devonshire Square. EC. Serv Trust B. Development 12 30 12 30 B-Itah Assets Tst. Caledonian Hotel Princes Street. Edinburgh, 12.00

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Tox Abrashes
Wassall (J. W.)

DIVIDEND & INTEREST PAYMENTS—
AEC. 51:pc Cam Pf 5.5:cts
Agricultural Mortgage Corp 101-pc 1992—
The control of the corp 101-pc 1992—
Arbethnet Yen Bond Fo Ptg Red Pf Y3
Berry Tst 19
Billiam (J.) 1.4p
Bradbury Wilkinson Goc Cum Ptg Pf 3p
Birtish Empire Sec and Gen Tst 0.7p
Corners on 4p
Conversion 91:pc 2002 4\*2pc
Dana Corp 32cts
Empart Corp 35cts
Gill and Duthus 4p
Gral Shipping 5s. A NV 5p
Mill (Philip) Inv Tst 3p
Insight Group 0.75 p
Insight Group 0.75 p
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London Atlantic Inv Tst 1 85p
London Reterialments 2 12p
Lorin Electronics 0.5p
London Emertalments 2 12p
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Port Group 1.5p
Portsmouth & Sunderland Newspapers 1p
President Brand Gold Mining 90 752330
Prosident Steyn Gold Mining 90 752330
Prosident Steyn Gold Mining 108.90260p
Seagram 20cts
Steel Brothers Hidgs 4p
Thomas Nationwide Transport 3cts
Treasury 94pc Cnv 1988 4\*pc
United Ceramic 1p
Usher-Walker 2p Tst 0.5p
Westers Group 0.9p
Welsom Gold Mining 17 20845p
Welsom Hidgs 142.93493p

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DIVIDEND & INTEREST PAYMENTS—

CATURDAY DECEMBER 15 DIVIDEND & INTEREST PAYMENTS-

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Amfar Inc 36cts 100 1990 41:pc.
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900 Group 9pc Tonnage DD 1988 41:pc.
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85R Into Sipptia 1885-99 21:pc.
1986 40:pc.
Caisse Nationale Des Autoroutes 16:pc.
Gid Ln 2006 80c.
Cummins Engine 55ct.
Cum 1986-91 33:pc.
Cum 1987-2004 43:726ct.
Investors Cum Fi 1837-55 Cum Pf 1837-55 Investors Capital 1st 51-pc Cum Pf
183750
M&G Midland and Gen Tst 6.14-p
Mercantile House Variable Rate Un Ln
Nts 1984-89 4.49315ta
New Zealand 71-pc 1983-96 33-pc
Owens-Illinois 42-cs
Pennsol 55-cts
Ranky Hovis McDougall 74-pc.ln 1981.86
374-pc
St Lawrence and Ottawa Railway 4pc 5tig

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PHILIPS

#### N.V. GEMEENSCHAPPELIJK **BEZIT VAN AANDEELEN** PHILIPS' GLOEILAMPENFABRIEKEN

(Philips' Lamps Holdina) Eindhoven, The Netherlands

The Board of Governors of N.V. Gemeenschappelijk Bezit van Aandeelen Philips' Gloeilampenfabrieken (Philips' Lamps Holding) has declared an interim dividend for the financial year 1984 amounting to Hfl. 0.60 per Ordinary Share of Hfl. 10, — nominal value

The interim dividend will become payable on 3rd January 1985. Payment of the net amount of this dividend on UK - CF certificates will be made by the Company's paying agent, Hill Samuel & Co. Limited, 45 Beech Street, London, EC2P 2LX to the UK - CF depositaries in accordance with their positions in the books of CF - Amsterdam at the close of business on 7th December, 1984.

Holders of UK - CF certificates are reminded that such

payment is subject to deduction of 25 per cent Netherlands Withholding Tax. This 25 per cent may, however, be reduced to 15 per cent when payment is made to residents of the United Kingdom or to residents of Australia, Austria, Belgium, Canada, Denmark, Finland, France, Western Germany, Ireland, Japan, Luxembourg, Netherlands Antilles, New Zealand, Norway, South Africa, Spain, Sweden and the United States of America, who deliver through the UK - CF depositary the appropriate Tax Affidavits to the company's agent Hill Samuel & Co. Limited. The Netherlands Withholding Tax may be reduced to 20 per cent when payment is made to residents of Indonesia who deliver the appropriate Tax Affidavit in the above-mentioned way.

Payment of the net guilder amount of dividend will be made by Hill Samuel & Co. Limited, in sterling at the rate of exchange ruling on 7th January, 1985, unless payment in guilders on an account with a bank in the Netherlands is requested no later than 18th December, 1984.

Eindhoven 10th December 1984 The Board of Governors.

BankAmerica Capital Markets Group Bank of China, London Bank of Tokyo International Kuwait Asia Bank E.C. The Commercial Bank of Kuwait S.A.K. Citicorp Capital Markets Group Lehman Brothers International Manufacturers Hanover Mitsubishi Finance International Morgan Guaranty Ltd Mitsui Trust Bank (Europe) S.A. Mitsui Finance International Morgan Stanley International The National Bank of Kuwait S.A.K. Nippon Credit International (HK) Ltd. Orion Royal Bank Sanwa International Saudi International Bank Sumitomo Trust International Takugin International Bank (Europe) S.A. Yokohama Asia S. G. Warburg & Co. Ltd.

BANK FÜR ARBEIT UND WIRTSCHAFT

Aktiengesellschaft (Incorporated with limited liability in Austria)

U.S. \$75,000,000

Subordinated Floating Rate Notes due 1999

the Council of The Stock Exchange in compliance with the requirements of the Council of The Stock Exchange in connection with the Placing by Northcote & Co. of 1,000,000 Shares of U.S. one cent each at 55p per Share in Optometrics (U.S.A.). Ltd. ("the Company") This advertisement is issued in compliance with the requi trics (U.S.A.), Ltd. ("the Company

Application has been made for the grant of permission to deal on the Unlisted Securities Market of The Stock Exchange in the Shares of the Company. It is emphasised that no application has been made for these securities to be admitted to listing.

OPTOMETRICS (U.S.A.), LTD.

[Incorporated with limited sabulty in Delivare (U.S.) under the General Corporation Law
of the State of Delaware)

Share Capital

issued or to be issued and tully paid

in Shares of U.S. 1 cent each

100,000

Sheres have been offered to and are available through the Market. Full information regarding Optometrics (U.S.A.), Ltd. is contained in the Extel Statistical Services and in a Prospectus dated 7th December, 1984, copies of which may be obtained during normal business hours on any weekday (Saturdays and public holidays excepted) up to and including Monday 31st December, 1984 from:—

Northcota & Co., Veritas House. 119 Finabury Pavement. London EC2A 1JJ.

Authorised

120,000

Dauntsey House. Frederick's Place, Old Jewry, London EC2R SHN.



Mitsubishi Trust & Banking Corporation

#### The Bank of Tokyo, Ltd.

2/F, FAR EAST FINANCE CENTRE, 16 HARCOURT ROAD, Hong Kong

NEGOTIABLE FLOATING RATE UNITED STATES DOLLAR CERTIFICATES OF DEPOSIT SERIES 104 DUE JUNE 10, 1985. As agent bank for these Certificates of Deposit

Morgan Guaranty Trust Company of New York hereby certifies to the holders that the rate of interest payable on the certificates for the interest period beginning December 10, 1984 and ending June 11, 1985 is Nine and seven-eighths Percent (47,171) per annum.

Agent Bank:

Morgan Guaranty Trust Company of New York Hong Kong

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Danat -4 STATES STEET STATES TO STATES AND 经代现日本 计上表日本分词 医神经疗法 医石足科氏征 我我看你说话,我我们就是你不是想到的。 电气的现在分词 化化学化式机械设备 外对5. 中于一种,在1915年,1915年 《 \$\text{\$\tex{ 4年,我说是我们的我们就没有这种的特殊不断的现在,我们的现在分词人的现在分词是我们的人的,我们也是我们的人们的人 ·林克思多年的大山也是有关于中央的战场外是有战斗,只见了外域的,在这种中仍以此的广泛与共和的战场的战力和人才会以 "也如果不好话说我也像就也是我们的话就是所有否是这种说的话说是你 5.1 光光电影电影影响光光过光的最近光光电影光光光的电影观光机电影 14.6 26.25 16.16.2 16.25 26.25 26.26 26.26 26.46 16.46 16.25 16.46 16.4 Leaffel Lawy I Leaffe 机分列光电子机 化热热光力 心 医网络斯氏试验检毒素用的新洲毒素不及毒性 医氏门部性试验 电双手系统的复数形式 机设计 Neighbor Nei Owinted Post of the Control of Co FM Chartel February F 不知识的代表了对对对话的 化阿特斯氏线性的经历代析形式 格拉勒 计特别 化二苯磺胺酚 化二苯酚甲酯 化双氯酚酚医丁酚 他们的时代的这个人的,我们是不知识的,我们是我们是我们是我们的人的,我们是不是一个人的,我们是这个人的人的人,我们也是一个人的人的人,我们也是一个人的人,我们也是一个人的人的人,我们也是一个人的人,我们也是一个人的人,我们也是一个人的人,我们也是一个人的人,我们也是一个人的人,我们也是一个人的人,我们也是一个人的人,我们也是一个人的人,我们也是一个人的人,我们也是一个人的人,我们也是一个人的人,我们也是一个人的人,我们也是一个人的人,我们也是一个人的人,我们也是一个人的人,我们也是一个人的人,我们也是一个人, 新年来对你也是有名三篇中的形式有 2000年,那只是这样 Prish
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#### **ENERGY REVIEW**

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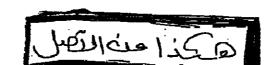
# WORLD STOCK MARKETS

WORLD STOCK TVITERALIS							
OVER-THE-COUNTER Nasdaq national market, closing prices, December 7	CANADA	AUSTRIA  1984 Dec. 7 Price High Low	AUSTRALIA  1984 Dec. 7 Price- High Low Aust. 5	HONG KONG  1984 Dec. 7 Price High Low N.k.s			
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一条感觉不够少了心里只是感觉的感染不同说:"就会感情感觉的情感也是可感觉不是,不是是一个感觉的是不是一个感觉的不是少了心里的,我们就是是不是一个,这样的人,也可以 C \*\*\*\* \*\*\*\* \*\*\*\*\* \*\*\* 9457625024977225314456421325157422324455 11377181152523156322177756521646514531712941126125194 -49 4 444 +4 +4 +4 44 

foreign to any manufacturer in this country.

And the improvements you can make by reducing a component's size, cost, weight or power consumption, are endless.
Especially when it also means you li be increasing its reliability. There's one other big advantage too. Micro circuits, like a code, will keep your secrets secret.

So if your product incorporates electronics, or could benefit from them. contact Mike Goodwin now. Before the competition starts getting ideas.

Indices DOW JONES Dec. Dec. High eindustri is 1163,21,1170,461171,68 1185,67,1162,42 1286,64
H'me Bnds 72,12 72,15 72,26 72,36 72,56 72,66 72,67
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F & C Unit Management
1 Laurence Poutney Hill, EC4R DBA. Britannia Gp. of Unit Trosts Ltd. (a)(c)(g) Salisbury House, 31, Finishury Circus, London EC2 01-589 2777 Bealings 01-588 0478/0479 Britannia Viceptont 01-341 5656 

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James Fining Unit Trest Magt. Ltd. 10-14, West Nile Street, Glesgow. 041-2 J. Finlay Internat'i ... 603. 65.1 Accomplished Income. 499.4 J. Finlay High Income. 499.4 J. Finlay High Income. 499.4 J. Finlay High Servity ... 16.5 J. Finlay High Servity ... 16.5 +0.1 +0.2 

F.T. CROSSWORD PUZZLE No. 5,591

1 Marsh has a meeting put into the paper (8) 5 Christmas is one, 27 across another (6) 10 An astronomical figure (5)

ACROSS

11 Few show support (9) 12 Shouts and upsets the hosts

13 Got down to making a proposal? (5) 14 No tricks, that's a promise

15 Old ones like this have little. sense (7) 18 Give exclusive treatment to a cricketer (7)

20 Subject about right for a mundane circle (6) 22 One knows them to be well informed (5)

24 A way of looking for respect (4, 5) 25 I'm informed against and arraigned (9)

26 Craft about to capsize (14) 27 Terse arrangement about a

holiday that's not fixed (6) 28 Countrymen give vegetables to workers (8)

DOWN

1 No score in even game (6) 2 I say I'm not affected by hatred (9)

3 Senior politician in torment

if seat is in jeopardy (8, 2, 5) 4 Grenville's ship is sweet, it's

6 Show resolution and reject for disarmament

7 Possibly beat a retreat (5) 8 He takes part in an act of duplicity (8)

ment (6) 16 One may be prone to take

things so (5, 4)

17 A bit over-developed and no at all successful (8)

| LB.I. Ford | Managers Ltd. (a) | Sept. | Sep

20 A down-trodden machineworker (7) 21 Says they may follow United

23 Navy man and journalist (5) The solution to last Saturday's prize puzzle will be published with names of winners next Saturday.

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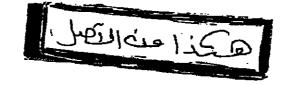
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Financial Times Monday December 10 1984		Midland Bank Tst Corp (Jersey) Ltd	35 Surinvest (Jersey) Ltd 4 Hill St. Bougles, 10M 9624 23443
Control   Cont	INSURANCE, OVERSEAS & MONEY FUNDS	28-34, Hill 5t, St Holler, Jersey. 0534 72156 M698 O-GC 106.5 106.9 1.23 M638 Intel 51.06 1.8 7-41 Minorals Orls Res Shrs Fd Inc P0 Box 194, St Helier, Jersey. 0534 27441 M0reDCS \$11.04 11.34 3-81 Samuel Montagu Ldn Agents	4 Hill St Douglas, fold 0624 22441 Copper 751 213-96 13-73
Property 12.9 17.9 -6.1   Indicate GHZ 17.9 112.	Save & Presper Group  28, Western Rf, Romford RM1 SLB. 0708-66966  Target Life Assurance Co. Ltd.  Target House, Scieboure Road, Aytesbury, Backs.  Colon Equify Fuel Col. 187.9  53.1  -0.5  Aytesbury 102901 5943  Fronty Fee. 296.1  68.1 18.9  Aytesbury 102901 5943  Fronty Fee. 296.1  68.1 19.1  CAL Silvers 70.5  CAL	114. Old Broad St. EC2. MAREqual 97.0 101.3 +0.5 5.66 M(Japinez) 70.4 74.0 4.19 M(Stantactival 50.5 53.2 -0.1 10.09 M(Stantactival 50.5 53.2 -0.1 10.09 M(STRSOS 515.13 15.14 9.17 M(STRSOS 50.21 9.68 M(STRSOS 50.21 9.	Talkum (ROC) Fund clo Vickers da Costa Ltd. King William St. London Eta NAV \$457. IDR value US\$11.578.41.
Ourself Et Units	A 6 Boost Find 122 70.4 74.5 -0.1 American Eole 99.5 100.8 +0.1 CAL Investments (Bernauda) Ltd 190.0 100.0 190.0 1	WFRNIDE \$10.16 10.16xd US FIFNV6 \$11.22 11.82	Target Trust Mingrs (Jersey) Ltd  +O Box 194, St Heiler, Jersey, 0534 72936  Man Cur Fa 104.7 110.4 + 0.1 4.17  Tennant (Cayman) Managers Ltd and  MATCO  PO Box 2189, Grand Cayman, 1400, 1407436
Linguis Life Assertances   1-4-70   154-6	Schweder Life Assurance Ltd. #60-97-15 Spore	163. Hope St. Glasgow, CZ. 041-221 \$521 Hpestoeca \$65.47 71.20 — harrADC £ 18.73 19.95 — PacFdDec5 \$4.12 4.41 — NPL International Ltd NPL International Ltd PO 8ax 119, St. Peter Port, Guernsey, CI. SertingDon 77-3 91.4 — SertingDon 77-3 91.4 — SertingDon 95.7 —	Watmatr Cm 58-35 8-79
Op 8 loc Dag Dat & 127.9 145.2 206.0 New Zushmid Instrument PLC Gas be Man Nov 75. 145.2 206.1 12.12 130/14, Barrier Avenue, Southernd, (0702) 344555	Property 297.7 40.1 Managed Currency 76.3 80.4 Serving 191.6	SterlingMan 93.5 103.8 IntRigidan 104.8 113.9 IntRigidan 104.2 113.2 IntMan 104.2 113.2 IntMan 104.2 113.2 IntMan 104.2 113.2 IntMan 104.2 IntMa	Intimis Management Co NV. Curacae.  NAV per share \$107.30.  Tyndall Bank (Isle of Man) Ltd  **A Athol \$1. Douglas, IoM  **St Min Fd 9.25  Nil Orr Che/7  US\$ Mny Acc 8.00  Nil Qtr Che/7  Tyndall Managers
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Financial Times Monday December 10 1984

profit,('prafIt)n.excess of revenues HOTELS--Continued FT LONDON SHARE INFORMATION SERVICE | Company | Comp over outlays. Easily achieved by relocating to Scunthorpe and reducing overheads. [C14: from BEERS, WINES-Cont. ENGINEERING—Continued **AMERICANS** DRAPERY & STORES—Cont. INDUSTRIALS (Miscel.) Price and Net C'er Gr's P/E Stock Price Last Div The Stock | Section | 1985 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 Latin profectus to Latin profectus to progress rapidly].
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FIGURE MODERN DESCRIPTION OF THE PROPERTY CONTINUES TO THE PROPERTY CO Financial Times Monday December 10 1984 INDUSTRIALS—Continued | LEISURE—Continued PROPERTY—Continued INVESTMENT TRUSTS—Cont. | OIL AND GAS—Continued Paid Slock Price at Net C'er Gre Pric **EQUITIES & BONDS** Durrant House, 8-13, Chiswell Street, London EC1Y 4TQ Telephone: 01 588 4872 Telex: 883336 ICHILD MINES—Continued Dividends | Last Div | Y'to Australians 15 | 255m(26.11) | v01400 | | 0 | 186. | 120 | 22 | 9.2 | 170 | 15.10 | | 0.20 | | 0.20 | | 0.20 | | 0.20 | | 0.20 | | 0.20 | | 0.20 | | 0.20 | | 0.20 | | 0.20 | | 0.20 | | 0.20 | | 0.20 | | 0.20 | | 0.20 | | 0.20 | | 0.20 | | 0.20 | | 0.20 | | 0.20 | | 0.20 | | 0.20 | | 0.20 | | 0.20 | | 0.20 | | 0.20 | | 0.20 | | 0.20 | | 0.20 | | 0.20 | | 0.20 | | 0.20 | | 0.20 | | 0.20 | | 0.20 | | 0.20 | | 0.20 | | 0.20 | | 0.20 | | 0.20 | | 0.20 | | 0.20 | | 0.20 | | 0.20 | | 0.20 | | 0.20 | | 0.20 | | 0.20 | | 0.20 | | 0.20 | | 0.20 | | 0.20 | | 0.20 | | 0.20 | | 0.20 | | 0.20 | | 0.20 | | 0.20 | | 0.20 | | 0.20 | | 0.20 | | 0.20 | | 0.20 | | 0.20 | | 0.20 | | 0.20 | | 0.20 | | 0.20 | | 0.20 | | 0.20 | | 0.20 | | 0.20 | | 0.20 | | 0.20 | | 0.20 | | 0.20 | | 0.20 | | 0.20 | | 0.20 | | 0.20 | | 0.20 | | 0.20 | | 0.20 | | 0.20 | | 0.20 | | 0.20 | | 0.20 | | 0.20 | | 0.20 | | 0.20 | | 0.20 | | 0.20 | | 0.20 | | 0.20 | | 0.20 | | 0.20 | | 0.20 | | 0.20 | | 0.20 | | 0.20 | | 0.20 | | 0.20 | | 0.20 | | 0.20 | | 0.20 | | 0.20 | | 0.20 | | 0.20 | | 0.20 | | 0.20 | | 0.20 | | 0.20 | | 0.20 | | 0.20 | | 0.20 | | 0.20 | | 0.20 | | 0.20 | | 0.20 | | 0.20 | | 0.20 | | 0.20 | | 0.20 | | 0.20 | | 0.20 | | 0.20 | | 0.20 | | 0.20 | | 0.20 | | 0.20 | | 0.20 | | 0.20 | | 0.20 | | 0.20 | | 0.20 | | 0.20 | | 0.20 | | 0.20 | | 0.20 | | 0.20 | | 0.20 | | 0.20 | | 0.20 | | 0.20 | | 0.20 | | 0.20 | | 0.20 | | 0.20 | | 0.20 | | 0.20 | | 0.20 | | 0.20 | | 0.20 | | 0.20 | | 0.20 | | 0.20 | | 0.20 | | 0.20 | | 0.20 | | 0.20 | | 0.20 | | 0.20 | | 0.20 | | 0.20 | | 0.20 | | 0.20 | | 0.20 | | 0.20 | | 0.20 | | 0.20 | | 0.20 | | 0.20 | | 0.20 | | 0.20 | | 0.20 | | 0.20 | | 0.20 | | 0.20 | | 0.20 | | 0.20 | | 0.20 | | 0.20 | | 0.20 | | 0.20 | | 0.20 | | 0.20 | | 0.20 | | 0.20 | | 0.20 | | 0.20 | | 0.20 | | 0.20 | | 0.20 | | 0.20 | | 0.20 | | 0.20 | | 0.20 | | 0.20 | | 0.20 | | 0.20 | | 0.20 | | 0.20 | | 0.20 | | 0.20 | | 0.20 | | 0.20 | | 0.20 | | 0.20 | | 0.20 | | 0.20 | | 0.20 | | 0.20 | | 0.20 | | 0.20 | | 0.20 | | 0.20 | | 0.20 | | 0.20 | | 0.20 | | 0 Miscellaneous | Company | Comp | Bay Not Size Both Wills | Size | Si | Topic | Continue | C REGIONAL & IRISH STOCKS The following is a selectron of Peg-orial and Irish stocks, the latter bring quotes in Irish currence.

Albany Ini 20p 86 American Selectron of Peg-orial and Irish stocks, the latter bring quotes in Irish currence.

Albany Ini 20p 86 Ini American Selectron Selectron of Peg-orial American Selectron Selectr OPTIONS - 3-month call rates "Recent Issues" and "Kights to be -This service is available to every Company dealt in on Stock
Exchanges throughout the United Kingdom for a fee of £700 per
annum for each security. "Recent Issues" and "Rights" Page 20

#### **BIMBO RESTAURANTS LTD. GAMING ACT 1968**

#### 11 - 12 King William Street Coventry

Bimbo Restaurants Limited wish to announce that they have been granted a Gaming Licence by the Coventry Gaming Licencing Committee for Roulette, Black Jack, and Punto Banco on the Ground Floor, and Card Room games of Equal Chance on the First Floor of the premises situate at 11/12 King William Street, Coventry (whole building) to be known as

#### "ANNABELLE CASINO"

The Casino will be open from December 17th 1984 for gaming daily between 2.00 p.m. to 4.00 a.m. and on Saturdays between 2.00 p.m. to 2.00 a.m. The Gaming Act requires that before a member of a casino may participate in garning a Declaration of Intentation to Game must be signed on the premises not less than 48 hours before

participating. In order to comply with this requirement there will be an office at the Casino open from 4.00 p.m. to 11.00 p.m. daily from the 10th December 1981. Refreshments will be available at all times.

#### NOTICE OF EARLY REDEMPTION

#### The Tokai Bank, Limited US \$30,000,000

Callable Negotiable Floating Rate London Dollar Certificates of Deposit

Series AR Certificate No. 003441-003500 issued on 28th January, 1983 Maturity Date 30th January, 1986 Callable in January, 1985.

Notice is hereby given in accordance with Clause 5 of the Certificates of Deposit (the "Certificates") that pursuant to Clause 3 of the Certificates, The Tokal Bank, Limited will prepay all outstanding Certificates on 30th January, 1985 (the "Prepayment Date"), at their principal amount.

Payment of the principal amount, together with accrued interest to the Prepayment Date, will be made on the Prepayment Date against presentation and surrender of the Certificates at the London Branch of The Tokal Bank, Limited, P. & O. Building, Leadenhall Street, London EC3V 4RD. interest will cease to accrue on the Certificates on the Prepayment

Bank of America International Limited

10th December, 1984

#### COMMODITY PERSPECTIVE America's Leading Futures Charting Service the proven tool for technical analysis. PUBLISHED IN EUROPE EVERY MONDAY. For sample copy and subscription det CALL 01-789 9462 or write to Commodity Perspective In 36, Lytton Grove, London. SW15 2EZ

#### FINANCIAL FUTURES U.S. TREASURY BONDS LONDON Close High Law 71-17 71-29 71-00 70-11 71-08 70-05 69-23 — THREE-MONTH EURODOLLAR S1m points of 100% Dec 71-17 71-29 71-00 71-23 March 70-11 71-08 70-05 70-30 June 69-23 — 70-10 Est volume 2.146 (830) Previous day's open int 1,601 (1.585) Close High Low Prev 90.65 90.67 90.60 90.62 ch 89.92 90.10 59.89 90 03 89.45 89.80 89.40 89.57 89.02 89.08 89.98 89.16 88.64 88.59 88.58 88.79 volume 4,772 (3,212) igus day's open int. 10,384 (10,582) CHICAGO U.S. TREASURY BONDS (CBT) 8", \$160,000 32nds of 100% U.S. TREASURY BILLS (IMM) Sim points of 100% Cloze High Dec 91.60 91.64 Mar 91.15 91.20 Jun 90.70 90.76 Sept 90.31 90.35 Dec 89.97 90.90 Mar 89.65 89.70 Jun 29.38 0 Sept 83.13 0 CERT. DEPOSIT (IMM) Glosa High Low Frey 91.60 91.64 91.52 91.52 91.15 91.20 91.13 91.16 90,70 90,75 80.69 90.72 90,31 90.35 90.30 90.33 89.97 90.90 89.97 95.00 89.68 89.70 89.64 89.69 29.38 0 0 89.42 83.13 0 0 89.17 Dec — 170-ZZ Est, volume 1,490 (1,212) Previous day's open int. 3,079 (2,963) Beais quote (cleen cash price of 13½% Treasury 2003 less equivalent price of near futures contract) —2 to 5 (32nds) SYERLING £25,000 \$ per £ | Close | High | Low | Prev | 1.2015 | 1.2015 | 1.2016 | 1.2015 | 1.2016 | 1.2015 | 1.2015 | 1.2015 | 1.2015 | 1.2015 | 1.2015 | 1.2015 | 1.2015 | 1.2015 | 1.2015 | 1.2015 | 1.2015 | 1.2015 | 1.2015 | 1.2015 | 1.2015 | 1.2015 | 1.2015 | 1.2015 | 1.2015 | 1.2015 | 1.2015 | 1.2015 | 1.2015 | 1.2015 | 1.2015 | 1.2015 | 1.2015 | 1.2015 | 1.2015 | 1.2015 | 1.2015 | 1.2015 | 1.2015 | 1.2015 | 1.2015 | 1.2015 | 1.2015 | 1.2015 | 1.2015 | 1.2015 | 1.2015 | 1.2015 | 1.2015 | 1.2015 | 1.2015 | 1.2015 | 1.2015 | 1.2015 | 1.2015 | 1.2015 | 1.2015 | 1.2015 | 1.2015 | 1.2015 | 1.2015 | 1.2015 | 1.2015 | 1.2015 | 1.2015 | 1.2015 | 1.2015 | 1.2015 | 1.2015 | 1.2015 | 1.2015 | 1.2015 | 1.2015 | 1.2015 | 1.2015 | 1.2015 | 1.2015 | 1.2015 | 1.2015 | 1.2015 | 1.2015 | 1.2015 | 1.2015 | 1.2015 | 1.2015 | 1.2015 | 1.2015 | 1.2015 | 1.2015 | 1.2015 | 1.2015 | 1.2015 | 1.2015 | 1.2015 | 1.2015 | 1.2015 | 1.2015 | 1.2015 | 1.2015 | 1.2015 | 1.2015 | 1.2015 | 1.2015 | 1.2015 | 1.2015 | 1.2015 | 1.2015 | 1.2015 | 1.2015 | 1.2015 | 1.2015 | 1.2015 | 1.2015 | 1.2015 | 1.2015 | 1.2015 | 1.2015 | 1.2015 | 1.2015 | 1.2015 | 1.2015 | 1.2015 | 1.2015 | 1.2015 | 1.2015 | 1.2015 | 1.2015 | 1.2015 | 1.2015 | 1.2015 | 1.2015 | 1.2015 | 1.2015 | 1.2015 | 1.2015 | 1.2015 | 1.2015 | 1.2015 | 1.2015 | 1.2015 | 1.2015 | 1.2015 | 1.2015 | 1.2015 | 1.2015 | 1.2015 | 1.2015 | 1.2015 | 1.2015 | 1.2015 | 1.2015 | 1.2015 | 1.2015 | 1.2015 | 1.2015 | 1.2015 | 1.2015 | 1.2015 | 1.2015 | 1.2015 | 1.2015 | 1.2015 | 1.2015 | 1.2015 | 1.2015 | 1.2015 | 1.2015 | 1.2015 | 1.2015 | 1.2015 | 1.2015 | 1.2015 | 1.2015 | 1.2015 | 1.2015 | 1.2015 | 1.2015 | 1.2015 | 1.2015 | 1.2015 | 1.2015 | 1.2015 | 1.2015 | 1.2015 | 1.2015 | 1.2015 | 1.2015 | 1.2015 | 1.2015 | 1.2015 | 1.2015 | 1.2015 | 1.2015 | 1.2015 | 1.2015 | 1.2015 | 1.2015 | 1.2015 | 1.2015 | 1.2015 | 1.2015 | 1.2015 | 1.2015 | 1.2015 | 1.2015 | 1.2015 | 1.2015 | 1.2015 | 1.2015 | 1.2015 | 1.2015 | 1.2015 | 1.2015 | 1.2015 | 1.2015 | 1.2015 | 1.2015 | 1.2015 | 1.2015 | 1.2015 | 1.2015 | 1.2015 | 1.2015 | 1.2015 | Close High Low Prev Dec 0.3238 0.3250 0.3234 0.3244 March 0.3287 0.3290 0.3265 0.3273 Est. volume 137 (35) Previous day's open int. 299 (268) STERLING (IMM) Sa per & Close High Low 1.2030 1.2035 1.1885 1.2060 1.2065 1.2030 1,2070 1.2060 1.2050 1.2090 1.2120 1.2120 Close High Low Prev Sept 0.3931 0.3946 0.3931 0.3933 March 0.3973 0.3990 0.3973 0.3974 Est volue 5 (8) Previous days open int 512 (514) GNMA (CBT) \$100,000 32nds of 100% Close 68-24 67-29 67-08 66-23 65-08 0 High 68-31 68-04 67-16 0 0 0 65-13 Law 88-24 67-27 67-07 0 Close High Low Prev Mar 118.20 118.25 117.50 117.30 118.30 118.30 118.00 117.40 Sept 118.30 118.30 118.00 117.40 Sept 118.70 118.70 Dec oluma 288 (440) Mar sus day's open int 936 (890) Jun

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5 Mth. Bank Bills	918	1+27	Three month	5,826	+0.50
	1	! - !	PARIS	l	İ
TOKYO One month Bills	6.59375	+0.0825	Intervention Rate One Mth. Interbank	1034 1034	Unch'd
Three month Bills	6,28125	-0.0625	Three month	10#	- 16 16
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Three month	578	¦++s [	hree month	151g	+44

WEEKLY CHANGE IN WORLD INTEREST RATES

This advertisement complies with the requirements of the Council of The Stock Exchange.

#### The Taiwan (R.O.C.) Fund

(A contractual investment fund established under the laws of the Republic of China)

Placing of 3,395,000 Second Tranche Units at an issue price of U.S.\$12.10472 per Second Tranche Unit

The following have agreed to subscribe for the Second Tranche Units:

Credit Suisse First Boston Limited Robert Fleming & Co. Limited

Vickers da Costa Ltd.

Citicorp International Limited Lazard Brothers & Co., Limited Wardley Investment Services Limited

**Gartmore Investment Management Limited** The Nikko Securities Co., (Europe) Ltd.

**United Merchant Bank Limited** 

The Second Tranche Units, which will rank pari passu in all respects with the First Tranche Units except as to the first date for redemption upon request, will be represented by Beneficial Certificates, in the denomination of 1,000 Units each, or integral multiples thereof, and, as the case may be, International Depository Receipts ("IDRs"). Application has been made to the Council of The Stock Exchange for the Second Tranche Units to be admitted to the Official List.

Income will be distributed annually in arrears in or about March, the first payment being made in or about March, 1985.

Full particulars of the Second Tranche Units are available in the Extel Statistical Service and may be obtained during usual business hours up to and including 24th December, 1984 from the brokers to the issue:

> Vickers da Costa (U.K.) Ltd., Regis House, King William Street, London EC4R 9AR 10th December, 1984

US\$30,000,000



#### **Sun Hung Kai Securities** Limited

Floating Rate Notes due 1986

In accordance with the provisions of the Notes notice is hereby given that for the six months interest period from December 10, 1984 to June 10, 1985 the Notes will carry an interest rate of 10% per annum. The relevant interest Payment Date will be june 10, 1985 and the interest then payable against coupon No. 7 will be US\$533.99 per US\$10,000 Note.

December 10, 1984 By: Cicicorp International Bank Limited, Agent Bank

#### **BANQUE PARIBAS**



#### U.S. \$200,000,000

#### **Undated Floating Rate Securities**

In accordance with the provisions of the Securities, notice is hereby given that for the three months interest period from 10th December, 1984 to 11th March, 1985 the undated Securities will carry an Interest Rate of 9%% per annum. Interest due on 11th March, 1985 will amount to U.S. \$24.33 per U.S. \$1,000 undated Security.

Morgan Guaranty Trust Company of New York

# Caution over the dollar

CURRENCIES, MONEY and CAPITAL MARKETS

Present conditions with regard increase of 16.7bn, and compared Present conditions with regard to the dollar are confusing. At the end of November the U.S. St.5bn. Growth is around the currency appeared to be heading middle of the Federal Reserve's for new heights, but last week failed to maintain any sort of figures have led to suggestions momentum. It fell nearly the Fed has called a halt to any 2 pfennigs against the D-mark further easing of interest rates.

Apart from money supply and the great statistics without any more ground the figures of \$16.7bn, and compared with an expected figure of around the transport of the Federal Reserve's target range, but the latest two figures have led to suggestions further easing of interest rates.

Apart from money supply and the great statistics of \$16.7bn, and compared with an expected figure of around the middle of the Federal Reserve's target range, but the latest two figures of around the model of the Federal Reserve's target range, but the latest two figures of around the middle of the Federal Reserve's target range, but the latest two figures of around the middle of the Federal Reserve's target range, but the latest two figures of around the middle of the Federal Reserve's target range, but the latest two figures of around the middle of the Federal Reserve's target range, but the latest two figures of around the middle of the Federal Reserve's target range, but the latest two figures of around the middle of the Federal Reserve's target range, but the latest two figures of around the middle of the Federal Reserve's target range, but the latest two figures of around the middle of the Federal Reserve's target range, but the latest two figures of around the supplies of the Federal Reserve's target range, but the latest two figures of around the middle of the Federal Reserve's target range, but the latest two figures of around the middle of the Federal Reserve's target range, but the latest two figures of around the middle of the Federal Reserve's target range, but the latest two figures of around the middle of the Federal Reserve'

German Bundesbank, and would probably have lost more ground.

88-22 but for a larger than expected rise in weekly M1 money supply and a drop in U.S. November unemployment.

The unemployment figure was one of the very few contrary signs about the speed of economic growth. Almost all other recent data has pointed to a marked slowdown, while the rise of \$2.2b in M1 money supply followed the previous weekly special work as far as statistics were dull week as far as statistics were concerned, and a very quilet week with regard to foreign exchange trading.

The Bunesbank is believed to have up to \$400m to turn into D-marks by the end of the year from its investments in U.S. worlden and if the present low volume continues, this could off-set any commercial buying of the currency during the same period.

	spread	Close	One month	% p.a.	Three months	7, p.a
	1.1990-1.2110	1.2060-1.2070	0.07-0.05c pm	0.60	0.12-0.10 pm	0.3
	1.5892-1.5953	1.5936-1.5953	0.14-0.22c dis		0.39-0.53dia	
Nethind. 4	8.16 <sup>1</sup> 2-4.19 <sup>1</sup> 2	4.16:-4.17:2	11 <sub>2</sub> -11 <sub>4</sub> c pm		41-31 pm	3.7
Belgium 7	74.44-74.90	74 45-74.65	4-9c dis		13-22 dis	-0.9
Denmark 1	13.291-13.3772	13.31: - 13.32:	2:31-ore dis			-21
Ireiand 1	1.1876-1.1961	1.1683-1.1893	9.46-0 62p dis			-5.0
W. Ger. 3	3.683.724	3.681, 3.691,	13-15pf pm	4.06	31-31 pm	3.8
Portugal 1	198.55-200.33	198.77-200.14	195-625c dis			-23.2
Spain :	205.29-206.65	205.29-205.58	43-68c dis	-3.24		-3.0
Italy :	2,281:-2,298:2	2,284: -2,285->	8-11 lire dis	-4.59		-4.9
Norway 1	10.711-10.80	10.73-10.74	21-31-ore dia			-3.3
France 1	11.29 - 11.39%	11.29 - 11.30	4-11c dis	-1.33		-1.3
Sweden	10.55-10 613	10.55~10.565		-1.99	54-54 dis	-20
Japan :	296%-298	297-298	0.85-0.75y pm		2.50-2.40 pm	
Austria 2	25.96-25.13	25.06-26.11	45-27-gro pm	1.72	13%-10% pm	1.8
Switz. 3	3.04-3.07-	3 04-3.05	14-14C DM		3,-3, 000	4.5
Belo	ian rate is fo	r convertible	francs. Financi	al franc	74 70 74 80	
Six-i	month forwar	rd dellar 0.05c	pm-par, 12-m	onth 0.3	S.O Alle dis	

# OTHER CURRENCIES Note Rates 25,85-26,18 74,35-76,25 13,22-13,36 11,28-11,40 3,6814-3,7214 2270-2300 296 301 4,1514-4,1914 10,69-10,80 199-209 201-2104 10,59-10,65 3,07 11916-1916

Sth African Rand 2.1965-2.2075 1.8350-1.8415 United States							
EMS EURO	PEAN	CURREN	ICY UN	IT RATE	s		
	Ecu central rates	Currency amounts against Ecu December 7	% change from central rate	% change adjusted for divergence	Divergen		
Belgian Franc Danish Krone German D-Mark French Franc	44.9008 8.14104 2.24184 6.87456	44.9543 8.02190 2.23319 5.83867	+0.12 -1.46 -0.39 -0.52	+0.41 1.17 0.10 0.23	±1.5428 ±1.6421 ±1.1463 ±1.3659		
Dorch Guilder	2.52595	2.51937	-0.26	+0.03	$\pm 1.5165$		

-0.90 -1.78 Changes are for Ecu, therefore positive change denotes weak currency. Adjustment calculated by Financial Time

The German central hank almost certainly sold dollars on the open market on Thursday' and Friday, but this had little

FOREIGN EXCHANGES

impact. The market remained thin and erratic, lacking any sense of direction. Forecasting movements in ex-change rates over a period of months is difficult and chancy, but in the present market try-ing to gauge whether the dollar

STERLING EXCHANGE RATE INDEX 74.8 9.06 am ..... 10.00 am ..... 11.00 am ..... .746 Noon ..... 1.00 pm ..... 74.7 2.00 pm ..... 74.7 3.00 pm ..... 74.6 4.00 pm .... 74.7

£ in New York 

will go up or down on a single day has more than a small ele- ment of risk in it.			2 months 0.48-0.63 dis .0.40 0.55 etc.				
;	FORWARD I	RATES	AGAIN	IST ST	FERLIN	IG	ì
F	Dollar D-Mark French Franc Sepanese Yen	Spot 1-2030 3.71 11.3850 3.06 287.50	1 menth 1-2026 2-6983 11-3976 3-0483 296-73	3 month 1-2024 3-6750 11-4216 3-0265 295-15	6 month 1.2041 3.6396 11-4834 2.9941 252-89	12 month 1-2098 3-5721 11-6127 2-9239 288-04	,,

BANK OF ENGLAND TREASURY BILL TENDER							
	[Dec. 7	Nov. 30	1	Dec. 7	Nev, 30		
Bills on offer	£100m	£100m	Top Accepted	9,10493			
apolications	£375,88m	£359m	Average	•	1		
Total allocated	£100m	£100m	rate of discount	9,08 <b>9</b> 4% 9,30%	9,059%		
Minimum accepted bid	£97.78	£97.74	Average yield Amount on offer	9.006	9,27%		
Aliotment at	l		at next tender	£100m	£100m		
minimum level	37₹	610					

	2116 10 PS1.11(	, , , ,				<u> </u>		
DOLL	DOLLAR SPOT-FORWARD AGAINST DOLLAR							
Dec 6	Day's apread	Close	One month	9; p.s.	Three	% p.a.		
UK†	7,1990-1,2110	1.2060-1,2070	0.07-0.05c pm	0.60	0.12-0.10 pm	0.36		
freland†	1.0070-1.0180	7.0160-1.0180	0.53-0.48c pm	5.97	1.40-1.30 pm	5.32		
Canada	1.3209-1.3227	1.3220-1.3225	0.19-0.22c dis		0.45-0.50dia	-1.4		
Neukind.	3,4450-3,5010	3.4560-3.4570	0.98-0.94c pm		2 93-2 89 pm			
Bolgium	61.70-62.41	61.70-61.80	91-11c dis		20-23 dis	-1.3		
Denmark					5-7 dis	-218		
W. Ger.	3.0540-3.1055	3.0820-3.0630	0.86-0.81pf pm		2.72-2.67 pm	3.52		
Portugal	165-16612	165-166	175-525c dis	-25.30	500-1450cus	-37.40		
Spein	170.00-172.16	170.00-170.25	45-85c dis		135-155 dis	-33		
le-fee	1 902 1 9151.	1 9021 1 9021	OL 70 Hee die		77 77 46			

traly 1.882-1.9154 1.8824-1.8931, 91-10 life dis —5.18 27-273 dis —5.79 Norway 8.881-8.941, 8.881-8.84, 2.90-3.30cre dis —4.11 8.00-8.50dis —3.71 Sweden 8.742-8.814 8.744-8.754 1.65-2.16cre dis —1.92 3.80-4.20dis —2.17 Sweden 8.742-8.814 8.744-8.754 1.65-2.16cre dis —1.92 3.60-4.20dis —2.44 Japan 246.00-247.45 246-30-246.60 24-0.050 pm 2.146-21.81 21.46-21.50 2.40-1.50gro pm 4.13 2.58-2.62 pm 4.19 t UK and Ireland are quoted in U.S. currency. Forward pramiums and discounts apply to the U.S. dollar and not to the individual currency. Bolgian rate is for convertible france. Financial franc 81.90-62.41.

CURRENCY	MOVE	CURRENCY RATES					
Dec 7		Morgan Guarant'y	> Dec. 7	Bank rate %	Rights	Euro Curre Un	
Sterling	74,7	Changes%	Sterling U.S. S Canadian S	81 <u>0</u> 10,75			
U.S. dollar, Canadian dollar Austrian schilling.	142.7 90.1 110.7	+28,9 3.5 +3.7	Austria Sch. Beigian Fr Danish Kr	11	21,3902 61,3494 10,9455	15.68 44,95 8.021	
Belgian franc Danish Kroner Deutsche mark	88.5 76.5 120.8	10.9 5.4 +6.0	Dmark Guilder French Fr	41 <sub>2</sub> 5	3,04540	2,333 2,619 6,838	
Swiss franc	140.I 110.7 68.9	+9.5 +8.1 -16.4	Lira Yen Norwan Kr.,	1612		1378. 179.4 6.468	
YenYen	46.7 156.3	-13.8 +11.9	Span'h Ptar. Swedish K	5 73	169.178 8,70236 2.51337	123.9 6.579	
	-L		Swiss Fr Greek Drich		125.099	1,843 91.57	

average 1975 = 100).

	CHREGIAN J.,	LV. 73		CADATOL	
.9	Austria Sch.	412	21,3902	15.6821	
.5	Beigian Fr	11	61,3494	44.9543	
.7	Danish Kr	7	10.9455	8.02190	
Ě	Dmark	41-	3.04540	2.33319	
.4	Guilder	5	N/A	: 2.61937	
.0	French Fr		9,33355	6.83867	
.6	Lira	1010	1881.19	1378.45	
Ĭ,	Yen,	Б.	244,445	179,411	
.4	Norwan Kr.,		8.83078	6.46822	
.e	Span'h Ptar.		169.178	123,953	
.9_	Swedish K	9 -	6.70236	6.37924	
	Swiss Fr	4	2.51337	1,84313	
	Greek Dr'ch		125,099	91.5720	
202	Irish Punt			10.717037	
dex	Intel Punt	14	I KIA	10,717057	
		. 4			•
	*C\$/SDR rate	TOF	necember	6. 1.30025.	

\_ 1700000

\$ 3000 kg

יריוה בחהכם ביי

EXCHANGE CROSS RATES

220.	Loging or mina	0.0. 00,122	,00000000	- pancoo i en		047,001104.0		<b></b>		,500,510.1. 1.100.0
Pound Sterling	0,831	1.203	3,710	297.5	11.59	3,060	4,190	2265.	1.590	74.66
U.S. Dollar		1.	3,085	247.4	9.443	2,543	3,485	1900.	1,321	62,35
Deutchemark	0,270	0.324	1.	80,19	3.069	0,825	1,129	615.4	0,428	20,18
Japanese Yen 1,000	3,361	4.044	12,47	1000,	38,27	10,29	14,06	7674.	5.843	250.9
French Franc 10	0.878	1.057	3.259	261.3	10.	2,688	3.680	2005.	1.396	66,87
Swiss Franc	0.327	0,393	1,212	97,22	3,721	1,	1,369	746,1	0,519	24,40
Dutch Guilder	0,239	0,287	0,885	71,00	2.717	0.730	1.835	544.9	0.579	17.62
Italian Lira 1,000	0,438	0,527	1.625	130,3	4.987	1.340		1000.	0.697	32,70
Ganadian Dollar	0,629	0.757	2,334	187,2	7,163	1,925	2,636	1436	2.129	46.96
Belgian Franc 100	1,340	1.612	4,970	398,5	18,25	4,099	5,613	3058.		100.

EURO-CURRENCY INTEREST RATES (Market closing rates)

Dec. 7	Şterling	U.S. Dollar	Canadian Dollar	Dutch Guilder	Swiss Franc	D-mark	French Franc	italian Ura	Belgie Conv.	th Franc Fin.	Yen.	Canish Krone
8hort term	914 912 958 934 958 934 958 953	84.87g 84.87g 84.95g 94.95g 95g 94 10g 10g	1058-11 1054-1118 1056-1054 1056-1058 1056-1058 1056-1078	512 512 512 512 534 578 678 6 513 614 612 614	11g-114 11g-13g 5-51g 412-516 412-516 412-516	512-518 613-558 616-518 616-618 616-618 616-618	101g-1034 101g-1054 105g-1078 101g-111g- 1114-111g 1134-12	141 <sub>2</sub> -16 151 <sub>2</sub> -161 <sub>2</sub> 151 <sub>4</sub> -156 <sub>4</sub> 15-151 <sub>2</sub> 15-151 <sub>4</sub> 151 <sub>8</sub> -161 <sub>2</sub>	104-1034 101g-11 101g-11 101g-11 101g-11 101g-11	101 <sub>2</sub> 103 <sub>4</sub> 101 <sub>2</sub> 103 <sub>4</sub> 105 <sub>6</sub> 107 <sub>6</sub> 103 <sub>6</sub> 107 <sub>6</sub> 105 <sub>6</sub> 107 <sub>6</sub> 105 <sub>8</sub> 107 <sub>6</sub>	64 6 6 1 61 61 1 61 63 63 61 63 61 63 61 63	1112-12 115g-121g 117g-123g 115g-121g 1112-12 1112-12

#### MONEY MARKETS =

# London steady and quiet

authorities.

Interest rates remained steady on the London money market on the London money market last week. Sterling performed reasonably well, and dealers were pleased the pound was generally above the \$1.20 level. Oil prices continue to cause some concern, and the market fears a more flexible system of pricing North Sea crude, linked to the spot market may create pricing North Sea crude, linked to the spot market, may create increased volatility on the foreign exchanges. The pound was helped by the weaker tone to the dollar, but will remain rather vulnerable to movements on the spot oil market, at least until the Opec ministers' meeting next week.

With the pound firmer against

With the pound firmer against the dollar, and only slightly down on its exchange rate index, London interest rates were bardly changed. Hopes of

UK clearing banks' base lending rate 9½-9½ per cent since November 23.

another cut in clearing bank base rates have faded into the background, and for the most part the market's attention was focused on the supply of day-to-

rocused on the supply or day-to-day credit.

This was distorted by pay-ment for the British Telecom share issue, although in general the shortages were not as large as expected, and were relieved with generous help from the Bank of England when required.

#### **FT LONDON**

INTERBANK FIXING

(11,00 a.m. ( 3 months (									
bid 9 1/4	offer 95/8								
6 months U.S. dollers									
bid 9 5/8	offer 9 å/4								

The fixing rates ere the arithmetic means, rounded to the pearest one sixteenth, of the bid and offered rates for \$10m quoted by the market to five reference banks at 11 am each working day. The banks are National Westminster Bank, Bank of Tokyo, Deutsche Bank, Banque Nationale de Paris and Morgan Gueranty Trust.

Apart from the problems but then added when the discount houses were attracted by the rate of early overnight money, and fearing a sudden swing against the market in the afternoon, borrowed the money rather than waiting to sell bills to the Bank of England.

This left the market leaking.

Wednesday was make up day for This left the market looking rather short on the day, but was not an indication of any move to tighten liquidity by the

Wednesday was make-up day for New York banks, and the U.S. central bank first drained temporary reserves through a reverse repurchase agreement,

caused by British Telecom the reserves to the banking system, London market was very quiet, by offering to buy all bills, with developments in the U.S. through a process known as a continuing to dominate sentiment. The Federal Reserve's stance appeared to be neutral.

Wednesday was makeum day for around \$2.0 per cent but the

**MONEY RATES** 

Dec. 7	Frankfurt	Paris	Zurich	Amst'dam	TOKYO	Mulan	Brussels	Dublin
One month Two months Three months Six months Lombard	5.80-5.90 5.75-5.90 6.76-5.90 5.5	1058 1015-1018 1068 1034 1058 1034 1019-1058	156-156 5-866 5-518	5%-5¼ 5½-5½ 5½-5½ 5½-6½	6.69375 6,63126 6,28126	1678-1714 1678-1714 1678-1714	11.50 1058-1078 1058-1078 1012-1054	15-151 14-151 14-151
ntervention	[sy-	104		1 5-4		<u> </u>	· -	

LONDON MONEY RATES

Discount Houses Deposit and Bili Rates

Dec. 6 1984	Sterling Certificate of deposit		Local Authority deposits	Company Deposits	Market Deposits	Treasury (Buy)	Treasury (Sell)	Eligible Bank (Buy)	Eligible Bank (Sell)	Fine ( Trade (Buy)
Overnight	166 166 166 166 166 166 166 166 166 166	5-912 	9.94 916.914 914.946 918 956 954	5.94 ————————————————————————————————————		935 94 915		989 914 918 937	8년 8년 8년 - 1	107° 97a 97a 97i

	Local Auth.	Local	Finance	\$ Cert	SDR	ECU
	negotiable	Authority	House	of	Linked	Linked
	bonds	Deposits	Deposits	Deposits	Deposits	Deposits
One month	1016 934 1016 934 10-966 1014 976	1036 1036 1036 1037 111	958 958 978 10 10:2	8.3-8.9 8.3-8.0 8.95 8-05 8.55-2,45 8.7-9.9 8.25-16.15	8-1-8-1-8-1-8-1-8-1-8-1-8-1-8-1-8-1-8-1	1 - 1 - 1 - 1 - 1 - 1 - 1 - 1 - 1 - 1 -

ECGD Fixed Rate Export Finance IV: Average Rate of Interest period
November 7 to December 4 1984 (inclusive): 9.904 per cent. Local authorities
November 7 to December 4 1984 (inclusive): 9.904 per cent. Local authorities and linance houses seven days' notice, others seven days' fixed. Finance Houses
Base Rate (published by the Finance Houses Association): 10- per cent from
December 1 1984, London and Scottish Clearing Bank Rates for lending 81-91
por cent London Doposit Rates for sums at seven days' notice 6-84 par cont
Treasury Bills: Average tender rates of discount 9 0894 per cent. Certificates of
Tax Deposit (Senes 6): Deposit £100,000 and over held under one month 94 po
cant; one-three months 9's per cent; three-six months 9's per cent; six-nin
months 10 per cont; nine-12 months 10 per cent. Under E100,000 93; per con
from November, Deposits held under Series 5 10 per cent, The rate for al
deposits withdrawn for cash 7 per cent.

	MONEY RATES	
	NEW YORK (4 pm)	
-	Prime rate	11%115
	Broker loan rate	
	Fed Funds	
	No Fod intervention	
	Treasury Bills .	
	One month	7.65
	Two month	8.25
	Three month	
	Six month	
1	One your	
	Treasury Bonds	
	Two year	99 <sup>12</sup>
-	Three year	100 Pag
ł	Four year management	
•	Five year	
•	Savon year	1027
i	10 year	991
٠	30 year	100 'm

